



## NEWS: EUROPE

# Iberia pilots force crisis showdown

By Tom Burns in Madrid

The crisis at Iberia, the Spanish state airline,深ened yesterday after Mr Javier Salas, the company's chairman, failed to convince the powerful pilots' union to support a rescue plan for the financially crippled flag carrier.

The breakdown of what was viewed as a final negotiating round with the pilots is now

likely to force the government to intervene directly in the dispute. Madrid will want to avert a resumption of strike action over the peak Christmas period following last week's stoppages.

Mr Salas said the failure to obtain an agreement with the pilots, after the viability plan had obtained preliminary acceptance by ground staff unions, meant he would now press ahead with a controver-

cial restructuring programme that involves cutting some 5,000 jobs, 20 per cent of Iberia's labour force, and the sale of subsidiaries in order to stave off the company's threatened bankruptcy.

Last week the embattled Mr Salas shelved the drastic streamlining project after wildcat action by ground staff

He subsequently gained initial backing from the compa-

nies main unions to a scaled-down cost-cutting plan that placed the burden of wage reductions on Iberia's 1,100 highly-paid pilots. The pilots yesterday rejected allegations by Mr Salas that they had refused to accept nominal pay cuts of 15 per cent. They said they were willing to reduce salaries by as much as 40 per cent in real terms after wage freezes had been factored in – but only if Mr Salas and other senior

Iberia executives were replaced.

There could now be a showdown between the government and the Instituto Nacional de Industria, INI, the loss-making public sector conglomerate run by Mr Salas and of which Iberia is part.

The pilots, and also the company's middle management, blame INI executives, who occupy top positions in Iberia, for a series of bad decisions,

ranging from costly investments in Latin America to a badly-judged fleet renewal programme, that lie at the root of the airline's problems.

Iberia has debts of Pta425bn (£1.5bn), half of them short-term.

The airline has written off accumulated losses of Pta145bn, reducing its capital and reserves to a mere Pta25bn and is on course to lose Pta25bn this year.

## Paris talks tough on breaches of EU law

By David Buchan in Paris

France wants the European Union to harmonise penalties for breaking EU laws, allowing them to be enforced evenly and properly. Mr Alain Lamassoure, French EU affairs minister, said yesterday.

France, which takes over presidency of the Union next month, is to ask the European Commission to make an inventory of all infractions of existing EU laws and to attach to all future draft EU legislation clauses specifying the sanctions for breaking it.

Mr Lamassoure made clear that the initiative would tackle more than EU budget fraud and, for the first time, would harmonise sanctions which are currently left for member states to fix when they transpose EU regulations and directives into their national legislation.

France's move may pose a dilemma for British Conservative Eurosceptics who recently argued that the UK should pay no extra into a Brussels budget that is so defrauded, but who might bridle at the EU reducing national prerogatives on legislative sanctions.

"Member states may say setting sanctions in our national prerogative," said Mr Lamassoure. "This is fine, when all member states apply some sanction, but they don't."

As examples of the unevenness of sanctions, the minister cited the EU's 1981 directive against money-laundering, for whose infraction some states had attached virtually no penalty but Luxembourg had prescribed a 20-year jail sentence, and EU rules on giving hormones to livestock, which carried penalties of fines in some countries but prison in others.

A former chairman of the European parliament's budget control committee, Mr Lamassoure said it was his experience of investigations into the same fraud covering several EU states that "some countries are very strict, while others show great gentleness, even complicity" towards fraudsters.

Companies operating in stricter states were placed at a competitive disadvantage, he said.

Mr Lamassoure said the French foreign and justice ministries had drafted a memorandum which they would shortly send to Brussels. "Our preoccupation is about the fight against fraud and also about the respect for EU laws in all fields – agricultural and regional grants, public market openness, environmental norms and so on."

He stressed that the French initiative covered only infractions of EU law, not national criminal law. It therefore meant no softening of French reservations about Europol, the German-backed proposal for a Europe-wide police network that is to be discussed at the Essen summit.

"For the present, there is no European penal law, and therefore no possibility of a European equivalent of America's Federal Bureau of Investigation," the minister said.

# Russia rejects Chechnya invasion

By John Thornhill in Moscow

Russia and the break-away republic of Chechnya have agreed to settle their differences without force following last-ditch peace talks held yesterday in the neighbouring region of Ingushetia.

The deal appears to be expedient for both sides to save face without resorting to what promised to be a fierce and bloody conflict.

Both President Dzhokhar Dudayev of Chechnya, and General Pavel Grachev, Russia's defence minister, emerged from more than an hour of talks to declare: "There will

not be a military solution to the question."

The terms of the agreement were not immediately known, although the priorities of both sides had been well aired beforehand. Before the meeting, Gen Grachev said the Russian government had not exhausted all avenues for peace but made it clear he would treat Mr Dudayev as a representative of one of the Russian Federation's constituent republics rather than as the head of a foreign state.

Russian military sources suggested that Gen Grachev would insist on three conditions being met at an early meet-

ing between Mr Dudayev and the opposition forces; the disarming of illegal military units in Chechnya; and the immediate release of all Russian servicemen captured in the recent fighting. Chechen officials had originally claimed to have captured 70 Russian servicemen but it now appears that 21 Russians have been held captive.

According to the Interfax news agency, Mr Dudayev's intentions in the talks were to ensure that Russia would stop supporting Chechen opposition attacks and would withdraw its regular armed forces, which have been ominously massing on the republic's border. Mr

Grachev had earlier met Chechen opposition leaders and promised them he would insist on free parliamentary elections being held.

The Russian government appeared torn between wanting to re-establish its authority in a rebellious part of the federation and fearing the consequences of being drawn into a long guerrilla war. The Chechen government had made dire threats against Russia if it sent in its troops, promising "a second Afghanistan". The Russian parliament – and public opinion – also appeared sharply divided.

While some leading politi-

cians in Moscow urged stern measures to end the rebellion, others such as Mr Yegor Gaidar, head of the Democratic Choice party, warned that a military solution would lead "to nothing but bloodshed and the establishment of a military regime in the country".

Chechnya, which declared independence from Moscow three years ago, has been a festering sore in Russia's body politic ever since.

The Russian government has provided financial support and moral encouragement to the Chechen opposition, which created a provisional council to oust Mr Dudayev.

## EUROPEAN NEWS DIGEST

## Nadir faces Cyprus arrest

President Rauf Denktaş of the breakaway Turkish Cypriot republic in northern Cyprus called yesterday for the arrest of the fugitive tycoon, Mr Asil Nadir, on charges of tax evasion. A statement published in Turkish Cypriot newspapers criticised the government for failing to arrest Mr Nadir and demanded it do so without delay.

Mr Nadir, Turkish Cypriot and former head of the collapsed Polly Peck International empire, faces charges in Britain of defrauding shareholders of £30m. He jumped a bail of \$2.5m in May 1993 and fled to northern Cyprus. The breakaway republic, proclaimed in 1983 and recognised only by Turkey, has no extradition treaty with Britain. President Denktaş has helped Mr Nadir lay the foundations of the Polly Peck empire by giving him hotels, factories and other property seized from Greek Cypriots after the invasion. The president rejected British requests for Mr Nadir's extradition last year and treated him as an honoured guest. But relations have deteriorated in recent months as Mr Nadir found himself increasingly unable to pay taxes in northern Cyprus as well as the wages of 1,500 Turkish Cypriots employed by his enterprises. Nicosia, Cyprus, AP

## IMF criticises Russian budget

Mr Stanley Fischer, first deputy managing director of the International Monetary Fund, yesterday criticised the assumptions of next year's Russian budget and urged the government to adopt a tougher line if it wanted international financial assistance. Mr Fischer said IMF calculations suggested the deficit would be closer to 10 per cent than the 8 per cent included in the draft. The revenue forecasts also looked over-optimistic, he said, given that 1994's revenues were as low as half those forecast. He also questioned whether the bond market would be sufficiently strong to meet the government's financing needs. An IMF mission is currently in talks with the Russian government about providing its biggest ever stand-by facility of up to \$8bn, with a further \$8bn available as part of a currency stabilisation fund. Mr Fischer hinted at the IMF's negotiating stance by suggesting that a budget deficit of between 6.7 per cent appeared financeable at a low rate of inflation. He also said tax revenues as a proportion of gross national product should be 3-4 percentage points higher than the 11 per cent forecast. The IMF also expected the Russian government to stick to its promise of lifting its oil export quota. John Thornhill, Moscow

## Albania to free ethnic Greeks

President Sali Berisha of Albania has said that five ethnic Greeks convicted last August of espionage and illegal possession of arms will be released from jail "very soon". Mr Berisha told the Greek newspaper, Ta Nea, that Greek-Albanian relations were on the road to recovery following Greece's decision last week to drop its veto on an Ecu55m (22.5m) European Union loan package for Albania. The trial of the five, all members of Omonoia, an ethnic-Greek political movement, triggered the expulsion of more than 40,000 Albanians working illegally in Greece and froze bilateral economic relations. Great business now hope to revive plans for investment in southern Albania, where the ethnic-Greek minority lives. Karin Hope, Athens

## Bosnian Serbs send peace signal

Intense diplomatic efforts were underway last night to take advantage of signals from Bosnian Serb leaders that they may agree to re-start the paralysed peace process. However, there seemed to be little sign that they would agree to the terms of the proposed peace plan put forward by the five-nation contact group, or that they would begin to withdraw from the 70 per cent of Bosnia they currently control until the final details of a new peace plan are agreed. The diplomatic shuttle comes on the heels of the first public meeting in more than four months between President Slobodan Milosevic of Serbia and Bosnian Serb officials. Afterwards, in an unannounced mission last night, international mediators Lord Owen and Mr Thorvald Stoltenberg met Mr Milosevic to see whether his one-time Bosnian Serb protégés had revised their earlier rejection of the peace plan. Laura Silber, Belgrade

## FDP makes overtures to SPD

The German Free Democratic party (FDP) yesterday made overtures to the opposition Social Democratic party (SPD), the first step in a mating dance which may pave the way for a coalition between the two parties. Mr Hermann Otto Solms, the leader of the FDP's parliamentary party, said: "If Schäuble can actually bring his party to change course in economic and social policy then he will become an interesting and serious partner for talks with the FDP." There has been speculation that the FDP, which lost almost half of its seats in the Bundestag at the recent elections, will eventually pull out of the coalition with Chancellor Helmut Kohl's Christian Democrats. However, the feelers that Mr Solms is putting out contrast sharply with comments by Mr Klaus Kinkel, the foreign minister and party leader, who has steadfastly said that the FDP sees its fortunes tied to those of the CDU. Yesterday the SPD met in Bonn to discuss how it could make itself more palatable to industry. Michael Lindemann, Bonn

## Arianespace halts launches

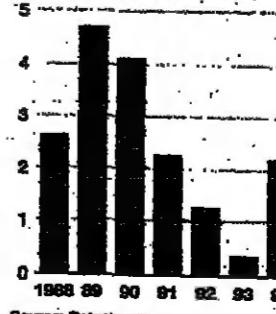
Arianespace, the European aerospace group, said yesterday it had suspended its satellite launching programme and set up an inquiry into the crash of Flight 70 last Thursday shortly after its launch from the island of Kourou of French Guyana in the Atlantic. First results of the inquiry into the accident – the seventh since 1979 but the second of this kind this year – are to be presented on December 19. But Arianespace said it would not comment on the findings until the official report was complete. "The mandate is to establish the causes of the failure of Flight 70 and to recommend all the necessary measures to be taken to correct the anomalies found," the company said. It is committed to launching 30 rockets before the end of 1995. Insurers have warned that the failure of the launch will lead to a reappraisal of rates for launches where insurance cover has not yet been agreed. Reuter, Paris

## ECONOMIC WATCH

## Dutch economy bounces back

## Netherlands

## Real GDP, annual % change



The Dutch economy has grown by 2.2 per cent this year, far exceeding the 0.4 per cent rise in gross domestic product achieved in 1993, the central statistical office said yesterday. Reviewing the year, it noted that the sharp increase ended five years of steady decline in GDP growth from a peak of 4.7 per cent in 1989. This year's economic rebound was firmly led by exports, up 5 per cent in volume terms over 1993 when exports rose by just 2 per cent. By contrast, domestic economic growth was relatively weak, with consumer spending rising 1.5 per cent. This marked the first time in three years that the rise in consumer spending did not outstrip the wider economy. Although investment grew at a modest 2 per cent, this represented a reversal of the previous year's 2 per cent decline. Ronald van de Krol, Amsterdam

■ West German industrial orders fell 0.2 per cent in October from September, but were up 10.4 per cent year-on-year. ■ Slovakia posted a Sk165m (£23.26m) foreign trade surplus in October, taking its January-October surplus to Sk1.88bn.

## EU hopefuls given boost by Brittan

By Lionel Barber in Brussels

produce a blueprint for EU accession for the six countries. A white paper would set out steps to adapt laws, state aid, norms and standards to adjust to the single European market.

"We want to embed the principle of membership and create irreversible momentum behind it. That is what Essen is about," said Sir Leon.

In the run-up to the two-day summit, which opens on Friday, critics seized on Chancellor Helmut Kohl's hesitation about inviting the central and eastern European leaders as symptomatic of a half-hearted approach to enlargement.

Sir Leon conceded that the EU had avoided a commitment to reform of the CAP and structural funds which, on cost grounds, was vital if

enlargement were to take place. But he derided the CEPR's proposal for a new sectorial comprising EU and eastern European officials to monitor implementation of the accession strategy. People would not be dancing in the streets of Prague in anticipation of a new layer of bureaucracy in Brussels, he said.

Sir Leon said it would be "artificial" to set a date for membership of the central European states, or for opening accession negotiations. He advocated waiting for the end of the 1996 intergovernmental conference whose primary task was to adapt the EU's decision-making machinery to

cope with an expanded Union of up to 25 members. After institutional reform, some eastern European countries might wish to move faster than others toward membership.

Sir Leon will hand over responsibility for relations with central and eastern Europe to Mr Hans Van den Broek, the Dutch commissioner for external political affairs in the new European Commission which takes office in January. However, he will retain responsibility for external economic relations and yesterday's performance underlines his commitment to eastern enlargement.

## Irish await advent of a new government

Coalition deadlock points to a pre-Christmas election, writes John Murray Brown

Mr Albert Reynolds, Ireland's acting prime minister, was clearly out to enjoy himself on what was expected to be his last public appearance on the international stage.

He was hoping for a dignified send off at the European security conference in Budva. His expectations were to be cruelly dashed.

New revelations about his role in the unfolding judicial scandal that destroyed his government last month forced him to cut short his trip and rush back for yesterday's crucial session of the Dail, the Irish parliament.

With Mr Dick Spring, Labour leader, yesterday calling off his negotiations with Fianna Fail, a general election now seems the only way out of the impasse.

Mr Bertie Ahern, who succeeded as leader of Fianna Fail after Mr Reynolds was forced to resign as prime minister, publicly accepted that a fresh alliance with Labour was no longer an option.

The latest breakdown follows allega-

tions that Mr Reynolds misled parliament over the appointment of Mr Harry Whelehan from attorney-general to the post of president of Irish High Court. The public mood is one of almost total shock.

Ireland has already spent a month agonising over the role of the Catholic Church, its most hallowed institution, after the first allegations about bungled extradition of a paedophile priest, who was later convicted in Northern Ireland on child sex abuse charges.

Through newspaper articles, and television appearances, the bishops have put themselves in the dock, in an unprecedented display of public remorse in an attempt to restore public confidence in the Church. As the Dail prepared for yesterday's critical session, the mood was summed up by one Labour MP: "Its lies, lies and damned lies."

Only two days ago the three-week-old crisis seemed close to a resolution. A new coalition between Fianna Fail and Labour seemed a foregone conclusion. The programme, inherited from the outgoing government, looked to be agreed. Both parties appeared committed to a high-growth strategy and to reducing the level of indebtedness, the one area where Ireland is badly out of line with the targets set by the Maastricht treaty. Fianna Fail and Labour seemed prepared to co-operate to co-ordinate policy on Northern Ireland, Dublin and London still have to finalise the long-awaited framework document which will form the basis for all-party talks on a new constitution for the province.

On Europe, the challenge was no less awesome. With the proposed enlargement of the EU to take in east and central Europeans, Ireland is concerned about its influence in Brussels.

Dublin is particularly worried about the future of the Common Agricultural Policy, which economists believe will have to be radically reformed with the accession of the big farm economies to the east.

There is little public enthusiasm for a general election. The campaign could take the country right into Christmas week.

The impact on the peace process could be important just a few days from the historic first public meeting

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## NEWS: THE AMERICAS

Mexican president plans big overhaul of judicial system

## Zedillo swift to confront political tests

By Ted Sardacki  
in Mexico City

Mexico's President Ernesto Zedillo has acted swiftly on two of the most pressing political challenges facing his new administration. He has unveiled plans for a sweeping overhaul of the judicial system and an accord designed to prevent violence during this week's transfer of power in the southern state of Chiapas.

The judicial reform would allow Mr Zedillo to remove all Supreme Court magistrates and name a new court if he wished, providing an opportunity to clean house only weeks into his six-year term. The reforms would also prohibit cabinet ministers and congressmen from being named to the court, thus ending the practice whereby it had become a refuge for out-of-favour politicians.

The judicial reforms, detailed on Monday, involve changes to the constitution and require approval by both legislative chambers and state legislatures. They would award more power to the traditionally weak legislature by giving the Senate the authority to ratify the nation's attorney-general and Supreme Court justices after open hearings.

Mr Zedillo's aides claim the reforms form a key component of a bigger agenda of political reform by strengthening the judicial and legislative branches of government at the expense of the president. But they also concede that the "top down" approach of the reforms makes them "just a beginning."

and it will take the president's entire term for them to become fully functional".

Mr Zedillo is relying on Mr Antonio Lozano, the new attorney-general, to change the ethos and practices of the police, much criticised for corruption and ineffectiveness. On Monday Mr Lozano, a member of the conservative opposition National Action party, named fellow party members to all six top jobs in his law enforcement agency.

Other aspects of the reforms include a mechanism allowing citizens to challenge inaction by prosecutors and police, as well as the constitutionality of federal, state and local laws.

In Chiapas, scene of a bloody Indian uprising earlier this year, the interior ministry has reached an agreement with the self-styled State Democratic Assembly, which groups the state's leftist opposition. The accord calls for protesters to respect Thursday's swearing-in ceremony of governor-elect Mr Eduardo Robledo, and for the state government to respect the right to protest.

The assembly, backed by the Zapatista rebels, claims Mr Robledo was fraudulently elected and had promised to use civil disobedience to prevent him taking office. The Zedillo administration has insisted Mr Robledo take office, saying its larger agenda of promoting the rule of law would be undermined if it began forcing governors to resign.

It was not immediately clear if the agreement would be respected by all assembly members.

## AMERICAN NEWS DIGEST

### Brazilian court rules on Collor

Nearly two years after former president Fernando Collor de Mello resigned amid corruption allegations, the Brazilian Supreme Court today begins its judgment of the case. Mr Collor, who resigned in December 1992 hours before the Senate voted to impeach him, is accused of "passive corruption" by the attorney-general, who has collected more than 10,000 pages of evidence against him.

Mr Collor, who denies the charges, is accused of links to a network of bribes and corruption operated by his former campaign treasurer, Mr Paulo Cesar Farias, during and after the 1989 presidential election. Mr Farias, who will also be judged, fled to London in July 1993 after an arrest warrant was issued. He was later extradited from Thailand. If found guilty, Mr Collor would face a jail term of up to eight years. He is not expected to appear at the judgment in the capital, Brasilia, which could take several days. At the time of the impeachment, the Senate banned Mr Collor from running for public office until the year 2000. *Patrick McCurry, São Paulo*

## Montreal crime ring cracked

Montreal police have broken up a crime ring which has stolen hundreds of top-of-the-range Chrysler Cherokee four-wheel drive vehicles for shipment to Russia's black market. They recovered vehicles worth nearly C\$1m (£470,000) from a Montreal factory and rail yard and two more in Halifax, Nova Scotia. Five men were arrested. The ring moved the vehicles in containers, using false papers, through Germany and Finland to Russia. *Robert Gibbons, Montreal*

## Death row for anti-abortionist

Mr Paul Hill, former minister and US anti-abortion activist, was sentenced yesterday to die on Florida's electric chair for murdering an abortion clinic doctor and his escort. Mr Hill, 40, was convicted by a state court jury of the fatal July 29 shooting of Dr John Britton and his clinic escort, Mr John Barrett, outside the Ladies Centre abortion clinic in Pensacola, Florida. In a separate federal court trial, Mr Hill was convicted of violating a new US law that guarantees access to abortion clinics. He was sentenced to life in prison. *Reuters, Pensacola*

## Democrats accuse Clinton

Democratic party moderates blamed President Bill Clinton yesterday for last month's mid-term election calamity, saying he campaigned as a centrist but had failed to govern as such. "The mood was sombre at the 10th anniversary conference of the Democratic Leadership Council, a group once chaired by Mr Clinton which is devoted to advancing a centrist political agenda. "Amid the avalanche of public disgust that swept our party from power in Congress, Democrats once again face a crisis of values, a crisis of principles, a crisis for the future of our country," said Mr Dave McCurdy, council chairman and an outgoing member of the House who lost his race for a Senate seat in Oklahoma.

California Senator Dianne Feinstein, narrowly re-elected last month, singled out what she termed Mr Clinton's over-ambitious effort to reform the healthcare system as a key factor in the Democrats' election defeat. *Reuters, Washington*

## US house completions fall

US housing completions fell 2.3 per cent in October, the Commerce Department said yesterday. It was the first decrease since July's 3.5 per cent drop. Completions of single-family units fell 0.3 per cent in October after rising in September by a revised 1.7 per cent. Multi-family unit completions fell 1.2 per cent in October after rising a month earlier by a revised 22.8 per cent. Previously, the department said completions of single-family units rose 1.9 per cent in September, and multi-family units climbed 22.3 per cent.

Meanwhile, US mortgage delinquency rates fell in the third quarter to a 21-year low, a Mortgage Bankers' Association of America survey showed. The quarterly national delinquency survey, which covers about a third of all residential mortgages, showed the overall seasonally adjusted mortgage delinquency rate on one- to four-unit homes was 3.9 per cent, down from 4.21 per cent in the second quarter. The third-quarter rate was the lowest since the opening period of 1973, when it hit 3.29 per cent, the MBA said. *Reuters, Washington*

## 'Honest broker' on course for Treasury

Robert Rubin is likely to adopt a conservative line if he assumes the economic reins in the US, writes George Graham

**A**t 73, Mr Lloyd Bentsen has always seemed an outsider in the youthful administration of President Bill Clinton. It was not just his age that set him apart, however. His conservatism, his instincts for the dynamics of Congress and his impatience with the White House's interminable policy debates have all distinguished him.

They are qualities that the Clinton administration may need more than ever as it faces the prospect of two years of intense ideological confrontation with the new Republican majority in Congress.

Since their electoral defeat last month, Democrats have been trying to figure out where they went wrong, and where they need to go to recover. White House staffers debate feverishly over whether the president would be better off veering left or right.

In this climate, Mr Bentsen's influence had seemed sure to grow, partly because of his ability, demonstrated in six years as chairman of the Senate finance committee, to work with the Republicans, and not least because he has always seemed to be one of the few people who can force the Clinton administration to make up its mind.

That is a quality shared by Mr Robert Rubin, 58, who will be nominated to succeed Mr Bentsen as Treasury secretary.



Robert Rubin: modesty has been secret of his success

Senate confirmation cannot be taken for granted with the pugnacious Senator Alfonse D'Amato taking over as chairman of the Senate banking committee, but there is no immediately obvious reason why Mr Rubin should face confirmation difficulties.

In this climate, Mr Bentsen's

modesty is so rare for Washington that the task of replacing him at the NEC is a difficult one.

The loss of Mr Roger Altman, another Wall Street investment banker who was Mr Bentsen's deputy at the Treasury until he was forced to resign amid charges that he had misled Congress over the Whitewater affair, is now sorely felt.

Mr Rubin's two deputies at the NEC are Mr Bo Cutter, who has taken the lead on trade policy, and Mr Gene Sperling, who is in charge of domestic policy. But neither is expected to step up to the top job. Instead, the most widely mentioned candidate is Mr Erskine Bowles, who founded his own investment bank in North Carolina before being appointed head of the Small Business Administration by Mr Clinton. A rising star in the administration, Mr Bowles recently moved over to the White House as deputy chief of staff.

An economic team headed by Mr Rubin, Mr Bowles and Ms Alice Rivlin, budget director, backed by Mr Leon Panetta, the White House chief of staff and Ms Rivlin's predecessor at the Office of Management and

Budget, seems likely to keep the administration on a conservative economic and fiscal course.

But the course may be harder to steer over the next two years than it has been over the last two, when rising employment and low inflation have kept the economic indicators favourable.

Mr Bentsen's successor faces the prospect of a slowing economy and the possibility either of a resurgence of inflation or of the beginnings of a recession.

Against this background Mr Rubin may be hard pressed to fend off the demands of Mr Clinton's political advisers and core Democratic supporters on the left and in the trade unions, and avoid the temptation of getting into a bidding war over tax cuts with the Republican Congress.

Mr Bentsen, whose resignation will take effect on December 22, will return to Texas to relaunch his business career. Mr Frank Newman, the current deputy Treasury secretary, will serve as acting secretary until Mr Rubin is confirmed.

Mr Rubin has promised to come back to Washington frequently to be part of what Mr Clinton called "a seasoned kitchen cabinet". "You bet I'm not retiring. I think you rust out before you wear out," he said.

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## NEWS: INTERNATIONAL

# Taiwan opposition faces 'fit to rule' challenge

By Laura Tyson in Taipei

Taiwan's leading opposition, the Democratic Progressive party (DPP), faces the formidable challenge of proving to voters it is fit to lead the country when its testing ground is a city which verges on being ungovernable.

The eight-year-old party is renowned as much for sparking parliamentary brawls as for generating good ideas later co-opted by the ruling Kuomintang (KMT).

Now it must make a swift transition from the *enfant terrible* of Taiwan politics into an organisation capable of managing

the chaotic capital Taipei. Later this month Mr Chen Shui-bian, a DPP legislator, will take up the post of Taipei mayor after winning elections last weekend against the ruling party incumbent candidate for the post which previously had been an appointment.

He will command a municipal budget of T\$130bn (US\$2.2bn) in the current fiscal year for the city of 2.7m residents.

This will be the most important administrative post the DPP has held since political reforms and regular elections began in the late 1980s.

Its performance running the island's biggest city will be

critical to gaining voters' confidence before the first-ever direct presidential elections slated for early 1996.

Taipei's woes are legion and stem mostly from a combination of poor planning and rapid economic growth.

The KMT, which has ruled the island since 1949, has historically been loth to invest in non-productive services and infrastructure, hoping instead to realise the long-cherished dream of reconquering mainland China.

Open drains flow by dilapidated, or nonexistent, sidewalks on streets where garbage piles mount, stray dogs roam

and double-parking is the norm rather than the exception.

The capital's traffic bottlenecks and air pollution problems are legendary, parks are few and real estate is overpriced. Traffic regulations are observed largely in the breach and loosely enforced by a seemingly demoralised police force.

Mr Chen, a Taiwan-trained lawyer, built a fearsome reputation ferreting out military and official corruption. But he will have to show that he is more than just a crack investigator and smooth talker once he finds himself at the receiv-

ing end rather than on the attack.

Mr Chen faces the urgent task of revitalising city services and restoring morale among government employees and residents. Not least of Mr Chen's challenges will be to sort out the city's unfinished accident-prone, corruption-plagued urban mass transit system. He got a taste of what is to come yesterday when a carriage derailed during a test run. Experts dismissed the mishap as minor but it topped the evening news programmes and fuelled public fears about the system's safety.

The traffic-clogged capital's mass transit system was originally scheduled to start running in August 1991 at a budget of T\$250bn. Costs have ballooned to T\$444bn and after a succession of delays the first line has yet to open.

Believed to be the world's most expensive per kilometre, the system has attracted widespread allegations of corruption. The first chief of the department overseeing construction, Mr Chi Pao-cheng, was impeached, and the second, Mr Lal Shih-sheng, faces corruption-related charges. His case is pending.

France's Matra Transport, the general contractor on one

Christopher: seventh shuttle

## US push to break Syrian deadlock

By Julian Ozanne in Jerusalem

Mr Warren Christopher, US secretary of state, arrived in Israel from Syria yesterday as part of a push by Washington to break the deadlock in peace talks between Jerusalem and Damascus amid growing pessimism on both sides.

Israeli officials said the focus of Mr Christopher's seventh Middle East shuttle this year was to edge forward agreement on security arrangements that would be put in place following an Israeli withdrawal from the Golan Heights. Israel and the US hope Mr Christopher will persuade Syria to send military experts to take part in a future round of talks between ambassadors in Washington.

Gen John Shalikashvili, chairman of the US joint chiefs of staff, is also in Israel and has held talks with Israeli military officials to discuss deployment of US troops on the Golan following an Israeli-Syrian peace accord.

Mr Yitzhak Rabin, Israeli prime minister, has emphasised the importance of stationing US troops on the Heights, perhaps as the main component of a multinational force. He lobbied the US Congress to support such a move in Washington last month.

Mr Rabin said earlier this week that huge gaps still separated the two sides, but he has increasingly been outlining the details of the security negotiations. On Monday he told the parliamentary defence committee there were three key security issues: preventing border incidents; mutual arrangements to prevent a surprise attack; and how to reduce the defence burden of the security package.

In public, Syria continues to state its traditional line that Israel must first make a firm open commitment to full withdrawal from every inch of the Golan and has criticised Mr Rabin's proposal to hold an Israeli referendum on withdrawal from the Heights.

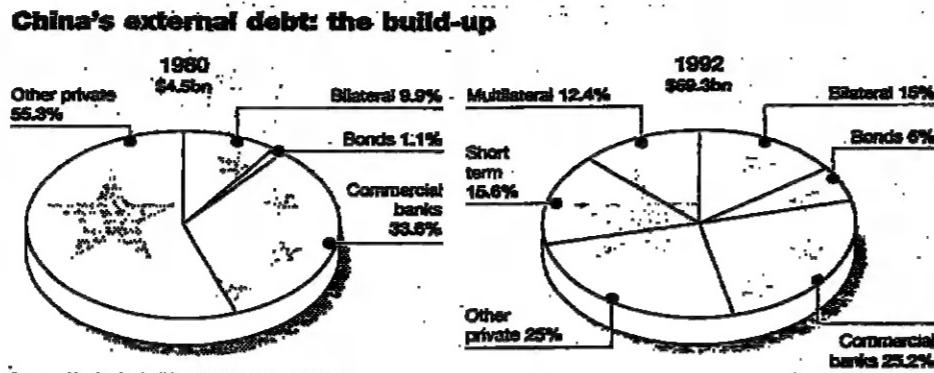
Official Syrian newspapers attacked Israel yesterday, saying Israeli leaders "rushed to put obstacles to stall the peace process". Damascus has shown anger at Israel's demand for security arrangements to be more extensive on the Syrian side and insists on a policy of equality.

But Israeli officials say in private Syrian negotiators are more willing to discuss security details and compromises with Mr Christopher.

Both sides have been warning that time is running out.

## Alarm bells ring for China investors

Concern is growing over accumulating problems, writes Tony Walker



It was a familiar litany from Chinese leaders at their Central Economic Work Conference in Beijing last week. They agreed to quicken the pace of enterprise reform, improve macro-economic measures and further develop the market system and economic legislation.

These worthy aims, which included a call on government at all levels to achieve a "correct balance" between reform, progress and stability, are unlikely to have lessened the growing concern of international creditors over an accumulation of nagging problems.

Companies planning to invest in China are also being caught up in a mood of caution that began surfacing last month.

"People are very uneasy," said an American banker in Beijing. "Sometimes in November the fear factor really kicked in."

It was inevitable that a more sober view of the risks and rewards of doing business with China would materialise sooner or later, but the intensity of present disquiet says a lot about overheated expectations of the past year or so.

"Nothing has changed that much from six months ago," the banker added. "But what has changed is that people have ceased suspending disbelief."

Problems that raised the alarm and prompted a rash of inquiries from anxious heads of offices to their representatives in China and Hong Kong do not in themselves portend disaster but, taken together, create a somewhat disturbing picture.

They include news that Lehman Brothers is suing leading Chinese enterprises over non-payment of \$100m (US\$2.5m) in losses incurred in currency trading; publicity given to the old issue of long-standing payments on leasing debts; and

the representative of a large argument between the China International Trust and Investment Corporation and the London Metals Exchange over alleged unpaid obligations on commodities trading by Citic's Shanghai branch; and attempts by the Beijing Municipality to remove a McDonald's from a prime site to make way for a Hong Kong-funded development; this despite the fast-food chain having a 20-year lease.

For those with a stake in China or contemplating one, these episodes raise the question of whether they are part of a much wider problem, and mark the beginning of a trend. Compounding the nervousness are concerns about China's high inflation rate (consumer prices in the main cities up 27 per cent in the 12 months to October), indications the reform effort may be faltering, a continuing credit squeeze, and jitteriness about a transition to a younger generation of leaders.

Western bankers in Beijing are loth to speak on the record about difficulties with overdue payments, mainly from state enterprises, but they confirm the problem is widespread. "You are going around swapping names these days of who you don't want to deal with," the representative of a large

European bank, which has its share of troublesome clients, said.

Representatives of international lending institutions take a fairly sanguine longer-term view of the latest developments, but believe that in the short term, lenders and borrowers are in for a "sobering-up" period, as one put it.

"There are going to be some hard knocks," one representative declared. "Some institutions have been excessively gung-ho about lending to China." China's international advisers are urging it to clarify what constitutes sovereign risk to calm concerns among investors.

Western bankers estimate that about two-thirds of China's external obligations are sovereign or government debt, but the proportion of sovereign debt has been diminishing in light of a rash of borrowing outside the state's borrowing plan.

Debt service on China's estimated \$33.5bn external debt at the end of last year stood at about 12 per cent, according to Mr Tan Jian, a finance ministry official, who indicated Beijing wanted to keep the ratio below 15 per cent.

A recent World Bank analysis concluded that China's

external debt and debt-service position was "sound" at the end of 1992, but also warned that as state-owned enterprises became more autonomous, the authorities would need to guard against too rapid build-up of their external debt obligations.

Of China's various arguments with foreign creditors, the leasing issue is perhaps most revealing of the difficulties of operating in an environment which, in the words of one banker, still resembles the "wild west".

Banks, including several of the larger Japanese and European institutions, blundered into China in the mid-1980s, as state-owned enterprises through newly-established leasing companies in which the foreign banks were minority shareholders.

Much of this lending went towards purchases of machinery for textile factories, some of which have never repaid a cent. But the ability of the leasing companies to retrieve the funds is limited by the fact that because they are majority Chinese-owned concerns they are classified as local operations.

This means they are obliged to take their place in a lengthening queue of creditors

among state enterprises caught up in China's huge triangular debt problem: the inability of enterprises to pay each other for goods and services.

Mr Gernot Kluss, chairman of the Friendship Association of Foreign Joint Venture Leasing Companies, not optimistic that the 31 leasing companies affected will retrieve the \$500m-\$600m arrears owed despite a recent appeal to Mr Zhu Rongji, the governor of the central bank and vice-premier in charge of the economy.

But Mr Kluss also warned that if the funds are not forthcoming, it will "affect China's creditworthiness".

Heavily-borrowed enterprises considered vulnerable to a downturn in the Chinese economy and rising interest rates include speculative real-estate ventures such as hotels, fancy restaurants, condominiums, and golf courses. Funds have poured into these areas in the past two years.

Bankers expect the authorities to crack down soon on borrowing outside the state credit plan. "It's only a matter of time before they begin restricting borrowing," one Hong Kong-based analyst says.

For the all the gloomy talk, the fact remains that foreign direct investment is continuing to pour into the country. At the end of October, \$25.2bn of funds had been utilised, up 44 per cent over the same period last year. China's economy is continuing to grow strongly, with growth expected this year of 11.8 per cent against more than 13 per cent last.

In most developing countries these statistics would indicate an embarrassment of riches.

But in China's case such is the task facing its rulers that international confidence is likely to become more fickle, now that the honeymoon with Western business appears to be coming to an end.

Higher wages demand and alleged attack on worker prompt discord

## Vietnamese strike at Korean-owned plant

More than 300 workers at a South Korean-owned textile mill in Vietnam struck yesterday in a dispute over wages and an alleged attack by a South Korean employee on a Vietnamese worker, AP reports from Hanoi.

The strike began Saturday at the Pang Rim Vietnam Company in Viet Tri City, about 40km north west of Hanoi, and highlights the tension between managers and workers at some foreign ventures. The company has become a favoured investment home for companies seeking a low-wage production site.

Pang Rim Vietnam is wholly owned by Pang Rim, South Korea's third-largest textile maker. Mr LC Kim, head of the factory's import-export division, said by telephone that the two sides had agreed to a wage increase and that the strikers were expected to report for work tomorrow. He said the strikers did not entirely shut down operations, as 1,300 other workers remained on the job.

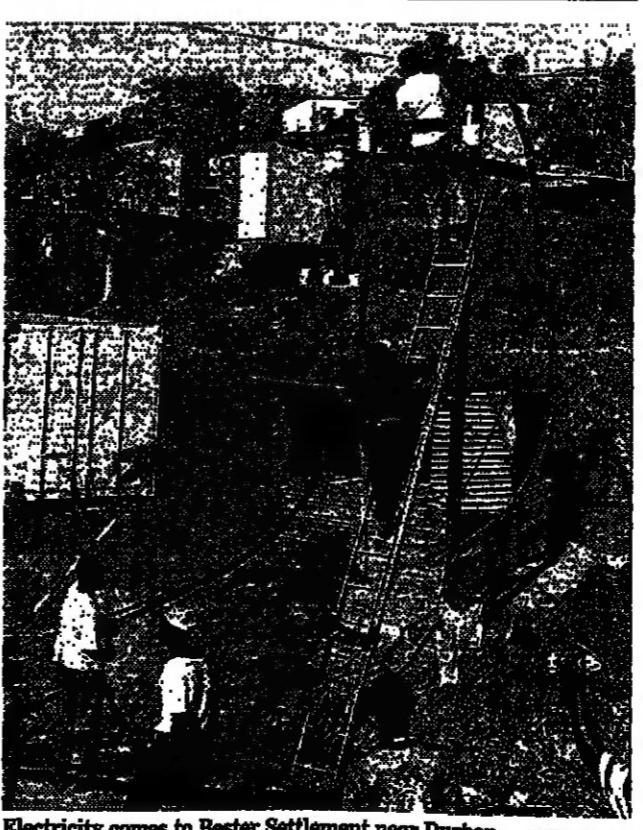
The strike reflects growing assertiveness among Vietnamese workers, especially since a labour law was passed last summer explicitly protecting the right to strike. The official newspaper Lao Dong said last month that 32 strikes had occurred in the country from January through October.

The strike also reflects tensions between foreign bosses and Vietnamese workers accustomed to very different work styles. Workers at another South Korean company walked out last year after a similar allegation was made that a South Korean supervisor had struck a Vietnamese worker.

Mr Pham Dinh Chien, president of the textile mill's trade union, said the Pang Rim strike was triggered when a

foreman beat a worker he thought had left work early. Mr Kim denied that any beating took place. A Vietnamese worker who answered the telephone at a factory office described the incident as a fight between a worker and a South Korean technician who had demanded to see the worker's pass.

Vietnamese government officials rushed to the plant on Monday to mediate in the conflict. The two sides agreed the same day on a settlement including wage increases of 5 to 10 per cent, but the strikers failed to show up for work yesterday.



Electricity comes to Bester Settlement near Durban

## Patience runs out in S Africa

Mark Suzman reports on grievances over living conditions

As so often in the past, downtown Johannesburg on Monday night was the scene of violent confrontation between angry black demonstrators and police. But unlike the clashes of earlier years, this was no clear-cut battle between the heartless enforcers of apartheid and their defiant victims.

Instead, it was triggered by police evicting homeless people who had illegally occupied a vacant building in protest at the government's seeming inability to find them alternative accommodation.

Images of destitute families thrown out on to the street encapsulate a cruel moral and practical dilemma for the African National Congress-led government: how can it cater to the demands of its long-suffering black constituents while reintroducing a culture of law and order?

"Disaffection is growing," says Mr David Masepa, a local government expert with First National Bank. "People are willing to wait if they know something is being done, but the impression the government gives is of talk and no action."

Part of the problem is a cri-

sis in local government across the country. On everything from the provision of housing to the building of schools, the ANC has insisted communities should be directly involved; the problem is that as yet, there exist no post-apartheid local authorities qualified or equipped to assume such roles.

"At national level, the legitimacy crisis was solved [through the April elections] before delivery [on black expectations]. At local level, the problems of legitimacy and delivery will have to be confronted at the same time," Mr Frederik van Zyl Slabbert, the veteran political analyst charged with running new local government elections, said in a recent article.

The problem is that the new government put this date back by a year for logistical reasons, but retained the beginning of December as the target for integrating white towns and black townships into single metropolitan councils.

But fewer than half all municipalities have managed even this task, necessary before voters' rolls can be compiled. The likelihood of elected authorities taking over before 1996 is receding rapidly.

"At local level, the legitimacy and delivery will have to be confronted at the same time,"

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## Chinese power output to rise

China's electric power production is expected to rise by 10 per cent from 1993 to exceed 510bn kilowatt hours this year. But this will not be enough to prevent power shortages in the winter months, the Xinhua news agency said. In the first three quarters of the year power output was 664.8bn kilowatt hours, the Ministry of Power Production said. It forecast a sharp rise in demand from businesses over the coming months because of rapid economic growth and said power cuts were inevitable toward the end of the year. Reuter, Beijing

## ADB approves Kazakh loans

The Asian Development Bank has approved its first two loans, totalling \$30m, to the central Asian republic of Kazakhstan, the bank said yesterday. The bank said the loans to Kazakhstan are designed to help it in the transition to a market-based economy. A \$554,000 technical assistance grant comes with the loans. The loans will support the government's stabilisation and structural reform programme by helping bridge an external financing gap to prevent a further decline in output and deterioration of living standards, the bank said. AP, Manila

## Manila seeks easier terms

A slowdown in inflation in November and high third quarter economic growth boosts the Philippines' case for a relaxation of its monetary policy agreed with the International Monetary Fund, economists said. The government's National Statistics Office reported on Monday that the Philippine consumer price index grew at an annual 7.8 per cent in November against 7.8 in October and 8.6 in September. This follows last week's announcement that third quarter gross national product grew by 5.9 per cent against 2.15 per cent in the same period last year. Reuter, Manila

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## NEWS: WORLD TRADE

## Change of heart by US on Gatt

By Frances Williams in Geneva

The US is expected this week to withdraw its threat to leave the General Agreement on Tariffs and Trade soon after the World Trade Organisation, Gatt's successor, comes into force on January 1. The move would have left those countries which were not WTO members by the date the US left without legal protection for existing Gatt benefits.

Washington's change of heart follows a deal between the leading trading nations under which WTO members will have the right to pull out of Gatt after the end of next year. Since virtually all Gatt's 124 members are expected to be WTO members by then, Gatt will effectively cease to exist.

During 1995 Gatt rules and commitments will take precedence where the two overlap or conflict. Trade diplomats said yesterday that the deal worked out last weekend between the US, European Union, Japan and Canada had won broad acceptance among Gatt members. It was expected to be formally endorsed at tomorrow's WTO implementation conference which must decide on traditional arrangements.

However, to the alarm of trading partners, the US was sticking to its intention to leave the various voluntary Gatt codes of fair trade practice early next year. This would deprive countries of the right to challenge US anti-dumping and anti-subsidy actions initiated under Gatt rules.

The WTO anti-dumping and countervailing duty accords, which will apply to all WTO members, allow recourse to the organisation's dispute procedure only for suits filed after January 1. Suits filed before that date could result in duties being imposed which could not be challenged either under the WTO or under the Gatt codes because the US would no longer be a member.

Washington has said it is prepared to acknowledge cases already going through Gatt procedures, which include an important EU challenge on anti-subsidy duties on steel. US officials claim withdrawal will not make much difference to the outcome of these disputes, since under existing Gatt rules any nation can block adoption of panel rulings it disputes.

Trade officials were also trying to sort out before tomorrow's meeting a wrangle over who should chair the key WTO committee which will monitor the dismantlement of the Multi-Fibre Arrangement restricting imports of textiles and clothing from the Third World. The decision on who should head the WTO could be postponed to early next year.

## Big coalfield reclamation agreed

Germany to spend DM12bn on clean-up of lignite sites

By Judy Dempsey in Berlin

Germany's federal and state authorities are to pay DM12bn (\$8bn) for one of the largest reclamation programmes for eastern Germany's open cast brown coal, or lignite, fields.

The environment ministry yesterday confirmed that the programme will run a further five years to 2002. It was begun in 1991 and had been due to end in 1997. The extension follows agreement by environmental ministers from the eastern German states to provide additional financing.

Strabag, Hochbau, and Thyssen Handelsunion, the country's largest construction and engineering companies, are expected to play a major role in removing contaminated

material and reclaiming at least 10,000 hectares.

But the Treuhand privatisation agency, which oversees land reclamation projects in eastern Germany, rejected a bid from Morrison Knudsen, the US mining corporation, to participate in the project.

Along with Britain's PowerGen and NRG of Minneapolis, Morrison Knudsen last year bought the viable parts of the Mibrag brown coal fields which straddle the eastern states of Saxony and Saxony-Anhalt.

The environmental parts are being closed by the Treuhand.

Depending on the level of contamination, the reclaimed land will generally be used for recreation or farming. Already some of Mibrag's sites have been turned into lakes

and leisure centres.

The financing of the project, considered by energy experts as one of the environmental ministry's most ambitious land reclamation projects in eastern Germany, will be split between the Bund, or federal authorities, and the eastern states. The Bund will pay 75 per cent.

The environment ministry estimated approximately DM1.5bn would be spent each year from 1998 to finance the project, in addition to the DM5m already spent.

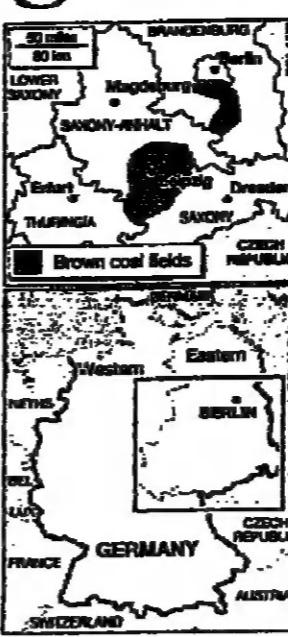
"But apart from bringing the land back to economic use, the decision to continue the land reclamation programme until 2002 means that 17,000 full-time jobs – maybe even 20,000 – will be guaranteed," the ministry

said. Many of the employees are former miners made redundant after German unification.

The land reclamation schemes follow closures of several uneconomic brown coal fields belonging to Laubag, eastern Germany's largest lignite complex, located in the eastern state of Brandenburg, and Mibrag.

Brown coal, one of the main culprits of east Germany's environmental problems under the communists, was the main source of energy for the region's factories.

Laubag was recently sold to a west German energy consortium led by Rhenbraun, the brown coal subsidiary of RWE, the country's largest utility, and including PreussenElektra and Bayernwerk.



### WORLD TRADE NEWS DIGEST

## Singapore seeks light-rail tenders

Singapore has called for tenders for two light-rail train (LRT) systems which will serve as feeder services to stations on the existing mass rapid transit (MRT) rail network. Each of the new LRT systems will be about 10km long and cost about \$300m (US\$265m). Although Singapore has one of the world's most modern and efficient transport systems, the government is under political pressure to improve the network.

A licensing system which seeks to limit the number of cars on Singapore's roads has pushed the price of owning a vehicle beyond the reach of many citizens. "We cannot promise every Singaporean a car," said Mr Mah Bow Tan, communications minister. "But we can promise every Singaporean a comfortable, convenient and cost-effective transport system." Tenders have been called on a turnkey basis, with submission by the end of January.

Preference will be given to proposals involving joint ventures with equity participation by Singapore-owned companies. Kieran Cooke, Singapore

### Huaneng in China power deal

Huaneng Power International, together with Southern Electric International (SEI) of the US, is to build a \$1.1bn power plant in China's Jiangsu province. Huaneng will own 51.7 per cent of the plant to be built in Nanjing city, SEI about 30 per cent, and local government the rest. Construction of the two 600MW units is to start in 1996 and finish by 1999.

"Capital investment will account for 25 per cent of the total and the rest will be debt," according to a manager in Huaneng's finance department. But the company has still to reach a profit agreement with local government before a contract can be signed. "We hope they will accept Huaneng's current profit scheme approved by the ministry of power industry," the manager said. In June, the ministry cleared a price policy for Huaneng based on a 15 per cent return on net assets. Reuter, Hong Kong

### Taiwan carrier to expand fleet

Taiwan's China Airlines (CAL) plans to buy up to 10 small regional passenger jets for about \$400m. Models under consideration include the Boeing 737 series, the McDonnell Douglas MD-80 series and the Airbus A320. CAL is considering spending \$4bn on upgrading its fleet within the next 10 years. The airline wants to expand its current fleet of 37 aircraft by buying about 30 new aircraft and replacing 16 older ones.

Expansion of the company's fleet of larger regional jets and long-distance aircraft with 300 seats or more is also under consideration. Reuter, Taipei

### EU tariff plan worries Ecuador

Ecuador will be hit if the European Union decides to remove flowers, tuna, fish, and shrimp from the general system of preferences granted to Andean countries, according to the government. Support for the Andean countries' export industries through tariff concessions has been part of a EU policy that recognises efforts by Andean Pact governments in the fight against narcotics trafficking. A few weeks ago EU delegates to the Andean-European Commission recommended to the EU Council a 10-year renewal of the existing trade preference list.

A preliminary decision, to be confirmed or rejected by the Council of Ministers on December 18, would remove these agricultural products from the preference list. For Ecuador, which is pursuing free-trade policies and seeking entry to the General Agreement on Tariffs and Trade, this comes as yet another blow, after the US earlier this year imposed antidumping tariffs on its flower exports. Ray Collett, Quito

Morgan Stanley International of the US has signed a memorandum of co-operation with Indonesia's PT Makindo Securities to establish an Indonesian joint venture investment bank. The proposed bank is expected to focus on share offerings of Indonesian companies abroad and in Jakarta. AP-DJ, Jakarta

The main terminal building contract at the Kuala Lumpur international airport at Sepang has been awarded to a consortium led by Pernas Precision Engineering and Construction (Perspec). Perspec bid M\$1.74bn (US\$622m) for the job. The Malaysia-Japanese consortium Perspec-Taisei-Kajima-Shimizu-Hazama outbid eight groups to win the contract to build the passenger terminal. Agencies, Kuala Lumpur

A Malaysian consortium and Nanjing city authorities formed a joint venture to build a \$450m bridge over the Yangtze river in China. Berjaya Engineering and Construction (HK) and the Second Nanjing Bridge Office agreed to set up a bridge development company called Berjaya Second Nanjing Yangtze Bridge for the project. Reuter, Kuala Lumpur

## Scania plans attack on Renault's domination of French bus sales

By Kevin Done, Motor Industry Correspondent, in Angers.

Scania, the Swedish commercial vehicle maker, is to start assembly of buses at its plant at Angers in western France.

It is also raising truck output at the plant, which was opened in 1992 as the group's third European truck assembly facility, to meet rising demand in Europe.

Mr Bengt Klingberg, president of Scania Production Angers, said truck assembly is part of the group's strategy for expanding its share of the west European heavy bus and coach market from 6 per cent at present to 10 per cent by the end of the decade.

In France it is seeking to weaken the domination of the market by Renault, the French state-owned car and commercial vehicle maker, and Heuliez, its bus-making affiliate.

Mr Arne Karlsson, head of Scania Buses & Coaches, said the company planned to begin bus production in Angers in the second half of 1996. It would produce a range of far-reaching restructuring with several of the leading truck and bus chassis makers such

around 300 a year by the end of the 1990s. The project will create around 250 jobs at full production.

Mr Karlsson said the move signalled Scania's increased interest in the French market. The ability to offer locally built products would provide "a major competitive edge" over European rivals importing buses into France.

France has a total market of around 3,000 city, route, and tourist buses and coaches a year, of which more than 75 per cent are supplied by domestic manufacturers. Around two-thirds of the market are city and route buses.

The bus industry in Europe is going through a period of far-reaching restructuring with several of the leading truck and bus chassis makers such

### Peace process brings dividends for exporters

## Israel looks east for new markets

By Julian Ozanne in Jerusalem

Israeli exports to Asia have risen by a third in the first nine months of this year, highlighting the growing trade benefits resulting from the Middle East peace process, according to Israeli Treasury officials.

Including diamonds, Israeli exports to Asia climbed to \$2.3bn between January and September compared to \$1.8bn for the same period in 1993. The Treasury said the trend reflected the development of non-traditional markets. Exports to Asia now account for 12.4 per cent of total Israeli exports, compared to only 8.1 per cent in 1992, the Treasury said.

The figures were announced ahead of next week's visit to Tokyo by the Israeli prime



Rabin: string of visits to Asia

minister, Mr Yitzhak Rabin. During the visit, the first to Japan by an Israeli premier, Mr Rabin is expected to sign two agreements; the first on

cultural exchanges and the second on co-operation in science and technology. Israeli officials said the visit would be a landmark in Israeli-Japanese relations after a prolonged period in which Israel regarded Tokyo as taking a pro-Arab line on foreign policy because of its dependence on Arab crude oil.

Israeli exports to Japan rose 17.5 per cent in the first nine months of this year to \$81.5m, compared to \$67.6m for the same period in 1993. However, almost 70 per cent of Israeli exports to Japan are diamonds.

Since the Israeli-Palestinian peace breakthrough last September, Mr Rabin has also visited China, Singapore and Indonesia. After his visit to Tokyo he will travel to South Korea.

The Treasury also said that total exports, including services, are forecast to grow by approximately 9 per cent this year, after a 12 per cent increase last year, and that the high level of inward investment in the Israeli economy would ensure continued high growth of exports in 1996.

Israeli exports of merchandise, excluding diamonds and services, reached \$10bn in the first ten months of this year – an increase of 12.1 per cent in real terms over last year.

Agricultural exports rose 7.2 per cent during the first ten months and industrial exports, excluding diamonds, climbed 12.3 per cent. Exports rose 3 per cent to the European Union, 13 per cent to the European Free Trade Association and 7 per cent to the US.

### US and Japan to resume glass talks

By Our Foreign Staff

The US and Japan were yesterday due to re-open talks aimed at fulfilling an autumn pledge to open Japan's \$4.5bn flat-glass market.

The two sides struck an agreement in principle in early October but negotiations have failed to yield an actual pact.

The two sides have agreed the principles for opening Japan's flat glass market but some issues remain over the details of foreign access and technical aspects.

Washington and Tokyo decided to extend the deadline for agreement on the flat glass sector negotiations after last month's failure to secure a comprehensive accord. Japan has agreed to promote the use of foreign-made glass in some government-funded facilities which would serve as model projects.

There is also broad agreement on the use of objective criteria to measure progress in import penetration. Differences remain, however, over whether the objective criteria should be forward-looking, as the US hopes, or should only measure past developments, as the Japanese insist.

Japanese officials are concerned that forward-looking measures could turn into restrictive targets aimed at ensuring a specific market share for foreign products in the domestic glass market.

There has been less progress in parallel talks on access for US vehicles and vehicle parts in the Japanese market. Negotiations have not been resumed since September when the US cited Japan's vehicle parts after-sales market as being characterised by "unfair and discriminatory trade practices" and unilaterally began an investigation under Section 301 of its trade act.

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# Singapore seeks rail tender

## Fall in sales of new cars alarms traders

By John Griffiths

A further sharp fall last month in the number of cars purchased by private buyers has caused increasing alarm in the UK motor trade.

Industry officials yesterday described last month's 1.5 per cent fall in the number of new cars bought privately, compared with November 1993, as another indication of a faltering in the economic recovery and lack of consumer confidence.

However, a further strong rise in commercial vehicle registrations last month - of 17.1 per cent year on year - and a 15.7 per cent rise in fleet car registrations, is seen by some analysts as indicating that the industry may need to look elsewhere to explain the steep fall-off in private buyers during recent months.

They suggest that higher prices than private buyers consider justified, followed by rapid depreciation - caused in part by manufacturers giving

priority to the fleet market - are leading private customers to opt for low-mileage used cars.

Mr Alan Pulham, director of the National Franchised Dealers Association, has criticised manufacturers' pricing policies and the fact that cars are mainly designed for the business car market. Overall, he says, the price of a medium-sized family car is about £2,000 higher than it would be otherwise and values on the used market have been undermined by deeply-discounted sales to fleets.

Prof Garel Rhys, professor of motor industry economics at Cardiff Business School, has warned that many private buyers may not return to the new car market until prices fall nearer to North American levels, which can be up to 40 per cent lower than in the UK.

Statistics from HPI, the vehicle finance monitoring organisation, also show credit purchases of used cars rising by 11.1 per cent in the first nine

### Japanese manufacturers forge ahead as Europeans slide

UK registrations	Nov 1994			Nov 1993			Jan-Nov 1994			Jan-Nov 1993		
	Volume	Change%	Share%	Volume	Change%	Share%	Volume	Change%	Share%	Volume	Change%	Share%
Total market	262,862	-0.1	100.00	300,000	-1,037,000	-3.5	1,001,000	+0.0	100.00	1,000,000	+0.0	100.00
UK production	58,854	+0.4	22.3	54,000	-765,916	-93.2	123,000	+4.4	12.3	123,000	+4.4	12.3
Imports	62,370	+0.5	23.2	70,000	-7,621	-11.1	157,000	+5.7	15.7	157,000	+5.7	15.7
Japanese imports	16,259	+0.2	6.2	19,000	-2,741	-14.2	72,000	+2.0	12.0	72,000	+2.0	12.0
Ford group	26,228	+0.1	22.2	21,5	408,611	+4.2	222,000	+2.1	22.1	222,000	+2.1	22.1
Cord	27,555	+0.3	21.8	21,6	403,227	+3.5	213,000	+2.7	21.7	213,000	+2.7	21.7
Lexus	2,503	+0.7	0.7	3,000	-A204	+5.2	0,000	+0.0	0.0	0,000	+0.0	0.0
General Motors	22,000	+0.1	18.1	18,000	308,253	+2.8	188,000	+1.1	18.1	188,000	+1.1	18.1
Mitsubishi	22,000	+0.1	18.1	18,000	289,583	+2.2	188,000	+1.1	18.1	188,000	+1.1	18.1
BMW group	20,000	+0.1	15.0	18,000	254,000	+2.2	160,000	+1.0	15.0	160,000	+1.0	15.0
BMW	2,407	+0.7	0.7	2,000	44,167	+2.0	16,000	+1.0	1.0	16,000	+1.0	1.0
PSA	17,706	+1.2	6.6	16,000	230,711	+2.4	128,000	+1.2	6.6	128,000	+1.2	6.6
Peugeot group	12,000	+0.8	4.6	10,000	226,976	+2.4	123,000	+1.2	4.6	123,000	+1.2	4.6
Peugeot	8,436	+0.6	3.7	8,000	142,477	+4.8	75,000	+2.0	3.7	75,000	+2.0	3.7
Citroen	5,173	+0.1	2.3	4,000	82,462	+5.3	45,000	+1.5	2.3	45,000	+1.5	2.3
Volkswagen group	7,607	+0.1	3.0	5,000	118,556	+6.8	65,000	+1.8	3.0	65,000	+1.8	3.0
Volkswagen	4,876	+0.4	1.8	3,000	72,283	+7.0	35,000	+2.0	1.8	35,000	+2.0	1.8
Audi	1,273	+0.1	1.0	1,000	22,284	+6.0	12,000	+1.2	1.0	12,000	+1.2	1.0
SEAT	1,228	+0.0	0.7	1,000	12,560	+5.8	8,000	+0.8	0.7	8,000	+0.8	0.7
Skoda	1,034	+0.2	0.6	0,000	11,413	+5.7	6,000	+0.6	0.6	6,000	+0.6	0.6
Renault	7,226	+0.1	2.7	5,000	109,222	+2.1	65,000	+1.8	2.7	65,000	+1.8	2.7
Nissan	6,010	+0.0	2.4	4,000	65,000	+4.5	45,000	+2.0	2.4	45,000	+2.0	2.4
Toyota	3,428	+0.2	1.3	2,000	40,000	+2.8	27,000	+1.2	1.3	27,000	+1.2	1.3
Land Rover	3,057	+0.1	1.1	2,000	67,748	+8.4	45,000	+2.4	1.1	45,000	+2.4	1.1
Alfa Romeo	213	+0.0	0.1	0,000	1,507	+2.2	1,000	+0.1	0.1	1,000	+0.1	0.1
Lancia	17	+0.6	0.0	0,000	102	+5.6	0,000	+0.0	0.0	0,000	+0.0	0.0
Mitsubishi-Benz	1,927	+0.1	0.7	1,000	30,945	+3.4	23,000	+1.1	0.7	23,000	+1.1	0.7
Honda	2,304	+0.1	0.8	1,000	37,359	+0.2	20,000	+1.7	0.8	20,000	+1.7	0.8

months of this year - almost twice the new car level.

Manufacturers publicly insist that the problem is one of confidence. "The continuing decline in the retail market in November continues to demonstrate how fragile consumer confidence remains," Mr Steve Thompson, chief executive of

the Society of Motor Manufacturers and Traders, said.

Rover Group also blamed the low number of private buyers mainly to poor consumer confidence, linked to non-recovery in the housing market.

"There might be some people out there who have decided to opt for used cars. But most

people will always want a new car. It will all change back-those things go in peaks and troughs," a company spokesman said.

The SMMT statistics released yesterday showed new registration of 126,854 last month, down 0.6 per cent on a year ago.

## Company law voting rights change mooted

By William Lewis

Following recent public anger at big pay rises such as 75 per cent awarded last month to Mr Cedric Brown, chief executive of British Gas, Mr John Major has asked ministers and officials to come up with ways of giving shareholders greater influence over directors' pay.

The prime minister believes this will allay suspicion that the government is unwilling to curb large salary increases for directors while clamping down on workers' pay.

Top of the agenda is a possible change in company law to give shareholders the chance of voting against the election or re-election of non-executive directors who usually set the pay of executive directors.

"Neither of these are very satisfactory," said a fund manager of a large pension fund. "Non-executives only come up for re-election every three years and getting rid of them would undoubtedly cause problems for the company."

Mr Stuart Bell of PIRC, the corporate governance consultancy, agrees. He says voting in future television advertisements.

The first poster objected to by the ASA was headlined "The Simpsons". You saw it first on Sky next to a police photograph of OJ Simpson, the former American football player accused of murder. The photograph was captioned "Sky News. On the hour, every hour, 24 hours".

The ASA said it considered it offensive "to trivialise a crime of this nature."

against an annual report or the re-election of non-executive directors is a "sledgehammer-and-nut syndrome".

PIRC supports giving shareholders a formal mechanism to vote against directors' pay, as does the UK Shareholders Association, which represents individual shareholders.

Its chairman, Mr Donald Butcher, said: "If the government's idea is to encourage greater transparency so that shareholders have a better understanding of how much directors' are paid and also the

means by which to vote against it, then that can only be a good thing."

The answer may lie in corporate governance developments in the US.

A ruling by the US Department of Labor means that US pension funds may now have to exercise their votes in overseas companies in which they hold shares. "If that happens then we will surely see UK institutions also starting to vote, even if it is too influential," one fund manager said yesterday.

Pearson, owner of the Financial Times, has a 17.5 per cent stake in BSkyB.

● The ASA upheld two separate complaints about two companies, Gemini Systems and Stealth Electronics, advertising devices claimed to counter police speed traps. The authority said Gemini Systems had failed to substantiate their claims and that the "use of their product in the intended manner would constitute an offence".

## Glaxo is sued over dye used in hospitals

By Richard Wolfe

Glaxo, the pharmaceuticals manufacturer, is being sued for more than \$280m (£131m) by about 400 former hospital patients in the first of a series of cases over the medical dye Mydil.

Lawyers acting for the patients say the action, to be heard at the High Court in London in April, represents a test case for other Mydil claims. Lawyers are thought to be preparing cases in Scotland and Ireland, and the dye was also used in Australia, Canada and South Africa.

The patients claim that Mydil, which was widely used in spinal X-rays between 1944 and 1987, damaged nerve roots, causing acute pain and even partial paralysis.

They allege that Glaxo failed to issue adequate warnings about side effects. Glaxo denies negligence.

Mydil was discontinued seven years ago when Glaxo said demand had declined.

The oil-based dye fell out of favour in the early 1980s as water-based products and non-invasive techniques became popular. Doctors would inject the dye as part of a technique called myelography. The Mydil patients allege the dye remained in the spine for several years, leading to the condition known as arachnoiditis - inflammation of the membrane in the spinal column.

Glaxo argues that the risks were highlighted in leaflets which accompanied the product. The company said: "We supplied this product to meet the needs of a very knowledgeable medical profession. It was known for many years that myelography could be followed by arachnoiditis."

Mr Simon Gowler of Alexander Harris, the law firm representing the patients, said: "They said there was a risk of arachnoiditis, but that can mean many things to many people. There is a huge difference between arachnoiditis which can be seen on a myelogram film, and those who develop symptoms."

The Mydil case would be the first UK group action for personal injury against a drug company to come to trial.

Previous cases have been settled out of court because both sides have been deterred by heavy legal costs.

## Cash hopes rise for creditors of Nadir's empire

By Jim Kelly, Accountancy Correspondent

The administrators to Polly Peck International, part of the collapsed business empire of fugitive businessman Asil Nadir, announced a breakthrough yesterday in settling the claims of creditors.

As a result, \$180m held in PPI Holdings BV, a Dutch company, is to be released and some funds allowed to flow on to PPI. The funds include the proceeds of the sale of the Del Monte fresh-fruit business.

The deal puts in place an agreed formula for the distribution of future assets realised from the Polly Peck Group and should mean that they will flow relatively smoothly to the creditors of PPI. The deal would also settle a legal dispute over the routing of funds through the Polly Peck Group involving \$400m. The total assets so far realised from the Polly Peck Group total \$880m.

The report to PPI creditors says the deal, if signed, will remove scope for further arguments about claims from the different sets of creditors in the Polly Peck group. The basis of the split between groups of creditors is confidential.



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## UK NEWS DIGEST

**Firebombs mailed to six branches of Barclays Bank**

Police urged vigilance after six firebombs were posted to London branches of Barclays Bank. They warned that more could still be in the mail. One worker suffered shock and another was slightly injured but declined treatment when two devices went off as staff opened the post at branches in Hampstead High Street and Ladbrooke Grove.

Anti-terrorist officers made safe devices at King Street, Hammersmith, Gloucester Road; Kensington High Street and Edgware Road. There was no immediate claim of responsibility for the firebombs which police said were posted in the London area within the last 24 hours. They were in video cassettes with the cover *The Mardi Gras Experience* and wrapped in Christmas paper.

"Barclays staff and other financial institutions should be alert to the possibility of further devices," said a police spokesman. "It's always possible some may have not arrived or more may be posted." Detectives are particularly interested to hear from retailers who may have recognised the distinctive wrapping paper, which was blue with gold snowflakes, or the video cassettes.

**Lord Mayor fears 'second Dallas' near Queen's castle**

The Queen has given permission for oil exploration work to begin early next year near Windsor Castle. Camuk Exploration, a small oil company based in Gerrards Cross, 50km north-west of London, believes as much as 100m barrels of oil could lie 1,000 feet below the royal castle. "In any other location, it would have been tested years ago," said Canadian geologist and oil executive Dr Desmond Oswald. "But nobody previously has had the courage." He dismissed suggestions that the testing, in the Game Park about 600 metres from the nearest part of the castle, would mean that the Queen would have to endure the stench of crude oil. "There would be no more smell than there is around a garage," he said.

He insisted that "everything would be restored to its previous condition" once the unobtrusive exploratory work was complete. If oil is found it will be extracted away from the castle using "extended reach" drilling techniques. Windsor's lord mayor Mr Dennis Outwin said: "Although we are assured that Windsor Great Park will be barely affected by this, I frankly find that hard to believe. It's bound to lead to Windsor Great Park being turned almost into a second Dallas."

**Job-cutting telecoms group gives assurance on further cuts**

British Telecommunications yesterday assured its workforce that it saw no need for any compulsory redundancies "in the foreseeable future". The group, which earlier this year announced plans for 15,000 redundancies during its current financial year to March, has so far agreed 13,000 voluntary redundancies and said this year's programme was on target. Unions said they were pleased they had been able to secure redeployment of staff members who wished to stay.

In August, Sir Ian Vallance, BT chairman, said he was aiming to shed a further one-third of the group's workforce in the medium term. That would lead to about 50,000 redundancies in addition to the nearly 30,000 imposed in a cost-cutting exercise during the past four years. The redundancies would reduce BT's workforce to about 100,000, less than two-thirds of its size in 1990.

This week Mercury Communications, BT's largest competitor, said it would cut 2,500 jobs - nearly a quarter of its workforce - over the next year. The National Communications Union - which Mercury does not recognise - said it would press to make the cuts voluntary if possible.

**More Scots back Labour**

Support for Labour in Scotland has risen eight percentage points to 55 per cent at the expense of every other party, says the latest System Three poll. The Scottish National party has fallen back to 26 per cent from 27 per cent. The Conservatives are down to 12 per cent from 13 per cent.

**BBC appeals for support**

The BBC has appealed to the commercial television companies and the independent Television Commission to support the corporation's move into the global marketplace. Mr Bob Phillips, deputy director-general, said that if the BBC was unable to supplement the licence fee either programme quality would suffer or there would be a revival of the argument that the BBC should carry advertising. BBC broadcasting is financed by a levy of £26.50 (\$142) on all users of television sets.

Minister spells out cuts in police and army costs that are expected to follow terrorist ceasefires

**N Ireland 'peace dividend' may total \$295m**

By John Murray Brown  
in Belfast

A saving of £180m (\$295m) can be expected from cuts in security expenditure over the next three years following the paramilitary ceasefires in Northern Ireland, Sir Patrick Mayhew, Northern Ireland secretary in the UK government, announced yesterday.

His announcement of a "cautious peace dividend" will give a welcome boost to the local economy ahead of next week's International Investment Conference in Belfast. The move comes just four days before the his-

toric opening talks between British government officials and Sinn Féin, the IRA's political wing.

The savings, which Sir Patrick unveiled together with public expenditure plans for Northern Ireland, represent cuts in the compensation paid for bomb and other terrorist damage to property and a planned reduction in the overtime bill of the local police. The savings will be used to boost the local education and health budgets.

Spending on law and order, excluding army costs which are carried by the UK Ministry of Defence, is £98m a year. Some £50m will be saved this

year, rising to £60m in 1996-97 and a further £70m in 1997-98. Police overtime currently costs £22m a year.

Overall spending for Northern Ireland over the period is expected to remain fairly constant at £28m in real terms.

Sir Patrick warned that the measures depended on maintaining the ceasefire. He also emphasised that police numbers would remain the same and that recent security moves, reducing police and the army on the streets, could be reversed "within 24 hours".

Sir Patrick said there had been a "substantial" number of acceptances

of invitations to the investment conference.

After apparent US pressure, the government announced that representatives from the economic committees in Belfast and Londonderry city councils had also been invited to the working sessions.

However Sinn Féin seemed set to boycott the investment conference, complaining that it had been snubbed, and demanding to be treated equally with the other political parties.

The row surfaced after it emerged that a full invitation to the dinner had also been sent to the small non-sectarian Alliance party's Mr John Alderice, who is only a local councillor and whose party has less electoral support than Sinn Féin.

Government officials yesterday said the three Belfast Sinn Féin councillors - Mr Martin McGuinness, Mr Joe Austin and Ms Una Gillespie - had initially indicated that they would attend the Wednesday sessions. Sinn Féin said yesterday, however, that they were boycotting the conference. The three briefly picked offices of the Industrial Development Board, which is handling the conference, complaining that they were treated as "second-class citizens".

**Tories rapped ahead of VAT vote**

Mr Tony Blair, leader of Britain's opposition Labour party, yesterday accused the government of risking the health of pensioners by imposing value added tax on heating fuel to finance tax cuts before the next election. Kevin Brown writes.

In acrimonious Commons exchanges, Mr Blair repeatedly accused Mr John Major and Mr Kenneth Clarke, the chancellor, of breaking election promises not to increase the rate or scope of VAT.

He told MPs: "The price of tax cuts next winter will be that more of Britain's pensioners will freeze this winter."

Mr Blair's comments came amid frantic efforts by senior ministers and government whips to rally support for an increase in the VAT rate, against a background of growing unrest among Tory MPs.

Mr Clarke assured Labour of failing to face up to the policy implications of their attempt to prevent the tax increase.

As the five-day Budget debate neared its conclusion he urged them to show their commitment to healthy public finances by indicating whether they wanted lower taxation or higher public borrowing.

Mr Jack Cunningham, shadow trade and industry secretary, refused to anticipate a Labour budget, which was unlikely for another 2½ years.

He said Mr Clarke was being "absolutely fatuous" in making such a demand.

Mr Michael Heseltine, trade and industry secretary, defended the VAT increase and insisted that it had enabled the chancellor to produce a Budget that had "gained the confidence of the markets".

Underlining the importance of market confidence, Mr Heseltine said it was "an essential pre-requisite" to maintaining the economic growth on which the prosperity of the nation depended.

As Mr Major flew home early from the European security conference in Budapest, Mr Clarke and Mr Richard Ryder, chief whip, were locked in a series of meetings with rebellious backbenchers demanding the withdrawal of the increase.

Even government loyalists were grumbling about the refusal to drop the second tranche of VAT on heating fuel, which will raise the rate of tax from 8 per cent to 17.5 per cent. One backbencher MP, normally counted as a strong supporter of Mr Major, said the issue had been handled with "all the guile of a newt."

Downing Street officials said that the prime minister stood by warnings from Mr Clarke that the government would have to raise other taxes if Conservative rebels succeeded in forcing the withdrawal of the VAT increase.

The second tranche will raise about £1.5bn in a full year, on top of some £1.4bn raised by the first tranche increase from zero to 8 per cent. The government has already announced compensation worth £850m, mainly to pensioners.

Total losses: 100

**Major's minority government**

Party	MPs
Conservative	221
Other	22
Labour	22
Liberal Democrat	2
Ulster Unionist	1
Northern Ireland	1
Plaid Cymru	4
Social Democratic and Labour	4
Scot Nationalist	3
Democratic Unionist	2
Popular Unionist	1
Both Northern Ireland	1
Conservative whip	1
Whitlam because of Euro-rebels	1
Reigned Conservative whip	1
In sympathy with rebels	1
Speaker and deputies (vote only where casting vote needed)	4
Seat vacant because of MP's death	1
Total losses	100

**'Sleaze' inquiry to look overseas**

By Andrew Adonis  
Public Policy Editor

The Nolan committee on standards in public life is to examine recent moves to regulate abuse of public office in the US, France, the Republic of Ireland and Australia.

Lord Nolan announced yesterday that his committee's first report, to be published next spring, will cover the House of Lords, the unelected upper house of parliament.

The committee was established by Mr John Major, the prime minister, after allegations of "sleaze" against some Tories in the wake of a series of ministerial resignations.

One of the allegations was that some MPs were willing to put questions to ministers in return for cash payments.

Lord Nolan, a law lord, said he expected hearings early next year to be held in public. He added that the three main areas to be covered by the first report would be:

- Parliament, including "cash for questions" in the Commons and the role of lobbyists. Controversy about those issues led to the resignation from the government of junior ministers Mr Neil Hamilton and Mr Tim Smith in October.
- Ministers and civil servants, notably the acceptance of gifts, possible conflicts of interest, and employment on leaving office - issues raised by cases of former ministers and civil servants taking jobs with companies they were responsible for in government.
- The "big-spending quangos" - short for "quasi-autonomous national government organisations" which are outside the government although their leaders are appointed by ministers. The Nolan committee will examine methods of appointment and possible conflicts of interest.

**Air traffic control 'to be sold furtively'**

The government is secretly planning to sell off air traffic control, Mr Henry McLeish, the opposition Labour party's transport spokesman, alleged yesterday. He said the Civil Aviation Authority's budget was to be cut so severely that only through privatisation could it make its targets.

The authority's external financing limit is to fall from £53m (£36m) in 1994-95 to £27m in 1995-96 and to £21m in 1996-97. It will rise to £26m in 1997-98.

Mr McLeish said this meant air traffic control was to be privatised "without even the decency of a public statement". He said responses to the government's air traffic privatisation proposals had been published in an obscure written answer to a question in the House of Commons.

Almost 190 people had responded to a paper about the possibility of privatisation, and 168 had opposed the plan or had expressed doubt.

Of the 14 people supporting the government one was a Conservative MP, three were potential competitors to the CAA and three were privatisation consultants.

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## MANAGEMENT

**Vanessa Houlder looks at the ways big companies encourage innovative employees**

# Rewards for bright ideas

Last month a group of experts on valve emissions controls, aluminium sulphate elimination and vibration-aided furnace decoking held a celebration in a Buckingham management centre.

These were the winners of a new award set up by BP Chemicals to encourage innovation. It is one of a number of companies hoping that the recognition of success will provide role models, encourage innovators and motivate others.

Bryan Sanderson, chief executive of BP Chemicals, says he was startled by the response to the awards, which attracted 155 entries. "It seems there was a lot of potential for innovation which we did not know about," he says.

The awards were conceived at a time when BP Chemicals was concerned about a staff survey that suggested many employees did not feel the company was innovative.

That posed a problem for a company which believes that its drive

for greater efficiency of the last few years has to be replaced with a more creative philosophy. "Rapid cost reduction and focusing is a miserable management job but conceptually it is easy," says Sanderson. "But getting the next phase of profit improvement is difficult and increasingly it will have to come from more innovative thinking which increases performance and productivity."

When BP Chemicals decided to introduce an innovation award, it looked to similar schemes set up by BOC, the UK gases company, 3M, the US manufacturing group, Dow, the US chemical company, and Elf Aquitaine, the French petrochemical company. Some of these awards are designed to recognise technological achievement; others to recognise innovation in every function of the organisation.

These innovation awards tend to reward winners with glory, rather than hard cash. Like BP, which primarily gives its prize winners "a big

public thank-you", BOC does not give cash awards for its main scheme. Instead, winners receive a team trophy, individual plaques, some publicity and a trip to London, Washington or New York for a meeting with BOC's top management and a dinner dance.

Some companies have experimented with giving sabbaticals or grants to their most creative employees. In 1981, an IBM research centre in California introduced a scheme which rewarded the person who had the best idea with the services of a research assistant for two years.

One reason why companies shy away from financial rewards for innovation is that bringing an idea to market often involves complex teamwork in which it is hard to assess individual achievements.

The importance of teamwork in bringing new ideas to the market was a factor in BOC's setting up an award for technological innovation five years ago. It felt its reward



structure placed too much emphasis on individual achievement. That was compounded by scientists' tendency to revere individuals for past scientific achievements. "We wanted to change our recognition system to put more emphasis on teams," says Debi Chatterjee, managing director, technology.

Awards can raise the profile of an innovation but they cannot work in isolation. If an organisation is inclined to innovation, investing £25,000 a year on an award scheme is little more than window dressing.

Even companies with highly crea-

tive employees will not produce innovations unless the resources are available to ensure that new ideas are commercialised. Market-driven innovation also needs good communications between the design, development and marketing arms of the company.

Moreover, many companies frustrate the creativity of their employees with badly-designed incentive schemes linked to short-term goals,

according to Clive Fletcher, a psychologist at Goldsmith's College at the University of London. "Companies often operate systems which

squeeze the innovation out of people," he says.

He believes that introducing awards for innovation can play a useful role. "Set against all the things that organisations do which counter innovation, it is a positive step," he says.

The difficulty in measuring creativity makes it hard for companies to assess the effectiveness of awards schemes. However, top managers are enthusiastic. "It is hard to measure but one gets a clear feeling that it has a motivational impact," says Chatterjee.

The move throughout Europe is towards international construction firms. Bouygues, the French group, employs 55,000 people, five or six times more than the largest British contractor.

This firm and others are increasingly likely to look towards the British market. The GMB union is ready to work with these companies - we would consider working in partnership with companies in future projects.

Companies which recognise the value of social partnership are on the increase.

This is the future, not only for the construction industry, but for British industry as a whole.

The author is GMB national officer for the construction industry.

## Mixing MS with work

An international campaign to counter workplace discrimination against people with multiple sclerosis has been launched.

According to the International Federation of Multiple Sclerosis Societies, which is spearheading the initiative with Teva Pharmaceutical Industries of Israel, misconceptions about MS often result in the "inappropriate" management of affected employees. "Losing a job, cutting short a career or being unable to find suitable work can add to the difficulties and uncertainties of coping with the disease," it said yesterday at a London briefing.

Known to medical science for more than 150 years, MS is one of the most common diseases of the central nervous system and afflicts around 2.5m people around the world, particularly young adults. Its cause is not yet known and its course is unpredictable and variable, but it is not fatal.

The IFMSS campaign will encourage employers to look at policies and procedures and "identify realistic goals based on the principle that people with MS are usually able to continue contributing, productive employees often with minimal or minor accommodations".

Companies should provide information to employees and senior managers which dispels myths (for example, that MS is infectious), increases knowledge about the different ways that MS affects people, and encourages a supporting environment.

"MS is a condition that affects far more people than is generally realised," says George Remington, senior medical adviser of Marks and Spencer and a keen supporter of the campaign. "But it is usually very mild. Few cases are as bad as, say, the cellist Jacqueline du Pre's, which was well known and which alarmed everyone."

**Tim Dickson**

Further information about *Working Towards Independence* from Pauline Crowe, Administrator, IFMSS, 10 Heddon Street, London W1R 7LJ. Fax 0171-287-2537.

## All aboard for the Channel tunnel

**Allan Black explains the merits of having a union as a business partner**

unions into the consortium of a project is just part of the procedure to win contracts on the Continent.

The British construction industry is becoming more Europeanised and its working practices are likely to become more common, as major continental construction firms increase their stake in the domestic construction market.

The Channel tunnel rail link is likely to employ 10,000 workers at its height. Apart from the obvious benefits for the union in future membership - the joint aim is to have a unionised contract - we were delighted to be asked to be a part of the project that will bring so many badly needed jobs to the south and London regions.

The GMB union can offer the workers a package, which includes

health and safety measures that will be too good to turn down. We have just appointed five recruitment officers specifically for the construction industry, and when it comes to recruiting on the channel link project we feel we will have the edge because we will already have a foot in the boardroom. This will allow us to have a major say in designing health and safety policies and influencing site organisation.

The endorsement yesterday to proceed with the project will involve having union representation on the supervisory board. Although there are bound to be differences of opinion, the very involvement of unions on the board should encourage a dialogue which will minimise any differences. That

dialogue has already begun.

The nature of this dialogue will be set in the boardroom, but also by the investment that the union makes. As a symbol of our commitment to this partnership the GMB is considering how much of an investment it can make. Our finance committee will be considering the investment at its next meeting.

Our discussions with the contractors suggested that there are at least three advantages for employers in partnership projects of this nature. First, an early input on the crucial area of health and safety can save millions of pounds; second, we can establish formal industrial relations procedures, ensuring the smooth completion of this project; third, we can give priority to proper

consultation at every stage of the project to ensure that the workforce is fully informed and confident of management's intentions.

Both sides an employer wanting good industrial relations and a progressive and forward-looking union can gain a great deal from this partnership. The pitfalls can be avoided before they occur.

The Channel Link experiment is by far the biggest potential partnership scheme but there are others on the horizon. These include a batch of privatised road building projects which are also likely to attract involvement by foreign construction firms.

Just as the future for the British economy lies in Europe, so the GMB recognises the value of European involvement. We already have an



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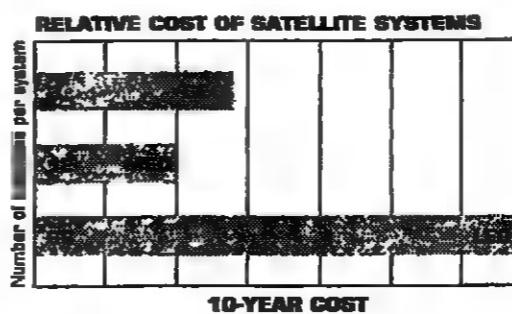
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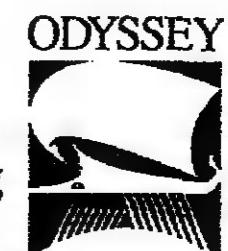


Licensing authority for the Odyssey system is expected in early 1995. Unlike other systems, it will use frequencies already allocated for this type of service

and components derived from proven TRW technology. Initial start-up costs will be 60 percent lower than for the two other major systems in a recent study.\* And Odyssey's constellation price will be fixed. Estimating over a 10-year period, replacement satellites for the other systems evaluated will give Odyssey an even more dramatic cost advantage. Just as importantly, subscriber projections indicate that Odyssey will offer the best value for the end-user.

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\*A Comparison of Selected Mobile Satellite Communications Systems, "Odyssey, Globalstar, Iridium and Odyssey," 1994, The Mure Corporation

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## BUSINESS AND THE ENVIRONMENT

### Hybrid car sets out

**H**ydro-Quebec, one of Canada's two biggest power utilities, has developed a hybrid electric car technology that will reduce emissions and energy efficiency.

Hydro, best known for long-distance power transmission, electro-chemical and battery research, has unveiled its Couture Powertrain system, which runs on electric batteries backed up by a small gasoline engine. It has spent C\$22m since 1991 proving technical feasibility and will spend a further C\$50m to reach the commercialisation phase.

The hybrid traction system, designed and developed by researcher Couture, uses high-efficiency batteries to drive electric motors in each of a four wheels. A conventional gearbox, differential, shaft and gasoline engine are not needed.

A small gasoline engine recharges the batteries. The system, including central generator-motor, is computer controlled. It has a 30hp, two-stroke gasoline engine with a catalytic converter. The engine runs for a maximum of 30 minutes driving.

Couture says the system offers twice the conventional (internal combustion engine) fuel efficiency, reduces emissions and uses significant savings in materials. Total vehicle weight is about the same as conventional cars. Manufacturing costs could be less.

Hydro is testing the technology on a standard Chrysler Intrepid sedan. Its rear wheels are driven by individual electric motors powered by batteries kept in the boot. The normal frontwheel drive system is disengaged.

Many groups are working on electric cars and hybrids worldwide. Recent US research shows that better design and electronics could save average mileage per gallon by 46, or 65 per cent, according to research, but this is likely to add \$1,000 (£650) to the cost.

Robert Gibbens

In the early 1980s, when Procter & Gamble first test-marketed a highly concentrated laundry product, few people would buy it. Shoppers were put off by what they perceived to be less fabric softener or washing liquid — a premium price. Few of them seemed to know much that so-called "ultra" products could slash the amount of packaging finding its way into landfills.

But it was hard to keep a good down. Other big consumer products manufacturers are now profiting from a shift in consumer sentiment. By the "ultra" — concentrated — products were capturing more than 10 per cent of the laundry market, according to Green Market Alert, a trade newsletter.

"Consumers once wanted more, now they think otherwise," Jacqueline Ottman, New York environmental consultant.

Perhaps the most conspicuous campaign by companies in the past year to minimise the sizable effects of their packaging, most notably by cutting the amount of material that requires disposal.

"Reduction" is the word phrase used in the field to movement that package redesign, "light-weighting", and greater use of refillable containers overlaps with efforts to promote recycling, which has driven down demand for virgin materials.

Industry representatives and environmentalists say that it is a cause that is coming into its own.

Over the past four years, P&G has cut use of packaging overall by 10 per cent, including a reduction in paperboard. It has lifted the level of recyclable materials in its packaging by 10 per cent in three years.

"Now a critical mass of recycled materials exists in our mind and those of our competitors," says Steve Stewart, a spokesman for P&G.

Refined P&G and its rate at which solid waste in the US increased steadily to 25 per cent, according to a recent study prepared by Franklin Associates, a Kansas waste-management consultancy.

In the soft drinks industry, the American Beverage Council nearly 60 per cent of plastic bottles shipped last year were recycled.

The rate for aluminium cans is 63 per cent, according to trade groups.

In part, these trends have picked up momentum because of new regulatory initiatives at state level and increased pressure by government officials of every stripe, from the Federal Environmental Protection Agency at the local level.

Under the Clinton administration, EPA has placed a stronger

emphasis on source reduction in all areas of environmental control. In the field of solid waste, however, the agency has taken very few steps, imposing rules to require certain levels of recycled content in products or packaging.

Many cities and towns have taken a more active role, enacting laws that require residents and businesses to separate discarded cans, bottles and paper for recycling. For the most part, there is strong political support for such measures in spite of recent evidence that the US

is not running out of landfill space as fast as was feared in the late 1980s.

Meanwhile, nine states have controversial "bottle" bills on their books which promote recycling by imposing returnable deposit fees on beverage containers. In Florida, the state has taken a unique community-based approach. Certain municipalities that meet targets for recycling or recycled content are exempt from an "advance deposit fee".

Not as cheap as it was, however. Prices for recycled materials have risen over the past two years, in part because the US economic upturn has stimulated the demand for raw materials of all types.

als are succeeding because they can be profitable in their own right.

"Source reduction yields significant economic benefits," says Ann Matthes, director of the Source Reduction Task Force of the Council of Environmental Governors. "When companies choose to eliminate or minimise the amount of packaging they use, that translates into reduced costs for materials, transportation and retailing."

The task force has sought to prod the private sector gently along the green path by drawing up a set of guidelines on preferred packaging. Companies are invited to set their own timetables for conforming with the principles and to report annually on their progress. So far, 50 of them — from the leading manufacturers to small niche marketers — have agreed to participate.

Their initial report from the start to the ingenious. Most were able to pack their boxes with 10 per cent less material by devising a better method of storing and moving the boxes than ever. For Crisco cooking oil, P&G designed a squat container which carries the same amount of oil per box in plastic than its predecessor. Many companies have since introduced containers and wraps.

"Because of the economic considerations, companies will continue to reduce their packaging as whatever they can and still retain the integrity of their products," says Anthony Montrone, vice president of environmental business strategy at the Arthur D. Little consultancy group.

A secondary benefit for marketers is an improved public image. Nevertheless, shoppers make their choice — a product's perceived environmental qualities usually are as important as its performance, convenience and price, according to experts in consumer behaviour. "Most often, the environment is a plus factor. When two products are otherwise equal, the one is usually seen as the dolphin," says Ottman.

Likewise, people demand a reason why marketers are turning to recycled materials for their packaging. "Companies are trying hard to keep in step with the environmental values of consumers as well as the policy makers," says Gifford Stack, vice president of environmental affairs at the National Soft Drink Association.

But they are not using more recycled material simply to carry favour, says Ottman. "They are doing it because it makes economic sense — it's a cheaper packaging material," he says.

Not as cheap as it was, however. Prices for recycled materials have risen over the past two years, in part because the US economic upturn has stimulated the demand for raw materials of all types.

### Trouble brewing over sewage plan

Lisa Twardonite on controversy in California over recycled water

charcoal, and finally mixed with chlorine, to kill anything that remains.

The water is ready for industrial use and irrigation, but before being supplied to households it is taken to "spreading grounds" where it is released to naturally seep back into the underground water supply.

In August, the Upper San Gabriel Valley Municipal Water District voted on a \$15m (£15m) plan to pipe treated water from a nearby sewage treatment facility to an area near the Irwindale plant of the Miller Brewing company.

The US's second-largest brewer responded by filing a lawsuit, expected to be heard early next year, in an attempt to halt the project, citing potential pollution of the artesian water supply.

We believe we have an

advantage as a corporate citizen, on behalf of our employees and customers throughout California, to make a strong concern about the safety, health and public welfare of the project," said the company.

Robert Berden, general manager of the water district, argues that the recycled water will meet all state health standards.

Water is a precious resource in southern California, where it is often imported hundreds of miles from its source to thirsty urban areas. The San Gabriel Valley now imports almost a quarter of its water from other regions. The proposed reclamation project would treat 10bn gallons which goes reducing valley's dependence on imported water by about a third.

"We pump more water out of the ground than nature puts back in," Berden says. "And the imported water supply is becoming less and less reliable and more and more expensive."

He points out that water from the same sewage treatment plant has been transported to other areas for the past three decades, where households have used it with no apparent ill effects.

California has more than 200 such recycling plants, supplying about 5 per cent of the state's water. First, solid wastes are removed in settling tanks. Next, bacteria are added to remove organic impurities. The water is then filtered through sand and a significant amount of chlorine-resistant bacteria.

Local environmental groups split on the issue. Some favour more impact assessments before recycled water is put back into the ground. Other groups feel reclamation is a necessary part of responsible water management.

"We have some very serious questions about this project, about its technology and, ultimately, its effects," says Brophy. "What's wrong with second-guessing what a water district is doing? It is something we're going to keep fighting for."



Refillable containers and concentrates are more prominent on supermarket shelves

## PEOPLE

### Another Barr leaves the ring

George Cox to take on Unisys



Unisys, the US-based information technology giant, has appointed George Cox as chief executive of its UK subsidiary in London. John Perry, who has early retirement personal reasons,

Cox, 54, is currently chairman of P-E International, the appointment marks a further stage in Unisys's transformation from a traditional computer manufacturer selling mainframe and minicomputers to an information management company offering a broad range of computing services.

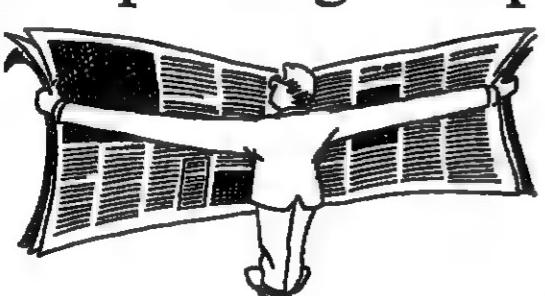
Cox will report to Malcolm Coster, who was appointed president of Unisys Europe-Africa earlier this year. Coster was formerly head of international development at the management consultants Coopers & Lybrand.

The transformation of Unisys, now trading profitably after several years of losses, is credited to James Uurah, chairman and chief executive, who has been seeking top management consultants to run strategic areas of the business.

Cox was a co-founder with David Butler-Cox, based in London, which was sold to Computer Sciences Corporation in 1992. He became head of P-E International where he worked on focusing the company's development, cutting away non-core activities and improving its financial strength.

Cox says his immediate job is to develop a marketing approach to help Unisys's image with the public, most of the restructuring has been done; drastic action is not required. Alan Care

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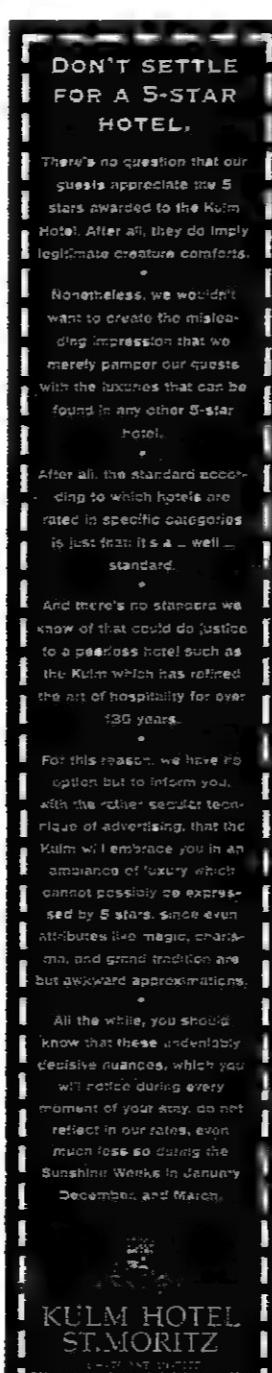
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### Trying to practice what he preached

Sir David Trippier, the former small firms and environment minister who lost his mandate seat at the last general election, yesterday entrenched himself firmly in Manchester's financial and professional community by becoming non-executive chairman of the Liverpool Group, an emergent corporate finance and investment specialist.

Trippier was bought by Colin Davenport and Mike Hamlyn — hence the name — from the Danson-Anderson Group, then a Bristol-based company with a Manchester office, in 1991. After even the fabled Sir John Harvey-Jones had failed to save it from collapse, Davenport has since done well, including managing the assets of Edington, Henry Cooke group's failed mini-

bank, for the KPMG Peat Marwick administrator; Edington's depositors are now expected to get back 100p in the pound.

In Manchester and Sheffield, Davenport was backed by £10m of equity and is due to buyout, so it knows something about its own market, which is finance and business, mainly in the north. It also has a small stockbroking subsidiary in Liverpool.

Trippier, who was a director before becoming an MP, will take a 10 per cent stake.

Trippier's other business activities include a seat on the board of surveyors Dunlop Heywood and a consultancy with Halliwells.

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**I**t has been a disquieting few days for the thousands of corporate treasurers who manage the complex financial instruments called derivatives.

Concern over derivatives - instruments that are their from that of an underlying asset or financial index - has been mounting after a series of losses involving them at companies and investment funds.

This week, it emerged that Bankers Trust, the US bank that pioneered derivatives, has agreed with supervisors to tighten internal controls over its business. And a study published on Monday found that companies monitor their derivatives risks as expertly as they might.

For the majority of insurers who now use financial instruments - at least in a simple form - perhaps to swap their floating interest payments on a loan for fixed ones - it is a worrying time. There can be few boards of directors, or chief executives, who have not sent urgent requests to their finance directors and treasurers to find out what arcane instruments they may have bought, and why.

Regulators and politicians have blamed the rapid growth in derivatives for the past two years; the banks that trade in them have tried to improve their internal risk management systems to avoid unexpected losses. But the burden of concern is now shifting to buyers of derivatives.

There are several pur-

poses for which companies and investors use derivatives. They are to hedge risks, the main given by banks in marketing the products. A company that has borrowed a variable interest rate can protect itself against the increase by swapping into a fixed rate obligation. A similar approach can be adopted to minimise exchange rate risks.

Second is the use that has received the most publicity this year, and the one to which derivatives have been put by many fund managers. This is to amplify the effect of bets on the future direction of bond and money markets. Most well-known users of derivatives losses this year - such as those of the US companies Gibson Greetings and Procter & Gamble - have involved bets on future interest rates.

Derivatives can be used to increase potential profits - and losses - of bets by leveraging the sum invested. Investors usually have to pay the full value of a conventional securi-

### Derivatives: responding to risk

Does your company measure and limit market risk based on a value at risk approach?

Does your company perform stress simulations to measure how your risk management positions will be affected by abnormal changes in market or business conditions?

Has the board of directors reviewed and approved your firm's overall risk management and capital policies?

Implemented prior to July 1993

Implemented since July 1993 and now a current practice

Plan to implement in the next 12 months

No response



Source: Practices and Principles: follow-up survey of industry practices, Group of Thirty, based on a survey of 140 derivatives users.

## Alarming instrument of financial change

**John Gapper and Richard Waters on corporate concerns over derivatives**

It is when they buy it. But most derivative contracts allow them only to pay money if the contracts show a loss, and receive it when they show a profit. This allows them to take much bigger positions with the same amount of capital.

However, it is derivatives that are being used as leverage investments, as some recent cases have shown. The paper of \$1.5bn on an \$800m investment reported last weekend by Orange County in California was initially suspected to have arisen from buying derivatives. The reason for the resignation of Mr Robert Citron, chairman of the county, was given on Monday.

In fact, Mr Citron used other forms of leverage borrowing some \$12bn through securities repurchase agreements, and then buying a type of security that paid a higher investment return than interest fell. The county, however, was heavily involved with derivatives, but are not in the same category. Mr Citron was taking leveraged risk without derivatives.

Such cases are used by banks to argue that derivatives are unfairly blamed for losses, since they are only one of several ways of making leveraged bets. Some boards of directors have been more worried about their managers adopting high-risk investment strategies than about the use of derivatives to do so.

A study by the Group of Thirty, a Washington-based group of senior bankers, this week found that managers are now trying to monitor their treasury operations more closely. More recently, review risk management policies than 18 months ago, when the public debate over the use of derivatives began within the internal risk management systems to avoid unexpected losses. But the burden of concern is now shifting to buyers of derivatives.

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## Fat salaries for the big league players carry personal risks

From Irene Innes.

Sir, Regarding the 15 per cent pay increase to British Gas's chief executive, the reason why the increase is so high is that public-sector top management pay is so low in comparison with similar jobs elsewhere.

But few buyers can yet rival the sellers' expertise. If they do, the best result of this among firms managers and companies is likely to make them even more wary about trusting the word of derivatives dealers over whether they should buy the latest "perfect hedge".

Had I been recruited

from outside, no one would raise an eyebrow. It is therefore a one-off.

If, however, Mr Brown does not perform at the new salary level, then built-in penalties should be invoked. High salaries for big league players carry high personal risk.

Irene Innes,  
writer,  
The Dorset  
Course,  
Roundhill Hill,

**I'LL SHOW YOU  
MY PAY-SLIP IF  
YOU'LL SHOW ME  
YOURS**



## The turkeys do not vote for Christmas

From Jean Currie.

Sir, The chairman of British Gas will be aware that the remuneration of the boards of public companies has soared over the past 10 years, rising far more than the increase in the value of share capital or the remuneration of other valuable members of society.

The rise reflects the growth in power of financial institutions and the interrelationship between the two. Private individuals, not financial institutions, are the real shareholders of public companies.

I doubt whether many accept as necessary the current remuneration.

However, to obtain tax relief nearly all Peps and pensions have to be channelled through financial institutions and these take over the voting rights.

The institutions can be seen in their management fee: only 0.5 per cent to 0.75 per cent typically in the early 1970s, but, despite computerisation, 1.5 per cent now.

To ensure genuine control of public companies, inc...

should be allowed to obtain the concessions from direct investment.

Also institutions, as trustees, should be required legally to be responsive to the views of the owners of funds.

Unless such steps are taken the boards will continue to take an increasing proportion of our wealth because, to end with a reasonable note, turkeys do not vote for Christmas.

Jean Currie,  
20 Bateman St,  
Cambridge,  
CB1 5HH

## Dark deals at the borders

From Richard Isola.

Sir, Regarding the article "Drug claim on Gibraltar border" (December 3-4), while the Spanish government's apparent concern about illicit smuggling into Spain is admirable, its own efforts to control a substantial black economy and, in particular, illegal money laundering activities via the

Franco-Spanish frontier is shameful.

What is remarkable is the extent to which this activity has fuelled a mini-property boom in neighbouring Biarritz in the midst of a deep economic recession.

Richard Isola,  
General Arriaga 23,  
28010 Madrid

## Proud of a little nightcap

From T.C. Hill.

Sir, With reference to "Phantom extras on hotel bills" in your Letters column (December 1), it is not only what in that that I keep her in about her.

Not so long ago after dining alone in a London West End hotel, I was presented with, but did not settle, a bill for the meal and 64 drinks.

I have to admit being flattered in that she of my capacity.

T.C. Hill,  
55 Broome Road,  
Billeray,  
Essex,  
CM11 1ES

## Slow but sure progress on electricity liberalisation

From Paul K Lyons.

Sir, Your editorial on "Electricity grid-lock" (December 5) raises a number of interesting points, but fails to recognise that progress is being made after several years of stalemate. The two energy councils in 1994 have led to a positive and formal accord among member states on two of the three main parts of the electricity liberalisation directive.

On the third key area - competition in national markets - the Commission has already

tried to resist the French concept of the single buyer, as you suggest, since it was put forward earlier this year as an alternative to third party access.

However, negotiations in the council on an internal electricity market have been so difficult, for all the reasons you mention, that the member states are anxious to find solutions, even if they are far from perfect.

At last week's energy council, they asked the Commission to look more carefully at the

anticipated consequences of the one-side application of third party access and the single buyer system. The Commission is therefore bound to make an objective study and report back to the council.

Your article also touches on the need for regulation and the possibility of an energy chapter. There is a crucial point here about the UK government's position. The UK has argued for open access to the energy market, yet has refused to countenance any new Union

competences in energy.

As the only member state more or less self-sufficient in energy resources, this stance may be all too clear. But, how can the UK expect the Union to sign up to an open and liberal market in energy and not recognise the legitimate concerns of other member states to have some joint EU safeguards for security and stability of supply to customers?

Paul K Lyons,  
editor, EC Inform-Energy,  
London NW6 1LD

## Performance funding flaws

From Ian Brown.

Sir, Despite the enthusiasm voiced by Training and Enterprise Councils for greater performance-related funding for government schemes (The Budget: "Tec's half funding change as boost for unemployed", December 1) those organisations which actually deliver training to the unemployed are less convinced.

Performance-related funding is already set at 40 per cent for organisations. Those which support the most disadvantaged are the ones that the unemployed report that this system forces them to think increasingly selectively about who they can afford to take on. Tec's will doubt insist that they now weight payments to take account of this. But their definition of "special

can often be a narrow one.

Essentially, performance-related funding assumes the unemployed are making a normal decision in a normal labour market.

No allowance is made for trainees who fail an exam, for those who simply walk away before completing a course, or for the possibility that there simply may be no job vacancies at the end.

Training providers have to pay for training, knowing that is a perfectly valid way of paying them on the training weeks they deliver on behalf of Tec. Ian Brown,  
enterprise & training officer,  
Scottish Council for Voluntary  
Organisations,  
18-19 Claremont Crescent,  
Edinburgh EH7 4QD

but the fact remains that the interference of the gentlemen in Whitehall caused very large real losses to British pensioners.

I do hope these pensioners fare better.

I wonder if there's a lesson here? Government can always offer advice to people, and I'm sure it will be gratefully received.

Using the age-old maxim "caesar emporer we can then choose for ourselves. But some of us don't like being told what to do."

D.R. Myddleton,  
Professor of Finance and  
Accounting,  
Cranfield School of  
Management,  
Cranfield,  
MK44 5AL

## Safe deposit for funds

From D.R. Myddleton.

Sir, According to your report "Stock market bar to China pension funds" (December 1), the Chinese finance ministry is banning pension funds from investing in stock markets on the grounds that they are too risky.

Instead the stipulation that 80 per cent should be spent on "safe instruments", namely treasury bonds.

I seem to remember a similar rule in this country after the war.

Unfortunately, due to currency debasement, the real value of the government pension funds fell by 15 per cent in 1961.

Quoted equities, in contrast, in real terms

Up to 15%

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 071-407 7700

Wednesday December 7 1994

## Extending the EU eastwards

It is five years since the end of the Soviet empire in eastern Europe. But western Europe has still not recovered from the shock. Members of the European Union have been timid, while eastern Europeans have been heroic. Judged by the "pre-accession strategy" for the associated countries of central and eastern Europe, to be discussed at the meeting of the European Council in Kassel this week, the EU still fails to appreciate the urgency of the challenge.

This does not mean that the EU has done nothing. At the Copenhagen summit in 1993, the European Council "agreed that the associated countries in central and eastern Europe so desire shall become members of the European Union. Accession will take place as soon as an associated country is able to assume the obligations of membership by satisfying the economic and political conditions required." In addition, the "Europe Agreements" have committed the EU to industrial free trade with Bulgaria, the Czech Republic, Hungary, Poland, Romania and Slovakia. Slovenia and the Baltic republics are expected to join quite soon.

Yet this is insufficient either to provide adequate encouragement to reform in eastern Europe now, or to ensure a smooth transition to membership of the EU later on. The fundamental failure has been an unwillingness to recognise what is at stake. The mission of the EU is neither to protect European farmers, nor to succour European steel mills, nor to transfer the odd tens of billions of Ecu from rich members to poorer ones. It is to integrate Europe. The fall of the Soviet empire was not an annoying interruption, but what made this feasible at last.

The enlargement of NATO is, happily, a side issue. Extension of the opportunities afforded by a prosperous market economy will integrate and stabilise the two halves of divided Europe, as it once did the divided and impoverished west. This task is not similar to the challenge posed by north Africa, partly because these countries will never join the EU.

## Free trade

The EU should start by providing industrial free trade to eastern Europe now. If EU competition policy is adopted by these countries, it should also eschew anti-dumping and other forms of contingent protection. And it should insist that liberalisation by these partners towards the EU be extended, automatically, to one

another, in order to avoid the emergence of a discriminatory "hub-and-spoke" relationship.

Eastern Europeans need secure market access if they are to attract more foreign direct investment. For this reason, they must be protected from EU contingent protection, particularly since their exports are concentrated in "sensitive sectors". The EU should remember that, in 1992, it enjoyed a surplus of \$13bn in manufactures with eastern Europe and the former Soviet Union. Total imports of manufactures from all these countries were less than 60 per cent of imports from Switzerland alone. The tariff fail by EU member states is demonstrated by the fact that the European Agreement contains seven safeguard clauses - is pathological.

## Preconditions

The second requirement is a statement of the preconditions for accession, particularly of how and when the candidate states are to apply the *acquis communautaire*. These preconditions should not, as the statement from leading European economists published today by London's Centre for Economic Policy Research rightly urges, include conditions EU themselves do not meet.

The third - and most difficult - requirement is to change the EU.

A study by Prof Richard Baldwin for the CEPF concluded that by the end of the century the net budgetary cost of enlargement might be 70 per cent of the planned budget. This may be an exaggeration. But it would still be less than 1 per cent of the EU's total GDP. What is needed is cuts in spending, particularly on agriculture (perhaps by nationalising most compensation payments) and some increase in revenue.

Whatever happens in the meantime, accession negotiations should be started directly after the inter-governmental conference in 1996. Even if those negotiations were completed swiftly, there would, no doubt, be a lengthy and well-defined period of transition. Such a period is precisely what is needed by both sides. Why should the most advanced countries not have finished that transition by 2005? Sixteen years from the end of communism to the first full membership does not seem unduly hasty.

The EU is a creature of timetables. It should commit itself now to a date for opening membership negotiations, along with a statement of what will need to happen if they are to be concluded satisfactorily.

## Working in the EU

It is regrettable that the UK employment minister, Mr Michael Portillo, opted for a display of anti-Berlin theatrics at yesterday's meeting of European Union social affairs ministers in Brussels. The UK government's suspicion of the old-style EU social agenda was usually justifiable. But much of the debate in Europe has now moved on. Mr Portillo would make a more valuable contribution to EU employment policy if he moved with it.

Britain had been widely expected to block the two directives debated yesterday, one enforcing equal rights for part-time workers, the other proposing equal treatment of workers posted to other countries. In the event, Mr Portillo only needed to veto the first, since the other requires re-drafting, but this is unlikely to change the UK's position.

Both directives represent the last gasps of the aggressive social action programme drawn up five years ago by the then European commissioner for social affairs, Ms Vassilis Papandreou. It was that long list of measures that led the UK to argue for the right to "opt out" of the social chapter of the 1991 Maastricht treaty, and Mr Portillo could justifiably use many of the UK's traditional arguments for exercising a veto.

Mr Portillo viewed the other talking-point of the meeting, a further set of German-sponsored proposals, as a sign of more to come. But these are the fruit of a visibly softened attitude to employment legislation in Brussels. Mr Portillo ought to question whether the UK's past objections still have the same force.

## Subsidarity

Traditionally, the UK's opposition rested on three planks. The first was a principled objection, on grounds of subsidiarity, to European legislation which went beyond the broadly uncontroversial desire to secure a basic framework of rights for all EU workers, and enhance labour mobility within the single market.

Nato is in trouble. It is divided over Bosnia, but that is not the reason. If there had not been Bosnia, there would have been something else. Nato is in trouble because it no longer knows what it is for.

The west cannot say it was not warned. Back in 1987 it was told by Mr Georgy Arbatov, the Soviet Union's top Americanist, that the US had a "secret weapon" that will work almost regardless of the American response - we would deprive America of its enemy. The end of the Soviet Union in 1991 fulfilled that prediction well beyond its author's expectations.

Technically, a defensive alliance has no need of an identified enemy, and indeed you will search the text of the North Atlantic treaty in vain for any mention of the Soviet Union. On paper, it is simply an agreement by a group of like-minded nations to come to each other's assistance if attacked, irrespective of the attacker. But no one in 1949, or for most of the ensuing 40 years, was in doubt where any attack would come from.

So the disappearance of the Soviet Union and the withdrawal of Russian troops from central Europe have left western policymakers floundering to explain what the purpose of the alliance now is. Nato is no longer manning a frontline on the East, which is now simply a river in the middle of one of its members.

The problem was already apparent in July 1990, when Nato leaders gathered in London to state solemnly that they no longer regarded the members of the Warsaw Pact as adversaries.

At the Rome summit of November 1991, Nato unveiled its "new strategic concept", in which it assigned to itself four core security functions:

- To provide one of the indispensable foundations for a stable security environment in Europe."

- "To serve...as a transatlantic forum for allied consultations."

- "To deter and defend any threat of aggression against the territory of any Nato member state."

- "To preserve the strategic balance within Europe."

The lack of a clear direction was obvious. Only the third function has any concrete meaning, and that is the fear of renewed Russian domination. (Lurking in the background is also the fear that Germany might one day revert to expansionism.)

The other three are classic communiqué-speak. "Strategic balance" is a meaningless concept unless one defines the forces that need to be balanced; while to define an alliance as a forum for allied consultations is tautological. A "stable security environment" could mean anything or nothing.

Probably it was intended to mean

Edward Mortimer

## In search of an enemy

Nato has been unable to resolve its identity crisis, brought on by the collapse of the Soviet Union



that Nato, by its very existence, provides a degree of security to others, but there seems little likelihood of that trouble taking a military form. In Poland and the Czech Republic there are no ethnic problems to speak of. And the Russian threat to central Europe, while still a vivid memory, has become fairly remote.

The security problems of central and eastern Europe are essentially of two types. There is the danger of ethnic conflict within or across state borders, of which Bosnia has become the archetype; and there is the fear of renewed Russian domination.

(Lurking in the background is also the fear that Germany might one day revert to expansionism.)

Both types of problem are acute in the former Soviet Union, where they overlap, since concern for ethnic Russians in the other republics is one of the main motives or pretences for the reassertion of Russian influence. The ethnic problem is also acute in the western Balkans, but appears to be under control in Bulgaria. The situation of the Hun-

garian minorities in Romania and Slovakia is a potential source of trouble, but there seems little likelihood of that trouble taking a military form.

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that only enlargement would be offered only to those central European states that need it least; and any attempt to revive the Russian threat as Nato's raison d'être, so long as the threat is not unmistakable, is more likely to divide the alliance than to unite it. West European governments can already be heard expressing caution, which will no doubt leave the Republican right even more disgusted with Nato than it already is.

Of course, Nato should not in that situation if Nato had shown itself able to deal with the other problem, that of ethnic conflict. It has not. That is not a criticism of Nato as an organisation: Nato, the UN, is a composite body which can only do what its member states will it to do.

**A**t the beginning of the Yugoslav conflict, there was a consensus that Nato had no role to play. It was, initially, an internal conflict in a non-member state. With the recognition of the successor states in early 1992, it became an international conflict, but the element of Serbian aggression was almost impossible to disentangle from the conflict in Bosnia.

Anyway, Nato no longer defends non-members against each other. That is properly a matter for the UN, and it was only in an attempt to enforce UN resolutions that Nato did get involved in Bosnia, in support of a UN force furnished partly by Nato members.

Unfortunately the mandate of the UN force was a hopeless mishmash of enforcement and peacekeeping. The peacekeeping role dictated a troop deployment that makes serious enforcement impossible, since UN soldiers are effectively hostages in the hands of the "enemy" against which enforcement action would be taken. But that difficulty has only masked an even more awkward question: whether collective security can be made effective in this kind of conflict without deploying ground troops in a combat role.

The US argument has been that Nato air power, combined with arms supplies, would redress the balance of forces against the aggressor and in favour of the victim. That may or may not be right, but in either case it falls far short of the commitment that Nato makes to the defence of its own members.

The fact is that none of Nato's members, and perhaps least of all the UN, feels sufficiently threatened by a Bosnia-type conflict to take the kind of risks in dealing with it that they were prepared to take during the cold war.

Until they perceive such a threat, the alliance will remain ineffective, and in the end it will continue to ebb on both sides of the

greater energy efficiency. Junior Treasury ministers will talk of the extraordinary difficulty (for technical reasons) of cancelling a taxation measure. The Department of Trade and Industry will highlight the business opportunities that should arise from whatever new uses the levy proceeds are put to. All this will be said with a straight face. But no one will be fooled. Governments do not readily cut taxes, even though that is precisely what they should do in this case.

The only sensible course is to allow the levy to stand. The Treasury is not currently budget for the proceeds, and a firm statement of intent now would make it harder for this or a future chancellor to start fact

Wednesday December 7 1994

Query over £61m grant to Taiwan company

## Brussels to re-examine UK aid for textile plant

By Emma Tucker in Brussels

The European Commission is to re-examine its approval this year of a £61m (£94.5m) UK government grant for a textiles plant to be built by Hualon of Taiwan in Belfast, Northern Ireland.

It suspects information received from UK authorities was inaccurate.

Mr Karel Van Miert, the competition commissioner, will write to the UK Department of Trade and Industry, asking it to clarify evidence given by the government about the project and its likely impact on the European textiles market.

Commission officials said if the department failed to provide satisfactory answers, the case would be reopened. That might lead to Brussels prohibiting the grant and ordering the government to recover any money paid to Hualon.

The Commission approved the subsidy in Hualon, one

Taiwan's biggest industrial groups, in May, after intense lobbying by UK ministers. They were supported by Mr Jacques Delors, outgoing president of the European Commission, in the interests of underpinning the Northern Ireland peace process.

Brussels accepted the UK government's arguments that the plant would not disrupt the European textiles market in that it would supply synthetic fibre to low-cost clothing manufacturers in Europe, and that its output would substitute for imports from outside the European Union.

However, Mr Van Miert is now seeking further assurances that the plant will not add to excess capacity in the European textiles industry by producing high-quality products that will undercut existing manufacturers and create unemployment.

"At the time of the approval we were convinced that production was at the lower end of the

market. But doubt has come up and now we want reassurances. If not, we will have to look into the files," said a senior commission official yesterday.

Last week, European textiles and clothing manufacturers challenged the Commission's decision in the European Court. They argue that the £157m plant will threaten jobs in an already over-supplied sector.

Britain long prided itself on a rigorous application of EU competition rules and regularly complains when other members in the EU would agree to a compromise.

The proposal will now be rewritten by the European Commission and will be much tougher than the watered-down version rejected by Britain.

The final directive will be presented early next year to employers and trade unions on whether they can agree details. If this fails, the EU member governments - without the UK - are expected to agree on a directive on part-time workers, which will then come into force.

Mr Padraig Flynn, the EU social affairs commissioner, said he was "disappointed", adding: "I thought what was proposed was a bare bones minimum measure but even then the UK maintained a negative approach".

The social affairs council meeting was also unable to reach a directive covering posted workers.

The company's desire to relate bonuses, which comprise roughly half a manager's annual pay, to performance represents a significant departure from traditional Japanese management practice, which values loyalty over real performance.

For Matsushita, which has grown over the years into a large and unwieldy corporation, the measure is part of an effort to improve profitability through three-year restructuring pro-

grammes.

Mr Yoichi Morishita, the company's president, has stated his intention to cut its share of operating profits to sales from 2.5 per cent to 5 per cent by the end of fiscal 1995.

To soften the blow of the new system, however, the company still retains the seniority system in annual salaries paid to managers.

Matsushita is not the first large

Japanese company to adopt a pay system that links employees' remuneration to performance, but the decision is expected to have a significant influence on other large companies.

The company is considered a symbol of Japanese business conservatism and is a wage trend-setter in the electronics industry.

For Matsushita, which has

been calling for a review of traditional employment practices, such as lifetime employment and seniority-based pay.

Those practices were formerly considered inviolable by large blue-chip companies but are now seen increasingly as anathema to competitiveness and the structural adjustments the country has come to expect.

On the other hand, ambitious younger managers are supposed to find that lack of seniority is no longer a barrier to financial reward.

## Matsushita managers face merit shake-up over bonuses

By Michiko Nakamoto in Tokyo

Hard-pressed managers at Matsushita, the consumer electronics group, are having to make a change in once honourable tradition - annual bonuses are no longer to be based on years of service but on performance.

Some 11,000 managers opened envelopes containing the details of their winter bonus packet to find a sum rather different from what they had come to expect.

With the new system, complaints from those who always saw their bonuses rise with their years of service may find themselves as much as Y1.8m (£15,800) less than that paid to the best performers.

On the other hand, ambitious younger managers are supposed to find that lack of seniority is no longer a barrier to financial reward.

Matsushita is not the first large

## Milan magistrate quits corruption probe

Continued from Page 1

letter to Mr Francesco Saverio Borrelli, the chief Milan public prosecutor, who has co-ordinated the past 2½ years of corruption investigations.

Mr Borrelli subsequently confirmed the resignation, noting that Mr Di Pietro was unlikely to change his mind. The Milan public prosecutor also gave a strong political twist to Mr Di Pietro's move, attacking the government for mounting a campaign of hostility against the

magistrate and warning that the investigations into corruption would continue.

In his letter Mr Di Pietro placed more emphasis on his exasperation over the high-profile role he had been forced to play. "Whatever I do, my duties as a magistrate seem to be interpreted as a personal competition," he said.

"I am in particular to the numerous recent demonstrations in the piazzas which, whether for or against the group of anti-corruption magistrates, have

viciously personalised my role to a point where my each and every judicial action is interpreted for or against someone."

Behind the letter lay a growing anger over the way in which Mr Di Pietro felt his hands were tied.

Since September, the Milan

magistrates' investigations into

Mr Berlusconi have become increasingly sensitive, and the government has turned correspondingly hostile in its attacks on the magistrate.

## Britain vetoes EU part-time workers' protection

By Robert Taylor in Brussels

Mr Michael Portillo, Britain's employment secretary, yesterday vetoed a diluted European Union draft directive that would have provided protection for part-time workers.

His decision, at the EU's social affairs council, annoyed ministerial colleagues from the other 11 member states who had thought the UK would agree to a compromise.

The proposal will now be re-written by the European Commission and will be much tougher than the watered-down version rejected by Britain.

The final directive will be presented early next year to employers and trade unions on whether they can agree details. If this fails, the EU member governments - without the UK - are expected to agree on a directive on part-time workers, which will then come into force.

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Mr Berlusconi have become increasingly sensitive, and the government has turned correspondingly hostile in its attacks on the magistrate.

Mr Di Pietro was also alone in rejecting the German proposal pressing for greater economic and social convergence through the creation of minimum labour standards.

However, he was encouraged by remarks by the council from European Commission president Mr Jacques Delors, who stressed the importance of improving European competitiveness and the need for greater exchange of information, as well as a voluntary approach to dealing with social issues rather than legislation.

"Mr Delors' tone was distinctly eminent," added Mr Portillo.

Editorial Comment, Page 15

## THE LEX COLUMN

### Dresdner's trading enigma

Dresdner Bank's DM301m (\$202m) losses on own-account trading in the first 10 months came as a nasty surprise. The bank made a small profit on trading in the first half of the year and a sudden deterioration in the following months was not expected.

The bank tried to dismiss the loss as an accounting issue, but its explanations served to raise more questions than they answered. The same transactions which gave rise to the bulk of the unrealised trading loss also gave rise to interest income, the main reason for the buoyant 9.4 per cent increase in interest surplus. It was comforting that the interest income was bigger than the trading loss. But investors have not been told about the nature of the transactions. They arose in a derivatives subsidiary. The hope must be that the book losses reported yesterday will be reversed when market conditions improve.

Trading losses apart, the 38 per cent decline in provisions for bad and doubtful debts is an encouraging sign.

Recovery in the German economy

shows through earlier here than in the mainstream lending business. As lending picks up and provisions drop further, it looks increasingly likely that German bank profits will next year match or exceed the record levels of 1993. Reflecting this, shares in both Dresdner and Deutsche Bank have outperformed the market in the last four months - but Dresdner has outpaced its bigger rival. The enigma over Dresdner's trading losses may provide an excuse for investors to

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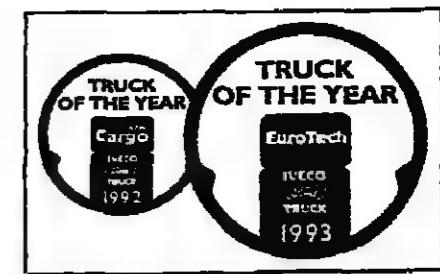
operations

by

10

## COMPANIES &amp; MARKETS

Wednesday December 7 1994



## IN BRIEF

## Trygg to refinance its US associate

Trygg-Hansa, the Swedish insurer, has arranged a \$35m refinancing of its US associate, Home Holdings, in an attempt to draw a line under its disastrous investment in the group. Page 18

**Royal Bank of Canada tops C\$1bn**  
Royal Bank of Canada has become the country's first financial-services group to post annual profits of more than a billion dollars with net earnings of C\$1.17bn (\$US852m), nearly four times higher than a year earlier. Page 20

**Bank Tiara Asia launches share issue**  
Bank Tiara Asia, the rapidly-growing Indonesian bank, is launching a Rp200bn (\$91.8m) share issue that will double its share capital. Page 21

**Deutsche Bank, Morgan Grenfell make loan**  
Deutsche Bank and its merchant banking subsidiary Morgan Grenfell have joined forces in the syndicated loans market and the first co-arranged loan is \$200m (\$228m) revolving credit for the Co-operative Insurance Society, the UK retailer. Page 22

**Milestones for Australian Stock Exchange**  
The Australian Stock Exchange is approaching a milestone in the form of a multi-lane expressway to be built near Sydney. Hills Motorway will be the country's first publicly-listed infrastructure project and shares are due to start trading in a few weeks. Page 31

**Allied Colloids falls short of expectations**  
Shares in Allied Colloids, the specialty group, fall 15p to 117p yesterday after its first-half results fell short of market expectations. This was despite a 27 per cent increase in profits to £24.2m (£40m). Page 34

**Casino group pays first dividend**  
London Clubs International, the London casino operator which owns the Ritz and five other London casinos, has announced interim pre-tax profits of £16.2m (£26.7m) up from £13.9m. The group, floated on the USM in May, declared a maiden interim dividend of 4.25p. Page 36

**Saatchi to launch Zenith in the US**  
Saatchi & Saatchi, the advertising group, is to launch its Zenith media-buying business in the US from January, the group announced yesterday. Zenith Media US, with billings of about \$2bn, will be the largest media buyer in the US. Page 33

**NFC suspends profit share scheme**  
Operating profits fell at NFC, the UK transport and logistics group, because of losses in Europe's logistics, and a declining contribution from moving services. NFC also announced the first suspension of its employee profit share scheme, since it was privatised in 1982. Page 15

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FT-Int'l bond rate	22	US interest rates
FT-SE Activities Index	22	World Stock Markets

## Chief price changes yesterday

PRAGUEPONT (cont)		
Wines	510	+ 1
Lithuania	244	+ 25
Poland	15	- 15
Bover	341.5	- 17
Hochstet	608	- 15
MAH	401.5	- 11.5
Siemens	298.5	- 10
Wines	379	+ 8
Coca-Cola	357	+ 10
Corning	414.5	+ 1
Motorola	41	- 14
Siemens	139	- 16
Do It Easy	117	- 13
New York prices at 12.30pm	360.4	- 8%
London (Pence)		
Do It Easy	264.5	+ 7%
Charter	710	+ 1
M&G	53	+ 1
Post	77.5	- 1
Reed Time	179	+ 1
Siemens	57	+ 14
Siemens	227	+ 12
Post	117	- 13
Telecom	117	- 13
Do It Easy	360.4	- 8%

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## FINANCIAL TIMES

## COMPANIES &amp; MARKETS

Wednesday December 7 1994

## Fidelity Magellan skips cash pay-out

Largest US mutual fund, with \$35bn assets, cites tax rules move unsettles world markets

By Richard Waters in New York

Fidelity Investments' Magellan, the US's biggest mutual fund, said it would not make a year-end distribution to its 3m investors, the first time it has not made a year-end cash payment since 1988. The news raised concerns about the cash reserves of Magellan, the US's biggest and most famous mutual fund with assets of \$35bn (£21bn). The fund has been operating with little liquidity for most of this year.

However, Fidelity, the Boston-based mutual funds group, said the lack of a cash distribution reflected US tax-accounting rules,

rather than an internal decision to conserve cash. "We don't pay more than what's required because there would be tax implications for our shareholders," Fidelity said. "The fund's goal is to provide long-term capital appreciation."

Under US tax rules, mutual funds distribute all dividend and interest income, together with net capital gains from buying and selling shares. Individual investors are then taxed on the cash they receive.

For this reason, Fidelity said, it does not pay out any cash other than that required under the tax rules. It made an interim cash

payment in May. The announcement comes three weeks after Fidelity had calculated a year-end payment of \$4.32 a share for Magellan shareholders. Magellan's net asset value has fallen by 3.2 per cent this year.

Magellan's cash portfolio activity", said instead, it added, the original calculation was in error. The \$4.32-a-share payment would have amounted to a total cash distribution of about \$2bn.

Magellan's assets fell to just 22 per cent of its total assets at the end of September, compared to what Fidelity said was an average of 5-10

per cent in its mutual funds. If it needed to raise cash quickly, for instance to repay investors who wanted to withdraw their money, it could be forced into selling more which, given Magellan's size, could depress prices generally.

The recent decline in US share prices, together with a modest recovery in bonds, has helped to stem the flow of cash into stock funds in recent weeks. Investors bought \$2.5bn of shares in stock funds in October, net of sales, against \$1.6bn the month before.

The news late on Monday had contributed to declines in world stock markets yesterday. In early

trading, the US market fell, partly in reaction to the news from Magellan, but it shrugged off the blow by midday.

Magellan is its most

legendary among

small funds during the 1980s.

A large investment made in

the fund in 1977, when Mr Lynch began managing it, was worth \$1.5bn by 1990, when he retired. Then, the two managers, Mr Morris Smith, who ran it until 1987, and current manager, Mr Jeffrey Vinik, Mr Vinik has aggressive investments in high-technology

## Siebe goes for growth after jump in profits

By Tim Burt in London

Siebe, the international controls group, yesterday said it would accelerate its global expansion programme following a 20 per cent increase in first-half profits.

The company, one of the UK's largest engineering companies, saw pre-tax profits increase to £11.5m (£18.58m) from £9.5m in the six months to September. Siebe's sales rose 13 per cent to £10.6m.

Welcoming the figures, Mr Allen Yurko, chief executive, said they provided a strong platform for growth both organically and by acquisition.

"We're stepping up our expansion and like to enhance our presence in Europe and South America," he said.

Although in North America remained its largest market with increased sales of £465.1m, £435.6m, Siebe is keen to exploit growing demand in Asia and the Pacific Rim, where turnover was £34.9m in 1993.

Mr Yurko said the which manufactures products ranging from sophisticated process control systems to produced components, would acquisitions in the region was set to focus initially on further joint ventures.

In recent months, Siebe announced plans for acquisitions totalling £79.7m, while its subsidiaries - Ecardit and NAF - made firm time sales contributions of £52m.

The resulting debate was dampened by Germany's status as a financial centre, he said. The authorities' actions, he added, set a "questionable signal" and criticised the financial centre of Luxembourg". In his comments on the probe of allegedabetting on the evasion, he said German financial authorities misunderstood free capital movements.

Only if investors would

invest in Germany's

would Germany continue to attract international firms to the capital. "Capital is as shy as deer - deer have an extremely fine sense for political discord."

The bank has denied wrongdoing and sharply rejected the probe by the office and the prosecutor's office into allegations it was covering up transfers of funds to Luxembourg to help investors avoid German withholding tax. Mr Sarrasin called for a harmonisation of systems and said it was understandable that different national laws used differing national laws to their advantage.

Lex, Page 16; Shares proposal, Page 16  
Lex, Page 15

## US group set to sign first big Asian gas project

## Exxon's Indonesian LNG pact on course

By Robert Corrigan in London and Manuela Saragoza in Jakarta



prices undermines the economic viability of such long-term, capital intensive projects.

Demand forecasts for LNG also vary widely. In addition a number of existing LNG plants which supply Japan and the other main Asian markets plan to expand capacity, while middle eastern

between 2000 and 2010, the period in which Natuna is due to come onstream. It also predicts that demand will grow in Taiwan and South Korea.

Mr Voight said China is also likely to be an attractive market for Natuna gas, which he says should be competitive against coal imports into southern China.

He said it was impossible to give a start-up date for the project until Pertamina signs up an initial buyer. "How long it will take them to get a letter of intent is unpredictable."

Exxon estimates, however, that it will take eight years to complete the first phase of the project from the time that the first sales agreement is reached.

The Indonesian government is encouraging other international energy companies to explore for additional gas reserves in the Natuna Sea as a means of strengthening its future bargaining position with Exxon.

But Mr Voight doubts that any other reserves would rival the size of Natuna.

Exxon says it would not be surprised if an additional partner joined the project to ease the financial burden on Pertamina.

Mobil, another US oil company with extensive interests in natural gas, is known to be particularly keen to join the project.

producers such as Qatar have also embarked on large-scale LNG projects targeted at Asia.

Mr Voight agrees that there is a need for additional LNG supplies in Asia up to the end of the decade. He also concedes that Exxon's demand forecasts for Japan are "slightly more optimistic" than those of the Tokyo government.

But he denies that there is a danger that an LNG surplus could emerge. Exxon believes there will be a "significant need" for Japan to increase its LNG imports for power generation



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## INTERNATIONAL COMPANIES AND FINANCE

# Royal Bank of Canada posts strong recovery

By Bernard Simon in Toronto

Royal Bank of Canada (RBC), the country's biggest financial institution, has underlined the banking sector's robust recovery by almost quadrupling annual earnings.

RBC is the first Canadian financial group to post annual profits more than \$1 billion dollars, with earnings climbing to C\$1.17bn in the year to October 31.

Earnings for the previous year, totalling C\$290m or 48 cents a share, were dented by hefty restructuring charges and loan write-downs. Return on equity improved by 10 per cent from 15 per cent.

RBC, with assets of C\$173.1bn at October 31, posted the strong improve-

ment mainly to sharply lower loan losses, a shrinking non-performing loan portfolio and the absence of one-time restructuring charges.

Loan-loss provisions were more than halved to C\$820m from C\$1.75bn, but the drop includes a C\$250m reversal in general provisions.

Non-performing loans at the year end fell 36 per cent to C\$2.1bn. RBC was hit in the early 1990s by heavy exposure to the troubled property market, especially in the Toronto area, and to resource industries. The bank has written off 15 per cent of its commercial real estate exposure.

Loans in business and government have shrunk by 3 per cent in the year to reflect aggressive cut-backs in large companies

and to commercial property.

The strongest growth came in personal financial services, including a 10 per cent jump in mutual fund revenues and a 64 per cent rise in the life-funding insurance arm. Residential mortgages and consumer loans rose by 1 per cent.

RBC strengthened its personal finance business in 1993 with the acquisition of Royal Trust, Canada's second-biggest trust and loan company. It now has close to 1,000 automated teller machines, giving it an ATM network of any North American bank.

In spite of the Royal Trust takeover, RBC's payroll has dropped from 52,700 to 49,200 in the past year reflecting aggressive cost-cutting.

## Record year at Deere put down to confidence

By Laurie Morse

Deere and Company, one of the world's largest farm equipment producers, reported record profits for the fourth quarter and the year, saying growing confidence among farmers in North America and in Europe has contributed to strong sales.

Mr Hans Becherer, Deere chairman, said near-record net farm cash income in the US this year "should provide a solid base for 1995 farm expenditures," and the implementation of Nafta and growing incomes in developing countries such as Brazil and India should promote better export markets for US grains and oilseeds.

As a result, Deere said it would expand its North American production tonnage schedules by 1 per cent in 1995, with the largest boost planned for the first quarter of next year. At the same time, as part of a continuing restructuring in Europe, overseas production tonnage will decline by about 6 per cent.

Mr Becherer said that in the lower initial level of production, "overseas operations are expected to continue improvement".

For the fourth quarter, Deere reported net income of \$1.12bn, or 56 cents a share, up from \$1.01bn, or \$48 cents, in the quarter-end. It has completed the acquisition of Glazier International, a US-based producer of special accounting and restructuring charges, in last year's fourth quarter.

Sales in the quarter rose 10 per cent to \$11.5bn from \$10.2bn. Of that total, \$5.15bn was outside North America. For the year, Deere reported net income of \$6.03bn, or \$7.01 a share, up from last year's \$5.1bn, or \$3.21, before special charges.

Full-year sales, including financial services businesses, were up 10 per cent, to \$31.5bn, from last year's \$27.75bn. Deere said 80 per cent of its revenues this year came from outside North America.

## Brazilian telecoms group on offer

Brazil's Minas Gerais state telecoms group Telemig will launch a 10 per cent share swap, the company said in a statement, reports Reuter.

Telemig will offer 1.85bn preferred shares at R\$42.55 (US\$22.75) per lot of 1,000 stocks, it said. The shares were left over from a Telemig 1.85bn pre-subscription announced in October.

■ Managing foreign exchange risk is tough enough. The last thing you need to worry about is a risk-management tool that's too risky in its own right. ■ That's why the Philadelphia Stock Exchange (PHLX) has created a new currency options market (UCOM). ■ currency option trades are made daily and guaranteed by The Options Clearing Corporation (OCC).

■ What's more, UCOM options can be customized to meet users' specific needs — and ever-changing — for the first time in any currency options market. Traders will be able to choose from a virtually infinite number of strike prices and, ultimately, any expiration date. ■ What's more, market users will have up to seven-to-one currency pairs from which to choose and will be able to designate American or European terms (i.e., a U.S. dollar

# French bank finds few friends

John Riddings on BCP's tough struggle to steer clear of bankruptcy

For troubled French banks, it helps to be big. While Crédit Lyonnais, the loss-making state-owned bank has received capital injections of more than FF15bn (US\$2.5bn) to rescue it from sustained and unprofitable

Banque Commercial Privée, a minnow in comparison, has faced a tougher battle against bankruptcy.

Since the declaration of a cessation of payments on Monday, the Paris-based bank, which has 1,200 clients, one branch, 50 staff, and which requires an estimated recapitalisation of FF140m, has presented France's financial community with a test of its ability to revive the smaller players in the system.

"It is the first French bank to close its doors since 1992, when Banque Majorel failed," says one French official. He adds that several small banks have been weakened by the impact of recession in 1992 and 1993 and the resulting bankruptcies which have continued to rise, in spite of broader economic recovery this year. "When you are small, you are more vulnerable. It is often harder to find a white knight."

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French bank failures			
Year	Bank	Base	Recovered by creditors (%)
1976	Banque Saad	Evian	50.3
1978	Banque Lacaude	Lourdes	75.0
1979	Banque Hispano Francaise	Blainville	50.0
1981	Banque [redacted]	Lille	44.9
1982	Banque [redacted]	Perpignan	50.0
1983	Banque [redacted]	Paris	50.0
1984	Banque Phocéenne	Marseille	60.0
1985	Banque Al-Saudi	Paris	49.0
1986	Banques et Participations et de Placements	Paris	38.5
1989	Lebanese Arab Bank	Paris	5.0
1990	Banque [redacted]	Monaco	45.0
1991	Banque [redacted]	Paris	Ongoing
1992	Banque Majorel	Rodez	

involves a lot about FF17bn.

But whether the bank will find relief, however, remains far from clear.

The Commission Bancaire, the regulatory arm of the Bank of France, the country's central bank, has sought to bring

bear on BCP's

shareholders to come to its rescue.

It has done so through the application of article 521 of the banking law, a provision which calls on shareholders to provide funds for insolvent financial institutions.

This provision contrasts with article 522, under which the whole of the French banking

community moved to reassure BCP's depositors who have had their accounts frozen since November 21. The Association of French Banks said it was invoking its so-called "solidarity mechanism" through which its 428 members provide funds to repay up to FF100m per deposit. This is estimated

to involve a lot about FF17bn.

Yesterday, the French banking community moved to reassure BCP's depositors who have had their accounts frozen since November 21. The Association of French Banks said it was invoking its so-called "solidarity mechanism" through which its 428 members provide funds to repay up to FF100m per deposit. This is estimated

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## INTERNATIONAL COMPANIES AND FINANCE

**Profit soars at Malaysian Airlines**By Karen Cooke  
in Kuala Lumpur

Malaysian Airlines (MAS) has announced sharply increased pre-tax profits of RM101m (US\$40m) for the six months ended September 30. This compares with RM62m in the year-ago period.

Turnover rose 15 per cent to RM2.8bn, with the inclusion of an unexplained 23 per cent rise in other income. Analysts attributed some of the improvement in profits to the more effective use of capacity, particularly on international routes.

The airline has also made staff reductions which have improved overall productivity.

Mr Tajudin Ramli, a Malaysian entrepreneur with interests including telecommunications and transport, gained control of MAS earlier this year through a controversial, highly-leveraged RM1.75bn deal. Mr Tajudin's listed Malaysian Helicopter Services company now has a controlling 52 per cent stake in MAS.

MAS said overall capacity for the period under review had expanded by 15.7 per cent, and the overall load factor had risen to 64.4 per cent.

"We believe that positive measures taken by the management and staff have to a large extent contributed to the improved half-year results," he said. "These include aircraft optimisation and

efficient redeployment of the company's human resources."

In spite of the improved results, analysts were cautious in their assessment of the performance of MAS. Some said the results were not comprehensive, and there were still doubts about the overall financial health of the airline.

An ambitious expansion programme involving the purchase of 12 aircraft, valued at RM10.5bn, over six years has severely strained financial resources.

There are also doubts about the profitability of some of MAS's recently-inaugurated routes, particularly to Latin America. MAS said it would not be paying any interim dividend.

**Upbeat Lion Nathan forecasts record result**

By Terry Hall in Wellington

Lion Nathan, the biggest brewer in Australia and New Zealand, has forecast continued profit growth of between 8 and 10 per cent a year.

Mr Douglas Myers, chief executive, yesterday told the annual meeting the company had started the 1994-95 financial year strongly, with profitability in the first quarter substantially above last year. Pre-tax earnings in the financial year to next August 31 would be a record. However, net earnings were expected to be below the NZ\$120m (US\$129.1m) posted in 1993-94.

He said the economic upswing in Australia had meant a significant strengthening in beer consumption over the past six months. The company's market share had stabilised at 44 per cent.

Mr Myers said that Lion Nathan had caused the most dynamic improvements in Australian brewing in 200 years, in part by forcing new industrial practices. "Once Australian breweries were inefficient and rigid; now they are highly efficient. Our breweries are the most productive in the world, and so flexible that we can today brew all our main regional brands."

He found it encouraging that, in New Zealand there had been a 1.1 per cent growth in the overall beer market, and volumes had risen by 1.6 per cent. Lion Nathan was making good progress with its plans to build breweries in the main coastal regions of China.

**Bank Tiara seeks to double share capital through issue**By Peter Montagnon,  
Asia Editor

Bank Tiara Asia, the rapidly-growing Indonesian bank, is launching a Rp200m (US\$1.2m) share issue that will double its share capital. About one third of the issue will be placed internationally later this month under the leadership of Baring Brothers.

The extra funds will give

bank a total capital ratio, under [redacted] formula, of more than 20 per cent compared with 14.3 per cent at present.

Mr Tojokro Hartono, director responsible for corporate planning, said the extra capital presented "a tremendous opportunity" for growth in lending to the medium-sized corporate market, in which Bank Tiara specialised.

With gross lending growth approaching 30 per cent, albeit from a small base, Bank Tiara has enjoyed a rising share of the total Indonesian loan market without sacrificing interest margins. These stand at a relatively high 6 per cent.

The bank, which was founded in 1988, says it is careful to avoid excessive exposure to its principal shareholder, Ometraco, the trading and real estate group. Loans to Ometraco amount to less than 1.3 per cent of total lending and

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Shares rise 25p after better than expected interim results

## Swedish purchase lifts Charter

By Peggy Hollinger

Shares in Charter jumped yesterday in a falling market, rising 25p to 720p, as the UK industrial group announced better than expected interim operating profits of £22.2m. The result, which compared with £19.5m last time, was about £2m better than expectations.

The market was particularly impressed with Charter's progress in integrating Esab, the Swedish welding business acquired for £28m in August.

In the six weeks it contributed to these results, Esab returned operating profits of £3.4m. "The assumptions we had made for Esab in 1997 have already been surpassed in this six week period," said one analyst.

Charter was already achieving margins of 11 per cent, with

further scope for improvement, analysts said, against expectations of 10 per cent.

Mr Jeffrey Herbert, chief executive said the restructuring of Esab was going well. Charter expected to incur exceptional costs of between £10m and £20m as a result.

The pre-tax line appeared less encouraging, with profits falling by 2 per cent from £21.8m to £20.8m. Sales for the six months to September 30 moved ahead from £228m to £238.8m.

Charter said the decline in pre-tax profits was due to a £2.6m drop in interest gains to £2.6m. On a like-for-like basis, pre-tax profits had improved by more than 20 per cent. Interest fell as a result of the buy-back of shares held by Minesco, the off-shore arm of Anglo-American.

The company was restructured last year selling its stake in Johnson Matthey and using part of the proceeds to buy back Minesco's 35 per cent stake. This had left it with a cash pile which helped to fund the Esab purchase.

Excluding Esab, Charter's three divisions of building products, railtrack equipment and coal returned marginally higher operating profits of £18.8m (£15.5m).

Mr Herbert said that he was confident of a further improvement for most businesses in the current year, with the exception of coal. There remained considerable uncertainty given the privatisation of British Coal in the UK and the competitive environment in the US.

Charter increased its interim dividend from 7p to 7.5p. Earnings per share rose from 12.7p to 23.7p.

**COMMENT**  
These results make the Esab deal look like a steal. Few suspected that Charter would be able to get margins up to these levels so soon, not even the management. Even better, there appears to be substantial scope for further improvement through brand synergies and rationalisation. Esab is also experiencing recovery in several markets, most notably the US and Pacific, while Europe finally appears to have hit bottom. So much good news might make investors wonder when it will all turn to tears. For the moment however, the Esab story is a tempting one. Forecasts are for profits of about £63m this year, rising to £83m in calendar 1995. The prospective p/e for 1995 of about 14 times looks decent value given Esab's potential.

## Saatchi to launch Zenith giant in the US

By Diane Summers, Marketing Correspondent

Saatchi & Saatchi, the advertising group, is to launch its Zenith media-buying business in the US from next month, it was announced yesterday.

Zenith Media US, with billings of about £2bn (£1.2bn), will be the largest media buyer in the US. It will initially draw its business from Saatchi's three US advertising networks, Saatchi & Saatchi Advertising, Bates US and Campbell Mithun.

Zenith is well established in Europe and is the top-ranking media-buying business in the UK, where about half its business comes from outside Saatchi-owned agencies. The group hopes to develop similar third-party business in the US.

Clients will be offered research and planning on

where to place advertisements, and consultancy on new media technology, said Saatchi.

Media-buying specialists can also obtain airtime and space in newspapers and magazines at discount rates due to the volume of their purchases.

Saatchi's move comes at a time when media buying in the US appears to be consolidating. Last month Interpublic, the US advertising group, announced it was to acquire Western International Media, the country's largest independent media-buying company.

Mr Charlie Scott, Saatchi chief executive, said the launch was an important development for the group's US and worldwide clients. "As the media marketplace becomes more complex our clients will make their media spend work harder for them by using the skills,

information sources and

buying leverage of a major player like Zenith," he said.

Saatchi said it was also an

important step in the development of the world's first global media buying agency". It would be the only specialist media agency to provide a service to clients in the two leading marketing regions of Europe and the US. Zenith is also expected to be launched in China late next year.

Mr John Harvey, TBL chairman, said: "This acquisition is consistent with our strategy of development within our established business sectors while translating our experience into new markets by working with existing multinational clients."

The acquisition will give Tibbett a long-term contract with Unilever and a well-developed national network.

The deal will also see 500

employees and about 250 refrigerated vehicles transferred to TBL.

The remaining 30 per cent of

TBL's shares will be acquired

by January 1 1997 for a performance-related figure of not more than Sch120m, payable in instalments between 1997 and 2000.

Mr John Harvey, TBL chairman, said: "This acquisition is consistent with our strategy of development within our established business sectors while translating our experience into new markets by working with existing multinational clients."

The deal will be completed on January 1 1997, when an initial payment of Sch100m (£25.9m) will be made from the parent group's existing resources for 70 per cent of the Vienna-based company. A further Sch10m is payable on the final day of the year.

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**TENDER NOTICE**  
**UK GOVERNMENT**  
**ECU TREASURY BILLS**

For tender on 13 December 1994  
1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 13 December 1994. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England for the account of the Exchange Equalization Account.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 15 December 1994 and will be in the following maturities:

ECU 200 million for maturity on 12 January 1995

ECU 500 million for maturity on 16 March 1995

ECU 300 million for maturity on 15 June 1995

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London, not later than 10.30 a.m., London time, on Tuesday, 13 December 1994. Payment for Bills allotted will be due on Thursday, 15 December 1994.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with ESO, Euroclear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 15 December 1994.

provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hayes Lane House, 1 Hayes Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1993, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England for the account of the Exchange Equalization Account will be for maturity on 15 June 1995. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England  
6 December 1994

This announcement appears as a matter of record only.



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£200,000,000

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The Dai-Ichi Kangyo Bank, Limited

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Morgan Guaranty Trust Company of New York

NatWest Markets

Rabobank Nederland, London Branch

N M Rothschild & Sons Limited

The Royal Bank of Scotland plc

The Sanwa Bank, Limited

Société Générale (London Branch)

The Sumitomo Bank, Limited

Union Bank of Switzerland

Agent

Morgan Grenfell & Co. Limited

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Deutsche Bank AG London

December 1994

Problems at four plants, now solved, cost group £7m in first half

## Hazlewood halved at £10.7m

By David Blackwell

Problems at four UK plants helped to halve Hazlewood Foods interim profits.

Mr John Simons, the former finance director who took over as UK chief executive in September, said yesterday that the problems had cost the group £7m. However, all four problem areas had now been sorted out.

Pre-tax profits for the six months to October 1 fell from £23.3m to £10.7m, while total sales grew from £403.5m to £26.1m. Excluding exceptional items, profits were £12.1m (£2.1m). Sales from continuing operations were ahead from £39.5m to £41.5m.

The group said it had returned two of the problem plants to profit - the Sheffield sausage factory and the Wrexham ready meals plant, a raw ice cream market, and raw material costs at Fri D'Or, the Dutch potato processor.

which makes chilled pies and quiches, was breaking even at the end of the half following losses which at one time hit £30,000 a week. The salad processor in Waltham Abbey was sold.

"We made a small loss in the first quarter," said Mr Simons. "But we have come back to substantial profitability after taking these actions."

Production was the only one of the group's eight operating divisions to show an increase in operating profits and margins, making £5m (£3.3m) on sales of £35.4m (£37.2m).

The ready meals division fell into the red to the tune of £1.1m, compared with a profit of £1.5m. The result was hit by the Wrexham plant problems, and raw ice cream market, and raw material costs at Fri D'Or, the Dutch potato processor.

The non-food division, which makes napkins and other paper goods, was also hit by raw material increases which sent it £10,000 into the red (£1.6m pre-tax).

Grocery division profits fell to £1.9m (£4.2m), hit by price rises of up to 50 per cent for soft fruit for jam making, and by a falling market for pickles.

Mr Simons said the group had now tidied up most of the peripheral problems, and had established itself as a strong competitor in the convenient food and ready meal markets.

"The team is very confident that this will lead to a better second half performance."

Earnings per share fell from 6.9p to 3.27p. The interim dividend is unchanged at 2.4p.

■ COMMENT

The past 12 months have been traumatic for Hazlewood. Its

response to mounting problems has been reasonably rapid, and its has brought in new blood and attacked its cost base. After a great deal of work, the group is climbing out of the hole it dug for itself.

But the pressure will continue, not least from raw material price increases, particularly in packaging. The trouble appears to be that the group is a hotch-potch of relatively small businesses, with no critical mass in any single one, although it will argue that 60 per cent of sales now come from the targeted ready meals sector. Profit forecasts for the full year range from £28m to £35m, so it is probably best considered as a yield stock. An unchanged dividend gives a yield of 8 per cent, which is below that of the similarly struggling Albert Fisher.

## Allied Colloids disappoints with 27% rise

By Tim Burt

Shares in Allied Colloids fell 13p to 117p yesterday after its first half results fell short of market expectations despite a 27 per cent increase in profits.

Pre-tax profits in the six months to October 1 rose from £15m to £24.2m, on turnover ahead 7 per cent at £170.2m (£159.3m) - a slowdown on the 10.3 per cent growth reported in the year to end March.

The company admitted, however, that half the profits increase was due to favourable exchange rates, with overseas sales accounting for 86 per cent of the total.

Profits were also enhanced by improved cost controls and lower raw material prices, although these have risen sharply in recent months.

Contract prices for acrylonitrile - one of Allied Colloids' main raw materials - have risen from a January low of £1m per tonne to a high last month of £1.05m per tonne.

Spot prices, meanwhile, have increased from \$675 per tonne to \$1,220 per tonne over the same period.

Mr Gordon Senior, finance director, said higher raw material price would have an impact in the second half, but claimed the company would be able to pass on most of the increase to customers.

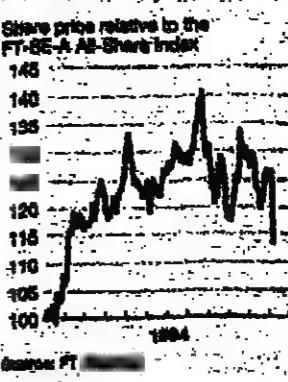
"We expect to recover costs

by not only passing on prices but also increasing volume sales and reducing unit costs," he said.

In the first half, sales growth was underpinned by buoyant demand in North America and continental Europe, which rose 10.7 per cent to £57.6m and 7.7 per cent to £57.5m respectively.

Sales in other markets were more modest, with UK turnover rising slightly from £21.8m to £22.7m. But they remain a safe bet in the medium term.

Colloids



only paper products showed any sizable increase and improvements in pollution control, textiles, mineral processing and coatings remained sluggish.

Nevertheless, the company said its balance sheet was strong and it would continue with capital expenditure on new plant and facilities, which reached a record £22.5m in the first half.

Earnings per share rose 24 per cent from 2.5p to 3.3p, and an interim dividend of 0.5p is declared.

■ COMMENT

Allied Colloids will need to engineer a strong second half sales performance to recover some of the market confidence lost yesterday. Analysis downgrades their full year forecasts from £28m to £35m and expressed scepticism of improving sales growth as higher raw material prices begin to bite. Some of its rivals, however, would be happy with margins of 16 per cent and Allied Colloids' strong product portfolio. On a forward multiple of 16.5, a 21 per cent premium to the market, the shares may yet fall further. But they remain a safe bet in the medium term.

## Metro Radio in talks with Minster Sound

By Raymond Snoddy

Metro Radio, the Newcastle-based commercial radio group, is in talks to acquire Minster Sound, which operates radio stations in York and Scarborough.

Metro, which weakly announced a near 50 per cent profit to £4.8m in the year to September 30, said yesterday it was in talks with Minster "which may or may not lead to an offer being made for the whole of the issued share capital".

The approach is being judged friendly and a deal seems likely.

The acquisition would fill

another gap in Metro's coverage of north-east England. Minster launched an air in York in July 1992. It won an additional broadcasting licence for Scarborough and began broadcasting there a year ago.

After breaking even at the writing level in its first full year, Minster made a pre-tax profit of £1.64m on a turnover of £1.2m in the year to September 30.

The two largest investors in Minster are Radio Investments, which has a portfolio of stakes in commercial radio, and GWR, the Bristol-based radio group.

Minster shareholders were advised to do nothing ahead of a further announcement.

## Ross hit with £502,000 debt as Gemforce folds

By James Whittington

The recent disposal of In-Flight Supply Services (International) by Ross Group, the consumer products and technical services company, has run into difficulties.

The purchaser, Gemforce, a private interest controlled by Mr Ross Marks, a founder and former executive director of Ross, has gone into voluntary liquidation leaving outstanding debts to Ross of more than £200,000.

Ross has had a number of problems in recent years arising mainly from loss-making companies it purchased on a £23m acquisition spree over three years up to 1992.

Yesterday its share price dropped by 1.5p to close at 5.5p.

Gemforce paid an initial £25,000 in cash for In-Flight in October. Further payments were to include a yearly sum of £10,000 in royalties for

years, along with an annual £250,000. Mr Marks was also to assume responsibility for around £350,000 borrowings of In-Flight.

Ross said that discounting the royalty fee, a debt of £502,000 was outstanding from the sale but the company expected some recovery.

Ross reported profits of £15,000 in the six months to June 30.

Creston Land

Creston Land Estates, property development and management company, reported pre-tax losses of £202,000 for the year to June 30, against £242,000 last time. Turnover rose from £5.25m to £6.6m.

These are the first full-year results since the reverse takeover of Creston by Co-ordinated Land and Estates in June 1993.

### Holmes & Merchant down 39% for year

By James Whittington

Holmes & Merchant, marketing services company, blamed difficult trading conditions and rationalisation costs for a 39 per cent fall in pre-tax profits from £1.25m to £764,000 for the year to September 30.

While the marketing sector as a whole generally picked up during the past year, many of Holmes' clients either cut or defered expenditure and turnover fell 24 per cent to £26.3m (£32.3m).

The transaction, which is unlikely to be completed before the beginning of March and is subject to regulators' approval, is expected to produce a small profit of between £100k and £200k for Prudential.

Shares closed 2p down at 32p. In July, when the company warned of a profits shortfall, shares fell 17p in a day.

Earnings per share fell to 2.0p (4.1p).

Fletcher King falls into the red

Reflecting the severe downturn in activity in the commercial property market during late spring and summer, Fletcher King, the commercial estate agency, swung into the red in the six months to October 31.

Turnover for the period fell to £1.85m (£2.34m) and the loss before tax amounted to £599,000, against a profit of £74,000.

Losses per share were 6.9p (0.5p earnings), but the interim dividend is held at 0.5p.

CHARTER plc

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

At a meeting of the Board of Directors on 6th December, 1994 an interim dividend was declared of 7.0p per share payable on or after 23rd January, 1995 to persons presenting correctly no detached share warrants to bearer. Coupons which may be left for five clear days

## COMPANY NEWS: UK

الإمارات

Expansion of ports activities proposed as profits reach £17m

**Powell Duffryn calls for £71m**

By Roland Adburgham, Wales and West Correspondent

**United Colloids** has proposed after the results full ahead of expectations despite a reduction in profits growth in the first half year from 4.3% to 3.1%, up turnover at £113.3m. It also reported a rise in the growth reported to the market. The profit is now expected to rise by 2.7%.

The specialist engineering, distribution and storage company said the acquisition would fit in with the corporate strategy of expanding its ports activities.

**Teesside Holdings**, which owns Tees and Hartlepool Port Authority, is owned by a consortium of Powell Duffryn, Si Group and Humberside Holdings.

The group said the acquisition would fit in with the corporate strategy of expanding its ports activities.

**Humberside** is owned

equally by Powell Duffryn and the family of Mr John Hollaway, chief executive of Tees-

sides and a director of Humberside.

The 1-for-4 issue of 16.6m new ordinary shares is priced at 44p and has been underwritten by SC Warburg. The share price yesterday closed 25p down at 517p.

Powell Duffryn is planning a total investment of £86.4m, including an offer of £8.6m for the employees' 5 per cent holding in Teesside.

Mr Bill Andrews, chief executive, said about 350 employees were shareholders and if they accepted a cash offer of £18.7p a share, the maximum any individual would receive would be about £60,000 before tax.

The group is planning to pay £20.5m for the acquisitions, of which £12m is in the form of loan notes, £7.5m in Powell Duffryn shares and the balance

in cash. In addition, the vendors of Humberside will receive a cash dividend of 27.5p.

The rights issue and acquisitions are subject to shareholder approval at an extraordinary general meeting to be held on December 29.

Powell Duffryn, made its investment, made in early 1992, had been "extremely successful". Teesside made a pre-tax profit of £1.6m in the year to mid-March.

Humberside Holdings, which runs services at east coast ports including Immingham, Hull and Grimsby, made a pre-tax profit of 25.7m in the year to mid-March.

Mr Hubbard said: "With exceptions, trading throughout the group continues to show the benefits of the steady improvement now evident in the UK and US economies."

described as "very comfortable".

The group also announced an advance in pre-tax profits from £10.2m to £17m on turnover up by 28.8m to £254m for the six months to end-September.

The pre-tax outcome, however, included a profit of £2.2m (£5.7m deficit) from discontinued operations.

The interest charge was cut to £1.8m (£2.8m) and earnings came out at 17.8p (5.2p) or 15p (4.1p) excluding exceptional items. The interim dividend is being raised to 8p (5.6p).

Mr Hubbard said: "With exceptions, trading throughout the group continues to show the benefits of the steady improvement now evident in the UK and US economies."

The move into the increasingly crowded market for direct insurance services will add further to the uncertainty currently pervading the insurance business.

The success of Direct Line, the insurance arm of the Royal Bank of Scotland which has taken about a 13 per cent share of the car market, has attracted other entrants, to the detriment of established groups such as the Automobile Association and Swinton Insurance.

**Kwik-Fit ponders on insurance**

By Christopher Price

**Kwik-Fit Holdings**, the vehicle component group, yesterday confirmed that it was considering entering the car insurance market. The policies would be sold through a direct telephone sales service and underwritten by a number of insurers.

Mr Peter Holmes, sales and marketing director, said: "We are looking at the insurance market as one of a number of options. No formal decision has been taken yet." He added that the group expected to make an official announcement in the new

year.

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**Low dividend depresses shares in Midlands Elec**

By Peggy Hollinger



Bryan Townsend: guarded about Grid flotation benefits

Shares in Midlands Electricity slipped 15p to 765p in spite of a 14 per cent increase in interim profits and a 22 per cent rise in the dividend.

The lower than expected dividend increase helped depress the shares; however, the sector was affected by the Tory rebellion over VAT on fuel.

Analysts said Midlands' capacity to increase the payout had been restrained by negotiations with the government over the sale of the National Grid, in which Midlands has a 9.2 per cent stake. They could not have put in stronger dividend growth while negotiating the issue of customer rebates on the Grid float," said one.

Mr Bryan Townsend, chairman, was guarded about the possible benefit to shareholders and customers of the flotation but said that Midlands would "wherever possible pass the benefits to shareholders".

An announcement on the method of disposal was likely in January, he said. Flotation, expected to value the Grid at more than £4bn, was likely in May or June.

The results overall were at the top end of expectations.

## NEWS DIGEST

**Real Time more than doubled**

Earnings per share rose 0.6p to 11p and the interim dividend was 3.2p.

## TR Property

Properties, a subsidiary of TR Property Investment Trust, specialising in the retail warehouse sector, has made a series of four property disposals for a total of £12.7m.

In

Folkestone, Kent, Edmondson sold a 40,000 sq ft leasehold store for £23.75m to St Pension Trusts and an adjoining 12,000 sq ft retail unit for £11.5m to Midland Bank Plc.

Turnover for the half-year to September 30 was £1.4m up 10 per cent on the same period last year.

In Milton Keynes, Buckinghamshire, Edge sold a 24,000 sq ft three-unit retail warehouse scheme to Haymills Property Investments for £4m, while Haymills also paid £2.6m for a 35,000 sq ft retail development at Biggleswade, Bedfordshire.

## Newport retail deal

Newport Holdings, the property investment company, has bought two retail properties for £1.63m of which £1.3m will be paid in cash and the balance by the issue of shares.

One property, in Gloucester, the principal tenant of which is Grand Metropolitan Restaurants, produces rents of £105,000 a year. The other, in Newquay, has 11 tenancies and produces rent of £55,000 a year.

## Acal advances

Strong growth in northern Europe, particularly Germany, helped Acal, the electronics distributor, almost triple interim pre-tax profits. The figures were also boosted by the purchase of 70 per cent of EAF.

On turnover for the period to September 30 up by a third to £50.3m (£37.7m) profits were £3.47m (£21.3m). EAF contributed turnover of £7.91m and operating profits of £1.26m to a total of £3.77m.

Earnings per share came out at 10.5p (5.5p) and the interim dividend is being raised to 3.2p.

## Northern Investors

Northern Investors, the Newcastle-based venture capital investment trust, reported net asset value per share up 1.3 per cent from 233.8p to 236p over the six months to September 30, compared with a 3.3 per cent fall in the benchmark FTSE-A All-Share Index.

Net revenue for the half year was £1.08m (£204,000) for earnings per share of 3.2p (2.6p).

The interim dividend is unchanged at 1.5p.

## Creighton's slips

Interim pre-tax profits at Creighton's Naturally, the toiletries and fragrances company, dropped 6 per cent from £219,000 to £213,000, on turnover up 3 per cent down from £4.85m to £4.72m.

Operating profits for the half year ended September 30 fell from £263,000 to £251,000. Associates contributed £230,000 (£156,000) and net interest payable was reduced to £28,000 (£32,000). Mr Richard Collard, chairman, said the company had "enjoyed mixed fortunes" during the half, with encouraging developments in the domestic market offset by "continuing concern" in North America.

## Shaftesbury jumps

Shaftesbury, the property concern, more than doubled full year pre-tax profits from £1.01m to £2.35m, helped by lower interest charges and an exceptional credit of £433,000 this time on the termination of an interest rate swap agreement.

Turnover for the year to September 30 was 13 per cent ahead at £22.5m (£20.2m). Earnings per share were 0.02p (0.04p losses). Mr John McNair, chairman, said the benefits from the 25.1m rights issue and placing in July would be felt in the second half.

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Earnings per share came out at 10.5p (5.5p) and the interim dividend is being raised to 3.2p.

## FT-SE ACTUARIES INDUSTRY CLASSIFICATION COMMITTEE

The FT-SE Actuaries Industry Classification Committee, at its quarterly meeting on December 5, agreed to make the following changes in the classification of companies traded on the London Stock Exchange, with effect from January 1 1995:

Company	Current Sub-Sector	to
Armour Trust	Diversified Industrials (240)	Vehicle Components & Assemblers (270)
Aroma Scan	Instruments, Tools & Mechanical Handling (265)	Electronic Equipment (253)
Benson Group	Vehicle Components & Assemblers (270)	Engineering, General (265)
Berkley Business	Office Machinery (255)	Transport (490)
Caskot	Distributors, Other (414)	Leisure (422)
Cater Allen	Discount Houses (774)	Banks, Merchant (720)
Chamberlain Phipps	Textiles, Diversified (295)	Footwear & Leather (297)
Clayhills	Financials, Other (772)	Electronic Equipment (253)
Copyright Promotions	Publishing (436)	Media Agencies (432)
Eclipse Blinds (Formerly Ashley Grp)	Building Materials (222)	Furniture, & Furnishings (342)
Ennemix	Other Mineral Extractions & Mines	Building Materials (222)
Eurodollar Holdings	Vehicle Distributors (413)	Transport (490)
Filtronic Comtac	Telecommunications (650)	Electronic Equipment (253)
First National Finance	Banks (710)	Financials, Other (772)
Games Workshop	Retailers, Chain Stores (454)	Leisure (422)
Globe Ltd	(125)	Business & Funds (940)
Gerard II National Hidge	Financial, Other (772)	Banks, Merchant (720)
Independent Parts Group	Vehicle Distributors (413)	Vehicle Components & Assemblers (270)
King II Shaxon	Discount Houses (774)	Banks, Merchant (720)
Magnus	Electrical Equipment (252)	Electronic Equipment (253)
Man, ED II	Food Manufacturers (330)	Financials, Other (772)
Oxford Molecular	Computer Services (487)	Pharmaceuticals (370)
J Smart	Building & Construction (210)	Property (792)
Stratagem	Financial, Other (772)	Diversified Industrials (240)
Union	Discount Houses (774)	Banks, Merchant (720)

The following changes in Industry Sectors in the London Share Service will be made with effect from the edition published on January 4, reflecting the changes in the Classification System previously announced: Printing, Paper & Packaging changes to Paper, Packaging & Printing; Food Manufacturers changes to Food Producers; Banks change to Bank Retail. In addition, split capital classes will be shown separately, reflecting different investment risk from conventional investment trusts. Split capital trusts are defined as "investment trusts with more than one class of capital, at least two of which are entitled to different proportions of the assets and/or income after meeting the requirements of any other capital classes and borrowings. The company will also have a wind-up date."

## Notes to the Interim Results for the half year ended 30 September 1994

(Historical Cost)

Year Ended 31/3/94 (Audited)

Half Year Ended 30/9/94 (Unaudited)

£m £m

141.5 Turnover

Operating Profit

Income from fixed asset investments

Net profit/(loss) attributable to associated undertakings

Profit on ordinary activities before taxation

Net interest receivable

Profit on ordinary activities before taxation

Tax on profit on ordinary activities

Profit on ordinary activities after taxation

Minority interests

Profit for the period

Dividends

Profit retained

Earnings per ordinary share

Dividend per ordinary share

EPS per ordinary share

## COMPANY NEWS: UK

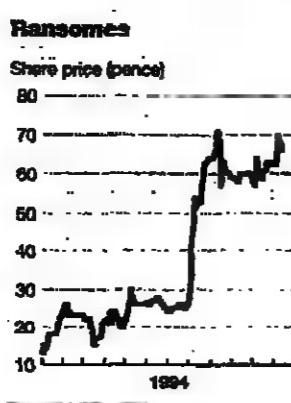
# US performance helps lift Ransomes to £6m

By Geoff Dyer

The turnaround at Ransomes, the manufacturer of grass-cutting equipment and specialist industrial trucks, continued yesterday with the announcement that it made a pre-tax profit of £6.11m in the nine months to September 30.

The profits were the result of cost reductions and improved performance in the US and came after it made a loss of £3.93m in the year ended December 31. The group has changed its reporting period to reflect the seasonal period of its business.

Turnover for the nine-month period was £122m (£166m) and earnings per share was 1p against a loss of 25.9p. Operating profit increased from £1.2m to £14.4m. However, operating profit for the three months in September, the slowest period of the year, was £1.87m, less than the inter-



period of stability, we can then start restructuring the balance sheet.

The group made a profit of £1.1m on property sales, which are being used to finance its expansion. At November 30, it changed contracts with Burns Property Developments for the sale of part of the Burns park site.

The increased deficit reflects the accelerating pace of investment and development, with capital expenditure for the period increasing from £3.6m to £5.3m. Equity cable subscriptions were up by 37.85% and equity telephone lines by 34.88%.

The consumer division recorded profits of £1.1m (£3.80m) because of poor market conditions and a movement towards the group's lower margin products.

The group hopes to save £1m a year from the banking arrangements it has agreed with Barclays and NatWest.

charge of £2.46m. There is no ordinary dividend and the company is still one payment in arrears on the dividends from its preference shares. Net debt fell to £72.8m (£75.3m) giving the group gearing of 50.9 per cent.

Mr John Clement, chairman, said: "If we can maintain

## Spending increases loss at Bell Cablemedia

By Raymond Snoddy

Bell Cablemedia, now the UK's third largest cable operator, made net losses of £15.7m for the nine months to the end of September, compared with a £1.6m loss last year.

The increased deficit reflects the accelerating pace of investment and development, with capital expenditure for the period increasing from £3.6m to £5.3m. Equity cable

subscriptions were up by 37.85% and equity telephone lines by 34.88%.

The equity subscription

concept is used by the cable industry to aggregate minority stakes in cable franchises so that the equity total reflects 100 per cent ownership.

Operating revenue for the third quarter grew by 25.6%, compared with £1.36m.

It has been given a

date to list on NASDAQ in New York and plans to seek a London listing, now

manages 18 franchises in the UK and has a 30.8 per cent stake in Videotron's 10

franchises.

The company's main shareholders are Bell Canada International, the Canadian telecommunications group, Jones Intercable, the US cable operator and Cable and Wireless, the London based telecommunications company.

Mr Alan Bates, Bell Cablemedia chief executive, said the results reflected the "heavy investment phase we are currently in". Following the debt and equity

machining group.

The outcome for the half-year to September 30

was a fall in turnover up by

£2.2m to £12.9m, with the bulk of the increase coming from

motor car, industrial

vehicle and machine tools

accordings to Mr Norman Gardner, chairman.

The domestic appliance

market had been the only significant downturn, he added.

Earnings came out at 6.7p

(6.3p) per share, and the

interim dividend is raised to

2.2p (2.1p).

Turnover rose 8 per cent to

£1.45 (£74.7m) for the half year to September 30.

Earnings per share fell from

15.5p to 7.2p, but the interim

dividend has been held at 6p.

## Caffyns margins under pressure

A difficult market for new cars in the south east, with margins under pressure, led to a fall in known pre-tax profits of Caffyns, the motor dealer, from £2.2m to £238,000.

Turnover rose 8 per cent to

£1.45 (£74.7m) for the half year to September 30.

Earnings per share fell from

15.5p to 7.2p, but the interim

dividend is raised to

2.2p (2.1p).

Turnover rose 82 per cent to

£1.45 (£74.7m) and the

company has decided to introduce an interim dividend with a 0.5p

payment from earnings per

share of 0.4p (losses 0.3p).

## Crossroads Oil

Crossroads Oil, the US-quoted oil and gas exploration company, reported pre-tax profits of £1.2m for the year to June 30, against a loss

of £1.52m for the previous 15-month period.

Turnover, helped by a £1.45m

contribution from the group's recently acquired interest in the Melrose/Crossroads joint venture, improved from

£572,123 to £1.71m.

Earnings emerged at 1.62p

(1.54p losses), and a

first and final dividend of 0.2p

is proposed for the year.

The directors said it was their intention to seek a listing in the course of the current year.

## Northamber rises 30%

The recent tentative improvement seen by Northamber, the computer peripherals distributor, accelerated during the six months to October 31 helping it to pre-tax profits of

£1.2m against a loss of

£1.52m for the previous 15-month period.

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is proposed for the year.

The directors said it was their intention to seek a listing in the course of the current year.

## Morris Ashby rises 30%

A 30 per cent increase in pre-tax profits, from £339,000 to £1.05m, was reported by Morris Ashby, the US-quoted diecasting and machining group.

The outcome for the half-year to September 30

was a fall in turnover up by

£2.2m to £12.9m, with the bulk of the increase coming from

motor car, industrial

vehicle and machine tools

according to Mr Norman Gardner, chairman.

The domestic appliance

market had been the only significant downturn, he added.

Earnings came out at 6.7p

(6.3p) per share, and the

interim dividend is raised to

2.2p (2.1p).

## Manakin Holdings

Manakin Holdings, the investment trust which has been in

receivership voluntary liquidation

since 1991, had a net asset value of 47p per share at October 15, against 52p a year earlier.

Distributions were

made during the year

making a total returned to date

of 1,170p (1,170p).

After-tax loss for the year was

£1.1m, per share came out at

11.6p (11.5p) and the proposed final dividend is raised to 2.6p (2.5p) of 4.1p (3.5p).

## Marley US deal

General Shale Products, the US subsidiary of Marley, has acquired two concrete block manufacturing plants from

Marley for \$3.8m (£2.31m) in cash.

The acquisitions, Bristol

Concrete Products Corp and Tri-State Concrete Company,

are situated in Bristol, Virginia, and will add 1,000 sq ft of retail space and two thirds of central area parking.

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is proposed for the year.

## Chesterfield Props

Chesapeake Properties has acquired the Castles Centre in Stockton-on-Tees, Cleveland, for an undisclosed sum.

Built in the early 1970s, the

Castles centre contains 25,000 sq ft of retail space, a 125 room

hotel let to Swallow Hotels and nearly 1,000 car parking spaces. Castle represents 30 per cent of Stockton's total retail floor space and two thirds of central area parking.

## Drew Scientific

Drew Scientific, the medical equipment company, incurred a pre-tax deficit of £1.1m for the six months to September 30, against a loss of £1.5m in the same period.

Last year's losses - which

were £1.48m for the year

- resulted from problems

with the GI

testing equipment

led to the product being temporarily suspended.

## PERSONAL

Unchana-Lost and Found!!

Was Unchana 1 month old

when her mother brought her to Orphanage

and if we could look after her

Her mother was at that time, working as a receptionist but did not earn

money to support the child. The mother

and father had separated

and not interested in the family. The

mother left Unchana to go back to her home town and we have had no contact from her. Unchana is not eligible

for adoption as we do not have release

from the mother. Unchana has

been at the orphanage for 2 years

She seems to have settled well and

progressing normally. She is a happy

little girl and loves to play with

# Some of the *little start ups* you'll find on The Nasdaq Stock Market:

*Coca-Cola, Schweppes*

*Microsoft*

**REUTERS**

In 1970 Nasdaq became the world's first electronic stock market. And though the stocks were traded for the first time in 200 years.

Since then it has helped ambitious 'little start ups' like Apple, Intel, Microsoft and Ford move into the Fortune 500 corporations that we know today.

Increasingly it is also introducing major non-US corporations like Akzo Nobel, Reuters, Toyota and Volvo to US investors.

future lists on

®

The stock market of the last 100 years

## COMMODITIES AND AGRICULTURE

# Inco cautious on 'abnormal' nickel market

By Bernard Simon in Toronto

The unusual factors that have recently thrown the nickel market into turmoil are reason to be cautious on the outlook for nickel ■ according to Inco, the western ■ biggest producer.

In a presentation to analysts at the company's head office in Toronto, Inco executives pointed mainly to a surge in stainless steel production and the uncertainty of Russian supplies. "It's an abnormal situation," said Mr Michael Sopko, chief executive.

The LME cash nickel ■ was more than doubled in the past year to around US\$4 a pound. The latest spurt mainly reflects uncertainty over supplies from Norilsk ■ Russia, the world's largest producer. The three-month delivery position at the London Metal Exchange surged by \$1,000 last week and leapt another \$600 to a 4-year high of \$9,800 a tonne at one stage on Monday. A reaction then set in, however, and by yesterday's close the price ■ back to US\$7.10.

Inco forecast that

production would decline in 1994, this year from 182,000 in 1993 with a further significant drop possible in 1995.

Mr Ivo Kurman, marketing director for Inco Europe, emphasised that accurate information on Norilsk was hard to come by. He said however, that a "significant" portion of Russia's exports over the two years appeared to have come from stockpiles.

Inco said that world stainless steel production, which accounts for 63 per cent of nickel consumption, will climb to 13.4 tonnes in 1995, from 12.5 this year. The

Canadian group, which supplies about a third of the world's nickel, plans to lift its own output to 400m lb in 1995 from an estimated 345m this year. Production has been dented this year by market shutdowns, as well as a series of mishaps at Inco's mines in Ontario and Manitoba.

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Tajikistan's first gold joint venture using foreign capital hopes to be producing ten tonnes (321,540 troy ounces) a year by 1998, against the country's previous peak gold output of 2.5 tonnes. Like many other mining projects in the former Soviet Union, this venture involves a western ■ British & Commonwealth Minerals. It has 49 per cent and operating control of the joint venture that won the rights in an area in the Central Asian nation's Zaravshan Valley containing two mines, both fully-developed, a treatment plant and proven and probable gold reserves estimated at 16m ounces (450 tonnes).

The Tajikistan government, which owns the rest of the joint venture, is contributing the exploration rights ■ about 200 worth of infrastructure and mining equipment, much of it new, remaining after the former Soviet Union collapsed three years ago.

European and ■ Asian last month provided US\$40m towards the venture. This was raised by London broker T. Hoare for Nelson Trade Finance, Toronto-quoted company that once financed Hollywood movie, *Weeks*. This finance

scheme resulted in Nelson, which previously owned 25 per cent of CBM, taking full control. Mr Richard Northcott, chairman of Nelson, said that after costs and payments to the

of Mr Cameron Glover,

over half the former Soviet Union's minerals wealth. Tajikistan itself not only offers gold but also deposits of silver, antimony and boron.

Mineral specialists ■ a number of questions about

to give the Tajik government the benefit of the doubt, but stress that it is too early to be sure. "You can cut a deal with this government. Whether they honour it is another question," said one western analyst.

They haven't really been put to the test yet."

Russia's reaction to all the activity hasn't been gauged. Yet the deals are piling up, both in Tajikistan and the rest of the region.

Only this week, the UK company Gold ■ Minerals Excavation ■ a gold exploration deal for Tajikistan's southern region. Canada's Gulf Minerals is looking into a tailings project in the same area, according to Mr Giorgi Kashlakov, a senior economic adviser to the prime minister, Lonrho, the international mining and trading group, meanwhile, is losing out ■ the Zeravshan mining project, is considering a large antimony-gold deposit in central Tajikistan near Iskanderkul Lake, Mr Kashlakov said.

A second question is whether Russia, which ■ been blocking the region from exporting its natural gas and oil, will allow Central Asia to develop ■ natural independently.

Officials in Tajikistan, Dushanbe, tend

Uzbekistan, and ■ venture involving London Stock Exchange-listed Bakyrchik Gold in Kazakhstan.

CBM's success in Tajikistan so far appears attributable to long-cultivated contacts in Tajikistan's extremely complex political sphere. CBM has had an advantage because Mr Richard Wilkins, commercial director of the joint venture company, Zeravshan Gold, has been developing ■ relationships ■ both sides in Tajikistan's civil war since 1991.

Mr Wilkins is confident that the political risk for CBM is low, and that the company will be either ■ ship ■ gold to market, or sell it to the Tajikistan government for dollars at world prices.

"My job ■ to keep up contact with the government," Mr Wilkins says. "Even if they overthrew the old leadership and brought in the opposition, it wouldn't worry me."

■ expects the joint venture ■ produce its first gold from the Jilau ■ pit mine where mining and processing is taking place only ten days a month ■ of lack of funds. By targeting some high grade ore, Jilau could be producing ■ annual rate of US\$60,000 to 100,000 ounces by the end of 1995, suggests Mr Roger Turner, chairman of the joint

venture company.

More work would

at the Turke underground mining complex before production could begin in earnest in 1996, particularly on how the ore, which contains substantial quantities of arsenic, should be treated.

Mr Turner pointed out that environmental clean-up was not a problem as the mines and plant were ■ However, the joint venture would have to ensure that the mining town of 2,000 people - with its infrastructure of roads, water and power ■ was kept supplied. At present there were shortages of some essentials such as fuel for central heating.

Meanwhile, Tajik Geology has been contracted by CBM to do \$2m of exploration work a

month in the Zeravshan Valley.

## Moonstone Group

Mr Yannick Mercier, ■ the Moonstone Group, has asked us to make it clear that in the article about his company on December 1 his reference to US\$22m of expenditure in the Zhambyl region ■ drawn from a speech by Mr

Dankey, Minister for

Geology of Kazakhstan.

## MARKET REPORT

## Nervousness remains at LME

Base metal trading was quietest at the London Metal Exchange yesterday afternoon but traders were still nervous of the possibility of further sharp

The recent big mover, NICKEL, had its wings clipped by Norilsk, the big Russian producer, saying power problems not as bad as first

seen earlier claimed.

Meanwhile ALUMINUM traders were disturbed by the possibility of Monday's final LME limit was switching to steel can sheet in some

areas might herald similar sub-

sidings by other con-

COPPER's fundamental tightness ■ more rea-

son for the downward pressure.

Compiled from Reuters

Last warehouse stocks (As at Monday's close)

tonnes

Aluminium 1,911,575

Brass 4,075

Lead 1,725

Monel 30

Nickel 1,575

Tin 22,539

Total daily turnover 265,208

Total daily turnover 53,985

■ LEAD (\$ per tonne)

Close 850-1 8465-7

Previous 837-1 842-5

High/low 840-5 842-6

AM Official 818-20 817-2

Kerb close 818-20 817-2

Open Int. 825-208

Total daily turnover 83,985

■ ALUMINUM ALLOY (\$ per tonne)

Close 182-30 183-5

Previous 182-30 182-5

High/low 181-30 182-5

AM Official 181-30 181-2

Kerb close 181-30 181-2

Open Int. 181-30 181-2

Total daily turnover 180,880

■ LEAD (\$ per tonne)

Close 8640-80 8650-8

Previous 8630-40 8630-5

High/low 8630-80 8625-82

AM Official 8630-5 870-5

Kerb close 8670-60 870-6

Open Int. 8670-60 870-6

Total daily turnover 86,718

■ NICKEL (\$ per tonne)

Close 8640-80 8650-8

Previous 8630-40 8630-5

High/low 8630-80 8625-82

AM Official 8630-5 870-5

Kerb close 8670-60 870-6

Open Int. 8670-60 870-6

Total daily turnover 86,718

■ NICKEL (\$ per tonne)

Close 8865-75 8865-65

Previous 8860-100 8860-90

High/low 8860-100 8860-90

AM Official 8860-5 8860-1

Kerb close 8860-5 8860-1

Open Int. 8860-5 8860-1

Total daily turnover 88,688

■ ENERGY

CRUDE OIL NYMEX (42,000 US gallons, \$/barrel)

Latest Day's Open

Day's price change High Low Int. Vol.

Jan 47.25 +0.05 47.40 46.95 17,723

Feb 47.20 +0.05 47.35 46.80 22,000

Mar 47.15 +0.05 47.30 46.75 22,200

Apr 47.10 +0.05 47.25 46.70 22,200

May 47.05 +0.05 47.20 46.65 22,200

Total 47.10 +0.05 47.25 46.70 22,200

■ CRUDE OIL IPE (\$/barrel)

Latest Day's Open

Day's price change High Low Int. Vol.

Jan 46.10 +0.05 46.25 45.65 23,345

Feb 46.05 +0.05 46.20 45.50 23,345

Mar 46.00 +0.05 46.15 45.45 23,345

Apr 45.95 +0.05 46.10 45.40 23,345

May 45.90 +0.05 46.05 45.35 23,345

Total 45.95 +0.05 46.10 45.35 23,345

■ HEATING OIL NYMEX (42,000 US gallons, \$/barrel)

Latest Day's Open

Day's price change High Low Int. Vol.

Jan 45.30 +0.05 45.45 44.90 18,000

Feb 45.25 +0.05 45.40 44.85 18,000

Mar 45.20 +0.05 45.35 44.75 18,000

Apr 45.15 +0.05 45.30 44.65 18,000

May 45.10 +0.05 45.25 44.55 18,000

Total 45.15 +0.05 45.30 44.65 18,000

■ LME Crude Oil/BZ rates 1.3648

LME Closing 1.3615

1 min 1 sec 1.3604 1.3603 1.3602 1.3601 1.3600 1.3599

1 min 1 sec 1.3604 1.3603 1.3602 1.3601 1.3600 1.3599

1 min 1 sec 1.3604 1.3603 1.3602 1.3601 1.3600 1.3599

1 min 1 sec 1.3604 1.3603 1.3602 1.3601 1.3600 1.3599

1 min 1 sec 1.3604 1.3603 1.3602 1.360

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## FINANCIAL TIMES SURVEY

**ZIMBABWE**

Wednesday December 7 1994

JOSHUA LISO

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Fifteen years after independence and four years down the road of economic reform, Zimbabwe is poised to take advantage at the dawn of the new southern Africa.

Democracy in South Africa, multi-party elections in Mozambique, and the recent Angola agreement have changed the face of a region battered by war since the early 1960s. If Angola's ceasefire holds, southern Africa will be at peace for the first time in 30 years.

Never has the future looked brighter for a region whose resources include oil in Angola, the wealth of the Rand, natural gas in Mozambique, plentiful arable land, and long-established stock markets in Johannesburg and Harare.

Whether Zimbabwe makes the most of the new era, however, largely depends on one man - the country's enigmatic leader, Mr Robert Mugabe.

Increasingly aloof, frequently intemperate in response to criticism, and autocratic by nature, he dominates the political scene - never before.

The structural adjustment programme he reluctantly adopted has gone a long way to change Zimbabwe's economic environment. Trade has been liberalised, most foreign exchange controls have been lifted, and foreign investment opportunities have markedly improved.

But implementation has been erratic, with several issues prompting donor concern, including the budget deficit and the slow pace of privatisation.

Whatever the long-term benefits, cutting state spending and putting state-owned enterprises onto a commercial footing are always painful exercises.

Few observers, therefore, expect Mr Mugabe to tackle these vital issues before the elections, due early next year. Should he fail to act swiftly after the poll, however, donors will begin seriously to doubt the depth of his commitment to market-driven reforms.

Given what seems to be his abiding attachment to socialism, judging by his remarks at the September congress of the ruling Zanu party, it is remarkable that the government has gone as far as it has.

Measured against what should have been done, however, performance has been modest. But government minds may be concentrated by the vision of the new



How well these two Harare children benefit from the dawn of the new southern Africa?



President Robert Mugabe: a capacity to buck conventional wisdom

The net result is a frustrated, disillusioned and cynical electorate, which displays a marked lack of enthusiasm for the election.

Barely 50 per cent of eligible voters are thought to have registered, and local observers say it would be surprising if more than half of those voted.

Meanwhile, as the election looms, there is a danger that complex issues which require cool heads and carefully worked-out policies - such as the compulsory purchase of white-owned commercial farmland for redistribution to peasant farmers, or the continued white dominance of the economy - will be subject to populist treatment by government politicians.

The latter issue is currently rarely out of the papers, disquieting both the local white business community and potential foreign investors alike.

Some senior businessmen have sought to cool emotions. "Indigenisation is not a plot to deprive established businesses of their assets," says Mr Ariston Chamabati, chief executive of TA Holdings, one of Zimbabwe's largest companies and widely tipped for membership of the post-election cabinet. "It is a policy aimed at widening and broadening the economic base through a process of levelling the playing field."

According to Mr Chamabati, "economic empowerment of blacks can be justified on moral and socio-economic grounds. It is an important and urgent issue that cannot be left to an evolutionary process that is completely governed by market forces."

However, the government has yet to spell out what form such intervention might take. As with the reform programme, led mainly by discredited figures from the past.

Some of the strongest critics of the government, both outside the party and within its ranks, have taken a tactical decision not to join the opposition.

They argue that the Zanu party machinery - subsidised by the state to the tune of £300m a year, and backed by the predominantly state-controlled media - is too powerful to oppose.

The answer, they say, is to reform from within. Proponents of this approach are hard-pressed to find any examples of an African government which, without pressure from an opposition party, has voluntarily changed its ways.

**Time for Mugabe to show vision**

The future for southern Africa has never looked brighter. But whether the country makes the most of the new era depends on the prime minister, writes Michael Holman

southern Africa in which a more efficient, competitive Zimbabwe could flourish.

In many respects, the country is well-equipped to meet the challenge. Its infrastructure is sound and its industrial and mining sector second only to South Africa, while labour is considerably cheaper than in its southern neighbour.

Formal sector employment has risen only by 250,000 since 1976 to 1.24m, yet each year some 250,000 school leavers come on to the market. Some find work in the informal sector, others on family smallholdings.

But for the majority of Zimbabwe's young people - more than a fifth of the 11m population are between 18 and 25 - life is tough. What is more, Zimbabwe is at the geographical heart of a region which, if its membership of the Preferential Trade Agreement is taken into account, embraces some 250m people, and a total GDP of \$155bn.

The problem for Mr Mugabe is that the reform to date has not been a vote-winner. Most Zimbabweans' experience has been of considerable pain and little gain.

Although the greatest impact on standards of living has been the 1983 drought, the worst in living

memory, structural adjustment tends to get the blame for some grim statistics. Poverty has深ened, infant and maternal mortality are rising, real incomes are lower than at independence, and per capita incomes are not expected to return to pre-structural adjustment levels until the year 2000.

Formal sector employment has increased only by 250,000 since 1976 to 1.24m, yet each year some 250,000 school leavers come on to the market. Some find work in the informal sector, others on family smallholdings.

But for the majority of Zimbabwe's young people - more than a fifth of the 11m population are between 18 and 25 - life is tough.

If Mr Mugabe led a vibrant and effective party, prospects for sustained reform would be brighter. As it is, Zanu is corrupt and complacent. Mr Mugabe has surrounded himself with a cabinet that verges on the sycophantic. Much to the dismay of donors and the business community, two key portfolios - finance, and trade and industry -

have stand-in ministers, as a result of the illness of Mr Bernard Chidzero, the key figure behind the programme, and the death in a car accident last January of Mr Chris Ushewokunze.

On the face of it, any opposition party worth its salt would be confident of success in the forthcoming poll. It might have to accept the parameters of the structural adjustment programme, but if it stood on a platform of clean, efficient government it should be theory be able to give Mr Mugabe a run for his money.

A succession of scandals over the years has undermined the integrity of the party and government. The exposure of the so-called Willowgate affair in 1988, in which government ministers used their positions to get preferential terms for the purchase of motor vehicles, seems to have little effect on government morality.

The most recent example of abuse of power involved the allocation to

ministers and leading party supporters of farms compulsorily purchased by the state, ostensibly for the resettlement of peasant farmers. Although the allocations were eventually rescinded by Mr Mugabe, the affair has done lasting damage to the government's reputation.

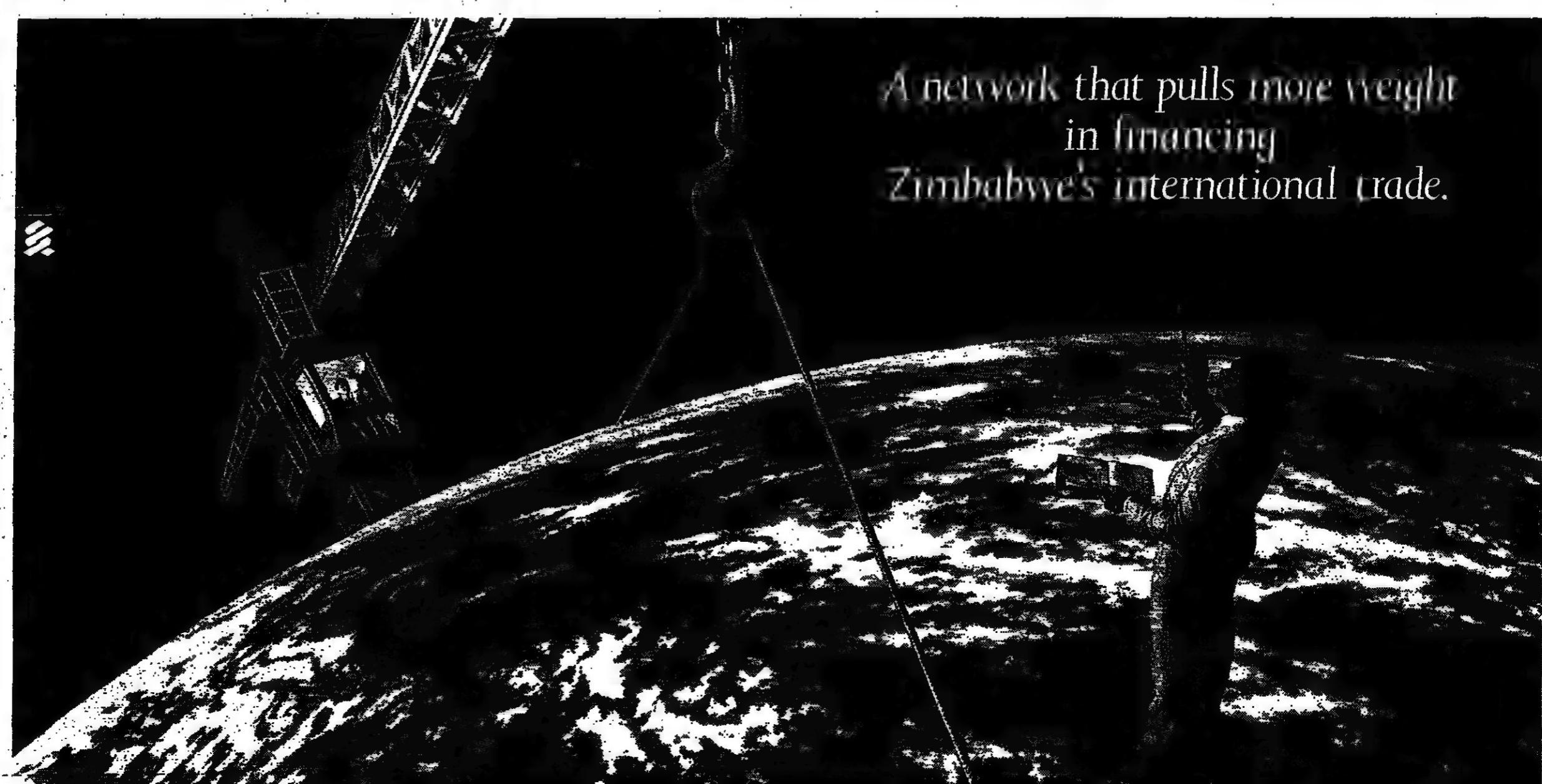
At the same time, the opposition could point to the government's increase in military spending at a time when regional tensions have been reducing, while health spending has fallen.

These and other commonly voiced criticisms now overshadow the government's considerable achievements in the early years of independence - notably in the fields of education and health.

Meanwhile, what should be pressing concerns - such as the rapid deterioration of the environment and the impact of Aids - seem to take second place in the ruling party to the Byzantine rivalries within and between the two leading clans of the majority Shona tribe.

The answer, they say, is to reform from within. Proponents of this approach are hard-pressed to find any examples of an African government which, without pressure from an opposition party, has voluntarily changed its ways.

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**INTERNATIONAL NETWORKING**



## ZIMBABWE II

Tony Hawkins on the disappointing impact of structural adjustment

## Sense of drift in economy

As Zimbabwe's first five-year structural adjustment programme nears its end, it is impossible to escape the sense of drift and vacuum in economic policymaking.

In part, this is a function of the political cycle, with elections scheduled for March next year, and also of the prolonged illness of Mr Bernard Chidzero, the long-standing finance minister, who did so much to launch the programme.

Political change in South Africa is leaving a mark as major multinationals ponder restructuring their African operations. There could be far-reaching consequences for neighbours, especially Zimbabwe, which is particularly vulnerable to marginalisation.

Now will it be easy in the run-up to the elections for the politicians to sell a second instalment of a politically unpopular programme, though another five years followed almost certainly by a third phase of ESAP (Economic Structural Adjustment Programme) will be needed to finish the job. Above all, structural adjustment in Zimbabwe is being re-examined as non-governmental organisations (NGOs) and politicians criticise the programme's failure to alleviate poverty.

Indeed, just about any index shows that poverty has deepened since the programme took off four years ago. Real incomes are lower than at independence 14 years ago. Unemployment has quadrupled and now exceeds 30 per cent, and non-farm real wages are at their lowest level for a quarter of a century.

While much of this can be blamed on the 1992 drought, and on a sluggish global economy, many in the NGO constituency, in academia, the trade unions and on the political left, blame ESAP. The programme is flawed: the assumption that manufacturing industry would "lead" economic growth in the 1990s has turned into an angry debate over deindustrialisation. The preoccupation with short-term goals, laying off 25,000 civil servants, ignores the software side of the structural adjustment equation and the country's deteriorating institutional capacity, especially in the public sector.

The neglect of regional issues has now been cruelly exposed by South Africa's return to respectability, as well as by more optimistic projections of macroeconomic targets for exports, growth, inflation and public sector deficit reduction, none of which has been met. The flaws have been compounded by sluggish implementation, especially in the public sector, while institutional reforms are behind schedule.

Deregulation and liberalisation are on, or ahead of, target in respect of prices, labour relations, investment, exchange rate and some foreign trade reforms, with quantitative import controls having

been abolished and current payments freed, though dividend remittances for pre-1983 companies are still restricted to 50 per cent of after-tax earnings.

In both the public sector and, especially, manufacturing industry, structural change has been minimal. Scarcely a week goes by without fresh calls from industrialists for new export incentives and a cut in interest rates, as the politicians proffer repeated excuses for their failure to bite the bullet of fiscal reform.

Privatisation, the central plank of ESAP II, has got no further than the drawing board. The recent decision to shift surplus funds from Nocim, the state monopoly fuel procurement company, to the financially strapped state-owned cargo airline, Africair, illustrates the lack both of

**The politicians proffer repeated excuses for their failure to bite the bullet of fiscal reform**

coherence and transparency in public sector finances.

Under ESAP, the budget deficit should have been reduced to 3 per cent of GDP by mid-1995 and although this remains the target, it is clear that Zimbabwe's state assets will be sold off by next June, and, more importantly, ignores some \$25bn of parasocial losses. If these are taken into account, the deficit would rise to over 10 per cent of GDP.

The key to fiscal reform is reduced state spending, rather than increased revenue. Although personal and corporate tax rates have been cut since 1981, high inflation and fiscal drag have ensured that

the promised sale of state assets, presumably some of government's shares in such companies as Delta Corporation (beverages, retailing and tourism), Astra Corp (former Zimbabwe subsidiary of the South African Barlow group) and Zimbabwe Financial Holdings (one of the top three commercial banks), to fund recurrent spending rather than reduce debt undermines the precarious fiscal balance.

The government claims to have cut costs but only by leaving some \$25bn of parasocial losses on the income sheet and classifying other payments to parasocials as loans and investments.

If all else fails, the subsidy bill exceeds \$23bn or 6.5 per cent of GDP. Clearly there are major savings opportunities here, but

only when parasocial reform goes beyond the cosmetic of setting up 100 per cent state-owned companies.

The two major losers are the Grain Marketing Board, partly because it is required to stockpile 945,000 tonnes of maize as a food security reserve, and the state-owned steel company, Zisco. Official attitudes towards privatising Zisco are seen in a recent parliamentary select committee report, after lambasting political interference and mismanagement, calls for a "timed" sale of equity in Zisco and the flotation of the company on the Stock Exchange.

But Zisco, with over \$25bn in debt and negative net worth is in no shape for flotation, especially if control is to remain in

Meanwhile privatisation of the sale of state shares in public companies are becoming entangled in the increasingly bitter debate over indigenisation. Nearly 100% of black business claims that 80 per cent of the economy is still in white and foreign hands. The numbers are spurious given that the state accounts for a third of GDP, but though blacks are increasingly in charge managerially, they have little direct ownership control.

Given the challenges facing Zimbabwe for the rest of the century and beyond, it is a depressingly similar debate, with vociferous black organisations – the Indigenous Business Development Centre and the Affirmative Action Group – preoccupied with black ownership of existing assets rather than the creation of new wealth, output, exports and, above all, jobs.

The government, while

KEY FACTS	
Area	390,799 sq km
Population	10.6 million
Head of State	President Robert Mugabe
Currency	Zimbabwe dollar (Z\$)
Average exchange rate	1992 \$1=Z\$ 5.098 £1=Z\$ 7.223 1993 \$1=Z\$ 6.483 £1=Z\$ 7.223

THE ECONOMY		
	1992	1993
Total GDP (\$m)	4,442.3	4,020.3
Annual average % growth in	-6.2	2.1
Real GDP (%)	41.7	28.4
Consumer prices (%)	-1.7	-3.4
Miner production (%)	-8.2	-8.2
Share price index (%)	-61.5	122.3
Rediscout rate (%)	30.0	28.5
Total external debt (\$m)	4,007	n.a.
Debt service ratio (%)	31.8	n.a.
Reserves minus gold (\$m)	222.2	492.0
Trade (\$m)	-605.1	-116.1
Current account balance	1,527.8	1,609.1
Merchandise exports	1,782.1	1,487.0
Merchandise imports	-254.5	122.1
Trade balance	Exports	Imports
Main trading partners (%)	South Africa	33.0
UK	12.1	7.2
US	8.1	4.8
Japan	7.8	4.1
Germany	6.8	4.0
EC	34.3	21.8

(1) Mining production Jan-Nov 94 only

(2) % change in IFC share price index at year end

(3) Rediscout rate at end Q3 1992, and Q4 1993

(4) Percentage shares of trade in 1993

Sources: IMF, EIU.

## Welcome mat for foreign investors

Zimbabwe's welcome for foreign investment has changed markedly since the 1980s, when it was ambivalent at best and often plain hostile, Michael Holman.

But trade liberalisation, the abolition of most foreign exchange controls, the end of all but a handful of price controls, and other reforms have changed the picture. Together with the fact that President Robert Mugabe himself laid out the welcome mat for foreign investors at a London conference earlier this year, the business environment has been transformed.

At its offices in the centre of Harare, officials of the Zimbabwe Investment Centre promise to provide a speedy, and if possible, one-stop service to investors.

Established in 1989 as a department within the ministry of finance, since 1992 the centre has been an autonomous institution, advising on the incentives on offer, ranging from tax breaks to industrial sites on a concessional basis.

Its officials paint a picture of Zimbabwe at the heart of regional groupings which represent a potential market of some 250m people with a combined GDP of some \$155bn. Labour costs are as much as third below South Africa's,

without the powerful trade unions which are so influential there.

The centre promises that projects up to \$10m will get its approval within a week, provided there is no potential health or environmental hazard, and its staff will assist the investor to obtain the licences or permits that may be necessary.

Bigger investments will take longer to clear, but the days of red tape and

implict disapproval are over, the centre insists.

Unfortunately, Mr Mugabe has not always made their task easy. Recent comments which have disquieted the investment community include his apparent reaffirmation of faith in socialism, made at the mid-year congress of the ruling party, though party officials maintain that he is committed to the economic reform programme.

No less disconcerting to some observers was Mr Mugabe's distinction between "indigenous" businessmen – ie white – and "indigenous indigenous" business-

men – ie black – made in the course of a discussion on the need to "indigenise" the economy.

What the president has so far failed to spell out is how the government proposes to redress past inequities which have left the minority community in a dominant economic role, while maintaining the confidence of this vital group and not frightening away foreign investment.

Most investors are adopting a wait-and-see attitude, not necessarily because they doubt Mr Mugabe, but because they want to find out how post-apartheid South Africa will settle down.

Since the London conference in May, and until August this year, UK investment flows have totalled a modest \$100m (around 20m), according to the centre.

The biggest foreign investment, however, is the \$250m platinum mining project 80km south west of Harare, financed by Debs Gold and RSP Minerals of Australia.

This boost notwithstanding, net foreign investment since independence in 1980 has not reached three figures.

Zimbabwe Investment Centre, Royal Mutual House, 45 Baker Avenue, Box 5950, Harare. Tel (263-4) 709911-6; fax 707967.

bills. The net result is real interest rates of about 10 per cent and a fall in real private sector borrowing.

It is hardly surprising that investment, outside mining and tourism, is slow and that, once again, GDP growth will fall below target. Exports should surge next year, mainly in mining and agriculture, resulting in a further improvement in the balance of payments on current account.

Part of the explanation is limp import demand, itself a consequence of the official wage freeze, especially in manufacturing. Official forecasts predict growth of 4 per cent since GDP will not regain its 1991 levels until 1996, while per capita incomes will return to pre-ESAP levels only in 2000.

Growth should exceed 5 per cent in 1995 on the strength of the commodity price rebound, expansion in gold mining, firm tobacco prices and continued recovery in mineral output. But unless the authorities set to grips with monetary growth, interest rates and inflation – projected to average 24 per cent this year against an ESAP target of 10 per cent – will remain weak.

A sound infrastructure, considerable potential in mining, agriculture and tourism, and a vibrant private sector give Zimbabwe a better chance than most sub-Saharan countries to make a success of structural adjustment. But the 1990s strategies seem to place global markets, especially in manufacturing, and the commitment and leadership necessary to tackle public sector reform are missing.

In the absence of a more market-driven culture, reform will be hamstrung by the combination of inertia and the ideological baggage of past commitments to "socialist transformation".

Everyone, including the banks themselves, accepts the inevitability of greater inflation in financial markets; the new financial services bill will level and deregulate the sector field.

Although Zimbabwe has far fewer banks than Kenya or even Zambia – five commercial banks, four merchant banks, five finance houses and three building societies – its capital and money markets are more active than any other in sub-Saharan Africa, except South Africa. There is an active money market dominated by three discount houses, with a fourth due to open its doors and, by African standards, a robust secondary market in financial instruments, including government paper.

While much is made of the advantages of a sophisticated capital market infrastructure, the reality is that the well-developed institutional market, dominated by the South African-based Old Mutual group, has simply made it easier for the government to overspend, overborrow and crowd out private sector investment, the more so since life insurance and pension funds are forced to put 55 per cent of their asset portfolios into government or semi-government paper.

The government's enthusiasm for competition in the financial services sector does not yet extend to paying market rates for long-term money. In drive to open up the market to more competitive banking is being largely constrained by demands that black investors have a major stake in new financial institutions.

Tony Hawkins

Tony Hawkins looks at the banking scene

## Fingers point in all directions

Money banking in are all about finger-pointing. The process starts with the World Bank, pointing a finger at the IMF for insisting on a tight monetarist stance resulting in double-digit real interest rates. For its part the Fund blames the banks for spreads between deposit and lending rates, estimated at around 10 per cent.

The banks, in turn, blame the Reserve Bank of Zimbabwe for using 250m in special bills and, in October, Zibra in Treasury Bills to mop up excess liquidity. The central bank points its finger at the government's fiscal indiscipline, wage inflation and currency inflows as causes of high real interest rates.

Finger-pointing aside, no-one seems too sure what to do. One partial solution would be to release blocked funds, estimated at \$1bn (including so-called investment bonds), while simultaneously liberalising dividend payments – most pre-1983 foreign investors may not remit more than half their

The cynical view is that the market has made it easier for government to overspend and crowd out private sector investment

after-tax earnings – and easing up on personal remittances.

Put together, these three moves might slow net inflows, but the real challenge is to get investment and imports growing more rapidly rather than build up foreign reserves that must be sterilised with high interest rates which encourage even greater inflows.

Late last month, in an effort to counter the growing pressure for lower rates, the Reserve Bank trimmed its rediscout rate by 0.5 per cent to 25.5 per cent and cut overnight accommodation rate by three points to 35 per cent, citing slower monetary growth and a slowdown in inflation. At the same time, it removed offshore borrowing facilities to exporters of manufacture for 70 per cent of working capital requirements, arguing that this would reduce their borrowing.

Everyone, including the banks themselves, accepts the inevitability of greater inflation in financial markets; the new financial services bill will level and deregulate the sector field.

Although Zimbabwe has far fewer banks than Kenya or even Zambia – five commercial banks, four merchant banks, five finance houses and three building societies – its capital and money markets are more active than any other in sub-Saharan Africa, except South Africa. There is an active money market dominated by three discount houses, with a fourth due to open its doors and, by African standards, a robust secondary market in financial instruments, including government paper.

While much is made of the advantages of a sophisticated capital market infrastructure, the reality is that the well-developed institutional market, dominated by the South African-based Old Mutual group, has simply made it easier for the government to overspend, overborrow and crowd out private sector investment, the more so since life insurance and pension funds are forced to put 55 per cent of their asset portfolios into government or semi-government paper.

The government's enthusiasm for competition in the financial services sector does not yet extend to paying market rates for long-term money. In drive to open up the market to more competitive banking is being largely constrained by demands that black investors have a major stake in new financial institutions.

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Michael Holman separates the facts from the hyperbole

## Tourism: the million mark is near

"Africa's paradise" says Zimbabwe's marketing slogan.

Allowing for the hyperbole of the tourist business, most visitors tend to agree that there is indeed something special about a country which offers everything from some of Africa's best game parks to trout fishing in the eastern highlands, and makes up for the absence of a coastline by an inland sea called Lake Kariba.

And as word has got round, the number of visitors has soared. At current rates of growth, by the end of the decade 1m people a year will discover that Zimbabwe is one of the continent's most attractive destinations.

Yet it is still relatively uncrowded and comparatively cheap, and as tourist-friendly as anywhere in Africa and beyond.

Last year, some 880,000 visitors came to Zimbabwe - more than three times the 1989 figure - and growth is running at around 10 per cent a year. With receipts in 1993 put at some \$35m, and employing around 60,000 workers, tourism is easily the fastest developing sector of the economy.

Operators speak confidently of 1m visitors annually by the end of the decade.

It is a perfectly feasible target. Zimbabwe is set to benefit from the tourism boom under way in post-apartheid South Africa, and from the fact that for the first time in years, the region as a whole is at peace - provided, that is, the Angola ceasefire holds.

There is little doubt, either, that the country can cope. It is already renowned for its expertise in game conservation and management, as well as innovative schemes which ensure that local communities participate in, and benefit from, wildlife conservation.

The Communal Areas Management Programme for Indigenous Resources (Campfire), introduced in 1984, encourages rural communities to exploit and sustain the local wildlife through tourism, rather than deplore it through poaching.

But anyone who knows Zimbabwe in the 1980s and 1970s, the idea of sharing the country with 1m other visitors



Heroes Acre - the national monument to Zimbabwean freedom fighters, just outside Harare

is most disagreeable. During those decades, the guerrilla war against minority rule and economic sanctions imposed in the wake of the unilateral declaration of independence in 1980 reduced tourists to a low of 75,000 a year in the late 1970s.

The only answer, however, is to get to Zimbabwe before even more visitors discover the delights of one of the best countries in Africa.

Whether you are a backpacker, staying at one of the cheap hostels that have sprung up across the country, or in the luxury hotels developed over the past few years in private game parks, prices and quality rival anything regional competitors such as South Africa or Kenya have to offer.

Most visitors come from the business visitor base in Harare, "one of the safest urban centres in the world, almost devoid of the theft which mars other holiday destinations," according to a government tourist handbook.

This hyperbole is positively misleading. Pickpockets are an increasing menace. A common ploy is to wave a form seeking sponsorship for a bogus charity event, and then the wallet while the target is distracted.

For the business visitor, Mount Hotel (7866555 fax - Many operate two- or even

three-tier pricing system - one for Zimbabwean residents, a second for visitors from neighbouring countries, and the third for the rest of the world. Thus what is usually termed "overseas" customers can find themselves paying as much as three times the local rate.

Some hotels, however, are adopting a single tariff policy, and this may prove problematic.

Even at the highest rate, there is some compensation from the fact that prices other than accommodation are extraordinarily cheap by international standards.

One of the smaller city hotels such as the Bronte (786633) with its pleasant garden, are excellent value, and not far from the town centre.

Even the most pressed business visitor should find time for a day trip to the spectacular Victoria Falls; and Air Zimbabwe's (737011) daily flight is inconvenient, it is worth considering sharing a charter from one of the several companies that operate from

Rwange Game Reserve, one of Africa's finest, at least get some of the flavour of the falls from a night at Pamushana

707754) remains the best in town and is centrally located. Old hands say it has never been the same since the original Meikles, with its open verandah and balconies was knocked down in the 1980s. Only the guard at the entrance remains, together with some long-serving members of staff who maintain old traditions of hospitality and personal service.

The (14-297711) is inconveniently situated, far enough from the city centre to require a taxi - but the ride costs only a couple of US dollars.

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Safari Lodge, an hour's drive from Harare (11 lodges, 786541), or stay at Imire Game Park, (Weds 2257).

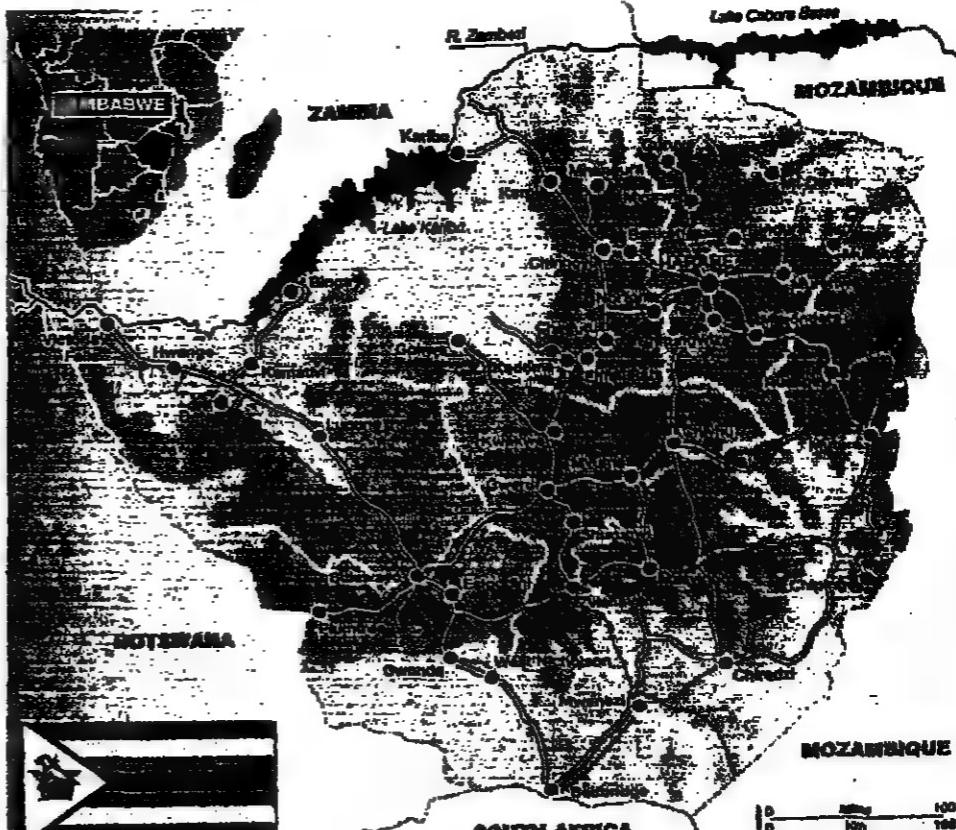
If you have to stay in Harare over the weekend, find time for a Saturday afternoon at Borrowdale for the races, or an excursion to the game park at Lake Chivero (it's advisable to take malaria precautions); and in stage find time to stroll round the National Gallery where the works are on display.

Several private galleries also stock Zimbabwean work, and will arrange delivery abroad.

If on holiday rather than on business, consider making the southern city of Bulawayo your base. It is quieter, friendlier and closer to the Victoria Falls and Rwanza, and a 20-minute drive from the magnificent granite hills of the Matobo national park, where the man who gave his name to Rhodesia - Cecil John Rhodes - is buried.

Stay at Neablit (19-42726), a turn-of-the-century crenellated folly where 40 odd staff attend to the needs of guests accommodated in eight bedrooms, surrounded by a garden with a swimming pool. Alternatively, stay in one of the private game parks that have sprung up - Matobo Hills (19-74555) is on the edge of the Matobo Park.

Bulawayo is also the starting point for what is by far the best way to arrive at the Falls:



Inn (129-8-305); or you could rent a cottage through the Mandeville and Publicity Association in Murewa (129-84711).

African curios abound, but make a point of visiting African Trackwoods (Harare address UK agent 44-828-481088). The company turns old wooden railway sleepers made from local teak and other hard woods into magnificent tables and desks, and an associated company, Danjo Wood Products, turns the offcuts into everything from briefcases to cigar boxes and picture frames.

The supply of sleepers is limited, and the company reckons it could run out of them in a couple of years. Be prepared for a six-to-eight-month delivery date.

If you are going on safari, then the Bulawayo-based Courtney Boot Company makes hand-made hiking boots "inspired by the style of Frederick Courtney Selous", the last of the big game hunters. Each pair has its own serial number and wooden box, which for an extra US\$10 will bear the purchaser's name on an engraved brass plaque.

Finally, a reading list might include the Globetrotter Guide to Zimbabwe, by Paul Tingay, while for an insight into the war which cost some 36,000 lives read *Mujahid*, a guerilla's story by Paul Hots (Raven Press, Johannesburg) or Angus Shaw's *Hunger*. Another book, *Another Place* (Baobab Books, Harare).



A herd of elephants at the Hwange national park. Roy Andrew

by rail. Best of all is the luxurious service offered by Bulawayo Safaris (19-2876) - but book early.

Holiday packages of a week are made up for by its inland sea at Lake Kariba, where even in the hottest months you will need a jersey in the evening. The mountains are ideal for riding, troutfishing - all on your doorstep if you stay at Troutbeck.

spend your water rafting or canoeing on Zambezi River.

And if the summer heat is too much, head for the eastern highlands, where even in the hottest months you will need a jersey in the evening. The mountains are ideal for riding, troutfishing - all on your doorstep if you stay at Troutbeck.

\* Adjusted for unrounded time.

### Balance of payments 1991-93 (in \$m)

	1991	1992	1993
Exports	1,785	1,530	1,585
Imports	1,700	1,780	1,480
Trade balance	-85	-250	125
Net services	-345	-350	-180
Investment income	-290	-255	-255
Net transfers	-	40	25
Current balance	-550	-945	-285
Capital account*	420	715	485
Overall balance	-125	-190	+180

\* Adjusted for unrounded time.

### Main exports 1991-93 (figures in \$m)

Commodity	1991	1992
Tobacco	532	505
Gold	225	225
Ferrochrome	155	142
Nickel	37	58
Cotton lint	25	15
Steel	22	450
Manufactures	340	450
(of which: Clothing/Textiles)	92	122
Totals	1,785	1,685

### Tony Hawkins on the recovery

## Balance is back in the black

Throughout history the dreams of exceptional individuals have been realised through the formulation of ambitious objectives as well as the wherewithal to achieve them.

### The same principle applies in business.

and technology he would never have got off the ground, let alone step out onto the moon.

The desire to go beyond previous limits must be backed by

holding company called ZIMBABWE FINANCIAL HOLDINGS LIMITED (FINHOLD).

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FINHOLD has the potential to go beyond previous limits.

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are more than just a dream.

They are firmly within reach.

Now and in the future.

Without the study of astronomy and the invention of navigational instruments man would not have ventured too far into the high seas. With these aids he was able to fulfil his aspirations - to extend his horizons. He circumnavigated the ends of the earth. But that was insufficient. Man's wish

was to go beyond his own planet, to reach new destinations in space. Without the

wherewithal to achieve them,

the same principle applies in business.

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Drought and trade liberalisation pushed Zimbabwe's balance of payments deep into the red in 1991-92, since when there has been a strong recovery. In part, this reflects sluggish growth and depressed imports, but this year exports should recoup most of their 1992 losses caused by drought and depressed commodity prices.

Strong primary export growth in 1991-92 could push the current account into surplus if import demand remains weak, exacerbating pressure on the exchange rate. But the exchange rate, arising from aid and capital inflows, mainly portfolio and hot money rather than foreign direct investment (FDI), has been recovering, and the real exchange rate has been appreciating, compounding manufacturing industry's export woes. Commodity exporters, however, seem happy with the rate for the time being, although a further downward adjustment is expected in 1993, with the rate falling from 258.4 to the US dollar to around 251.0 in a year's time.

In 1991 tobacco, gold and ferrochrome accounted for just over half of exports. Tobacco has since lost

its status as the main earner of foreign exchange.

Foreigners disinvested during the 1990s, and although

there has been a small net inflow (\$35m) since 1990, the country's stock of foreign investment has tumbled from \$75m in 1990 to \$2.6bn in 1992.

Foreigners are leaving because

they are worried about the political situation.

Local investors are worried about the political situation.</

العمل من حيث

Hawkins looks at  
banking scene  
gears point  
directions

## MARKET REPORT

**Bid stories help offset early slide in equities**

By Steve Thompson

Talk of an imminent takeover bid, involving one of the FT-SE 350 stocks, helped the rehabilitation process of a UK equity market which plunged back through the 3,000 mark on the FT-SE 100 index shortly after the outset of trading yesterday.

There were no really "hot" stories circulating, but dealers insisted some sort of takeover or strategic staking move was about. One suggestion was that JP Morgan, the US investment bank, was at last about to instigate a much-rumoured plan to merge its market activities with those of S.G. Warburg, the leading UK investment bank. Stories of such a move have been circulating in London for many months. Earlier, markets across Europe,

but especially London, had come under heavy downside pressure following news that one of the world's biggest mutual funds, Fidelity's Magellan, is not paying a year-end dividend, having sustained heavy losses in derivative market during the year.

This news, coming so soon after Wall Street's recent downside and persistent talk that US interest rates are set to move up again, only weeks after the 75 basis points rise, caused serious worries in the London market.

It also spent much of the session fretting about the possibility of the Conservative government sustaining an extremely damaging defeat in the House of Commons over the second stage of the imposition of VAT on domestic fuel.

Adding to the UK market's dis-

comfort were comments by Mr Eddie George, Governor of the Bank of England, that the UK economy was growing at an unsatisfactory rate, a view interpreted by the market that an increase in UK interest rates could occur much sooner than the markets had previously expected. A rise in January has been widely predicted.

At the close of a frantic trading session the FT-SE 100 index was 17.4 lower at 3,016.1. The FT-SE Mid Cap 350, which, unlike the 100-index, failed to move up on Monday, plunged 58.1 to 3,420.2.

Despite the high anxiety encompassing the markets, there was precious little real customer activity in London. Turnover in equities was a pitiful 500m shares, the lowest for many weeks, with non-FT-SE stocks accounting for over 60 per cent of

that index. Customer business on Monday just topped fibre level to reach £1.1bn.

The Footsie began the session weakly with dealers citing the Fidelity news. Within two hours of the opening the 100 index was down over 40 points and in disarray with marketmakers predicting a bloodbath on Wall Street.

Sentiment began to improve thereafter, and the 100 index picked up strongly as Wall Street confirmed the market, opening is resilient form, considering the Fidelity news, and closing 30 Dow Jones points before embarking on a strong rally which took the index into positive territory shortly after London closed. Two hours after the UK market finished the Dow was three points easier.

With events in the US

than expected it was domestic events which dominated in London as the session drew to a close. Talk in the market was that the VAT vote was going against the government, with only five hours before the division bell. A leading marketmaker said a defeat over the VAT Bill, with all the implications for raising further taxes, would be a severe setback for the government. And there was a story that the chancellor had already prepared a contingency plan in the event of a defeat of the VAT bill.

Around a quarter of the constituents of the 100 index ended on positive ground, with BTR leading the pack in a reaction to the recent big slide in the stock. Glaxo was given a strong boost by negative stories concerning Astra, one of the group's big rivals.

## NEW HIGHS AND LOWS FOR 1994

NEW HIGH (PCT) NEW LOW (PCT)

SELECT FT-SE 100 INDEX

SELECT FT-SE Mid 250

SELECT FT-SE 350

SELECT FT-SE All Share

SELECT FT-SE All Share Yield

## FT-SE-A All-Share Index

1,575

1,550

1,525

1,500

1,475

1,450

1,425

1,400

1,375

1,350

1,325

1,300

1,275

1,250

1,225

1,200

1,175

1,150

1,125

1,100

1,075

1,050

1,025

1,000

975

950

925

900

875

850

825

800

775

750

725

700

675

650

625

600

575

550

525

500

475

450

425

400

375

350

325

300

275

250

225

200

175

150

125

100

75

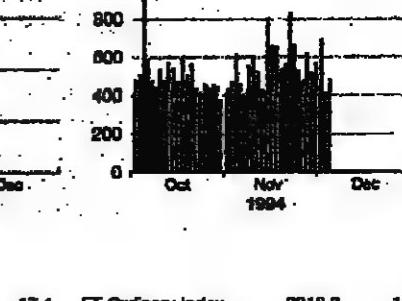
50

25

0

## Equity Shares Traded

Turnover by volume (trillion). Excluding inter-market business and overseas turnover 1,000



## ■ Key Indicators

## Indices and ratios

FT-SE 100	3016.1	-17.4	FT Ordinary Index	2318.3	-10.6
FT-SE Mid 250	3430.2	-28.1	FT-SE Non Fins p/c	18.05	(18.17)
FT-SE 350	1510.9	-9.6	FT-SE100 Pct Dec	3022.0	-18.0
FT-SE All Share	1467.7	-9.3	10 yr Gf yield	8.67	(8.60)
FT-SE All Share yield	4.09	(4.06)	Long g/f equity yld ratio	2.13	(2.13)

Best performing sectors	
1 Retailers	+0.4
2 Diversified Inds	+0.3
3 Pharmaceuticals	+0.1
4 Spills, Wines & Cider	-0.1
5 Distributions	-0.1

Worst performing sectors	
1 Telecommunications	-1.4
2 Insurance	-1.3
3 Tobacco	-1.1
4 Utilities	-1.1
5 Printing, Paper & Pckg	-1.1

ures. Profits fell £12.6m to £10.7m - below the market's worst fears. Analysts were also disappointed by the lack of further news on current trading.

A number of diversified industrial groups had an active day, notably BTR which gained 7% to 264p in surging trading volumes, an bargain hunting reversed the recent downward trend. The shares have underperformed the market by 7 per cent over the past month and 24 per cent since September.

Charter unveiled strong interim results, lifting the shares to 75p and prompting leading analysts to upgrade full year profit forecasts. Nomura Securities went up by 10p to 71.5p.

The black spot in the sector was Powell Duffry which tumbled 25 to 51p following an unexpected 271p rights issue. J.Sainsbury, traditionally a defensive stock, rose 4 to 42p. Merchant bank Kflewtow Benson made a penny to 48p, with Credit Lyonnais being recommended the shares.

Rival S.G. Warburg shed 8 to 67p although talk of a takeover bid by one of the US financial heavyweights returned late in the day. Exploration and production company British Borneo gained 5 to 31p after announcing a "potentially commercial oil discovery".

**MARKET REPORTERS:** Peter John Kibbey, Jeffrey Brown.

**■ Other statistics, page 22**

## TRADING VOLUME

## Major Stocks Year-to-Date

Jan Apr Jul Oct Mar

Feb May Aug Nov Feb

Mar Jun Sep Dec Jan

Apr Jul Oct Mar

May Aug Nov Feb

Jun Sep Dec Jan

Jul Oct Mar

Aug Nov Feb

Sep Dec Jan

Oct Mar

Nov Feb

Dec Jan

Jan Feb

Feb Mar

Mar Apr

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Dec Jan

Jan Feb

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## MARKETS REPORT

**Political uncertainties overshadow markets**

In the absence of significant new economic data, political concerns dominated the markets yesterday, writes Gillian Tett.

Uncertainty over the UK parliamentary vote on VAT and the timing of the next interest rate rise shaped market sentiment towards sterling. News that Antonio Di Pietro, the Italian government magistrate, might resign undermined the lira. Political uncertainties also weakened the punt, after new Irish elections appeared more likely. Meanwhile, the resignation of Mr Lloyd Bentzen, US Treasury secretary helped to firm the dollar fractionally.

■ Trading in sterling was relatively quiet ahead of the crucial vote yesterday night. ■ The passage of the bill introducing VAT on fuel. During the day sterling strengthened fractionally, closing at \$1.5631 up from the previous day's close of \$1.5591. Against the D-Mark it closed at 1,040.5 up from

the previous day's close of DM2.4942.

Analysts said that the British currency appeared to be caught between two conflicting pressures. On the one hand, the political uncertainty that had accompanied the UK vote was fuelling expectations of an imminent interest rate yesterday.

If the UK monetary authorities do not, in fact, raise interest rates this week, this could significantly weaken sterling in the days ahead, analysts warned.

Mr Roy Hayward, economic advisor to the Bank of America, ■ "Speculation has been growing in the last 24 hours of a rate rise. If there is not a rise this week, we will probably see a negative reaction from the markets."

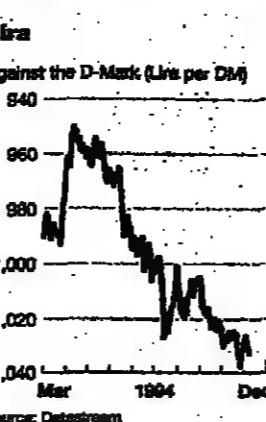
These growing expectations of a rate rise triggered a significant fall in sterling futures for the second day in a row. The March contract fell some 18 basis points during the day, to close around 92.50. At this level it was assumed that

George, Governor of the Bank of England, will raise interest rates when they meet today. Indeed, widespread concern that interest rates would be raised faster if the vote on VAT was lost fuelled expectations of an imminent interest rate yesterday.

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Source: Datstream

interest rates will rise 7.5 per cent by next spring.

■ Political uncertainty yesterday weakened the lira and led to a slide in Italian futures after Mr Di Pietro, the symbol of Italy's anti-corruption drive, submitted his resignation. The lira yesterday closed at 1,063.50, down from 1,063.50 the previous day.

Traders pointed out that Mr Bentzen's departure was seen as being favourable for the dollar, because of his tendency to talk down the dollar against

the yen in previous months.

In the longer term Mr Mackinnon now believes that the fundamentals do well for the dollar, and is predicting that the dollar could strengthen significantly in the months.

Mr Hannah, international economist at IBB, remains doubtful. "The markets are speculating that the Fed will tighten in December or January, and if it doesn't there is a risk that the Fed will lose credibility," he said.

■ The news that Mr Bentzen was resigning as Treasury Secretary, and being replaced by Mr Robert Rubin, was received relatively well on the markets. Although the dollar had weakened during early European trading, it rallied slightly after the news of the appointment. It finally closed at Y109.3, compared with Y109.4 the previous day. Against the D-Mark it closed at DM1.573, compared with DM1.574 in the previous day's

■ The Bank of England yesterday forecast a shortage of £200m in the UK money markets, and removed almost all of this at established rates.

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## WORLD INTEREST RATES

		MONEY RATES														
		One month		Three months			Six months		One year		Lombard		Rate		Report	
Belgium	4.1%	5.1%	5.1%	5.1%	5.1%	5.1%	6%	6%	7.4%	8.5%	7.4%	7.4%	4.5%	4.5%	4.5%	
week ago	4.4%	5.4%	5.4%	5.4%	5.4%	5.4%	6%	6%	8.6%	9.5%	8.6%	8.6%	4.7%	4.7%	4.7%	
France	5.3%	5.5%	5.5%	5.5%	5.5%	5.5%	6%	6%	8.5%	9.4%	8.5%	8.5%	5.1%	5.1%	5.1%	
week ago	5.6%	5.8%	5.8%	5.8%	5.8%	5.8%	6.1%	6.1%	8.7%	9.6%	8.7%	8.7%	5.2%	5.2%	5.2%	
Germany	5.0%	5.2%	5.2%	5.2%	5.2%	5.2%	5.5%	5.5%	8.5%	9.4%	8.5%	8.5%	4.8%	4.8%	4.8%	
week ago	5.7%	5.9%	5.9%	5.9%	5.9%	5.9%	5.8%	5.8%	8.6%	9.5%	8.6%	8.6%	5.0%	5.0%	5.0%	
Ireland	5.2%	5.4%	5.4%	5.4%	5.4%	5.4%	5.5%	5.5%	7.5%	8.4%	7.5%	7.5%	5.2%	5.2%	5.2%	
week ago	5.4%	5.6%	5.6%	5.6%	5.6%	5.6%	5.7%	5.7%	7.6%	8.5%	7.6%	7.6%	5.3%	5.3%	5.3%	
Italy	4.8%	5.1%	5.1%	5.1%	5.1%	5.1%	5.4%	5.4%	7.3%	8.2%	7.3%	7.3%	5.2%	5.2%	5.2%	
week ago	5.1%	5.4%	5.4%	5.4%	5.4%	5.4%	5.5%	5.5%	7.4%	8.3%	7.4%	7.4%	5.3%	5.3%	5.3%	
Switzerland	3.8%	4.1%	4.1%	4.1%	4.1%	4.1%	4.2%	4.2%	7.5%	8.4%	7.5%	7.5%	4.7%	4.7%	4.7%	
week ago	4.1%	4.4%	4.4%	4.4%	4.4%	4.4%	4.5%	4.5%	7.6%	8.5%	7.6%	7.6%	4.8%	4.8%	4.8%	
UK	5.1%	5.3%	5.3%	5.3%	5.3%	5.3%	5.4%	5.4%	7.6%	8.5%	7.6%	7.6%	5.1%	5.1%	5.1%	
week ago	5.4%	5.6%	5.6%	5.6%	5.6%	5.6%	5.7%	5.7%	7.7%	8.6%	7.7%	7.7%	5.2%	5.2%	5.2%	
Japan	5.8%	6.0%	6.0%	6.0%	6.0%	6.0%	6.1%	6.1%	7.7%	8.6%	7.7%	7.7%	5.7%	5.7%	5.7%	
week ago	6.1%	6.3%	6.3%	6.3%	6.3%	6.3%	6.4%	6.4%	7.8%	8.7%	7.8%	7.8%	5.8%	5.8%	5.8%	

■ The Bank of England yesterday forecast a shortage of £200m in the UK money markets, and removed almost all of this at established rates.

■ The news that Mr Bentzen was resigning as Treasury Secretary, and being replaced by Mr Robert Rubin, was received relatively well on the markets. Although the dollar had weakened during early European trading, it rallied slightly after the news of the appointment. It finally closed at Y109.3, compared with Y109.4 the previous day.

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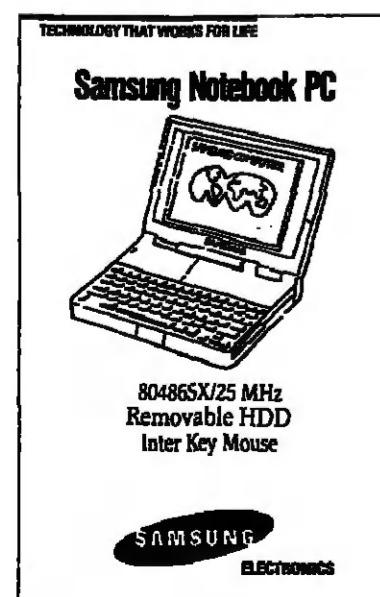
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## AMERICA

# Dow drops before turning more positive

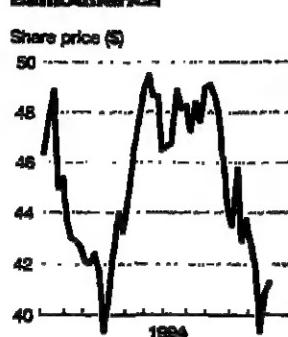
## Wall Street

US share prices were mixed after bouncing back from early morning lows on the heels of bond prices that rose across the maturity spectrum, writes *Lise Bransden* in New York.

By 1pm, the Dow Jones Industrial Average was up 0.38 at 3,742.25. Secondary indices were mixed, with the more broadly based Standard & Poor's 500 up 0.22 at 453.55, the American Stock Exchange composite down 1.81 at 404.44 and the Nasdaq composite 1.15 lower at 744.55. Trading volume on the NYSE was at 156m shares by 1pm.

Prices opened lower and the Dow dropped by nearly 20

## BankAmerica



Source: FT Graphics

points in early trading before turning positive. Analysts speculated that the drop might have been due to the announcement late on Monday by Fidelity Investments - the largest mutual fund company in the US - that its Magellan Fund would not make a previously-announced year-end distribution.

Analysts worried that individual investors, who had flocked to mutual funds in recent years, might shift to fixed income instruments where yields were becoming increasingly attractive.

But rising bond prices pulled up the stock market. The Dow began to pick up as increases in bond prices gained momentum late in the morning.

## Light trade in Brazil

Shares in São Paulo were off slightly by midday, with many investors remaining reluctant to take a position ahead of futures and options settlements over the forthcoming week.

The Bovespa index had declined 80 to 46,224 by 1pm in turnover of R\$19.4m (\$22.5m).

Analysts said that the market was also digesting a central bank decision on Monday to create new reserve requirements rules for some credit operations.

Reports that the central bank had intervened in the money market, repurchasing

Recent gains by the dollar also encouraged share prices. Although the currency was down from Monday's highs, it rebounded early in the morning from session lows against the Japanese yen and the D-Mark, bringing share prices up with it.

The resignation of the Treasury Secretary, Mr Lloyd Bentsen, went all but unnoticed by the market because the move was widely anticipated by investors.

Among individual shares, BankAmerica lost 5% at \$41 after an analyst at PaineWebber downgraded the shares to "neutral" from "buy" on the basis of slower than expected loan growth. Mr Lawrence Cohn also cut his 1994 earnings estimate by 15 cents to \$3.35 per share.

Other banking stocks were mixed. Chase Manhattan Bank gained 5% at \$33.65 and Citicorp rose 5% at \$41.10, while NationsBank dropped 5% at \$35.75 and First Chicago fell 5% at \$36.50.

Borden fell 5% at \$13.75 after the company rejected overtures from Mr Paul Kazarin, a would-be suitor for the beleaguered company.

High technology shares were mixed. IBM gained 5% at \$71.75, Compaq Computer rose 5% at \$41.75 and Apple Computer climbed \$2 at \$37. Dell Computer was unchanged at \$42.75. Hewlett-Packard lost 5% at \$37.95, Digital Equipment fell 5% at \$33 and Unisys shed 5% at \$34.

## Canada

Toronto was lower at midday, the TSE 300 composite index losing 12.19 at 4,054.37 in volume of 22.5m shares, with only three of the 14 sub-group indices managing to show gains. The strong sectors included real estate, 40.89 ahead at 2,079.57, as Brampton climbed 20 cents to \$81.72.

The gold and precious metals group led weak indices, falling 91.80 to 457.62. Metals and mining raced 24.23 to 4,030.85, pulled down by the heavily weighted Inco, which declined C\$3 to C\$35.50.

## EUROPE

# Transatlantic influences trip bourses into decline

Transatlantic news was not good for Continental equities yesterday, writes *Our Markets Staff*. Fidelity Investments' ill payout for its Magellan Fund hit shares around the world, and European bond markets, in consolidation, heard the Salomon Brothers chief economist predict that the Fed will boost short-term interest rates by 10 to 15 basis points by the middle of next year.

Turning to Europe, Salomon saw growth there exceeding expectations, prompting Germany's Bundesbank to tighten in the first half of 1995.

FRANKFURT started comfortably, but Fidelity rumours, poorer than expected results from Dresdner Bank and options-oriented selling in Siemens combined to leave the Dax index down 24.95 to 2,046.22; there was little recovery after hours.

Turnover rose from DM5bn to DM5.3bn. Dresdner's problems in derivatives, reflected in its own-account trading losses against a profit last year, left the share price DM7.00 to DM40.50 in the IBIS and assured Commerzbank, down DM7.60 to DM32.00, and Deutsche Bank, DM12.10 off at DM73.95 ahead of its own 10-month figure today.

Siemens recovered from a session close of DM598.50, down DM12.50, to DM501, off

DM5.82, after hours, stilling fears of a further drop after breaking down through the DM500 technical support level. The other main losses were in automotive stocks and engineers: Conti lost DM5.50 at DM21.30 after some selling recommendations, and MAMM DM14 at DM398; Deutsche Babcock, after a disappointing look at 1995 last week, retreated from DM5.00 to DM21.50, Linde DM20 to DM588 and Mannesmann DM8.40 to DM40.20.

MILAN fell 2.3 per cent as the market became embroiled in the fraught run-up to the resignation of Mr Antonio Di Pietro, the graft busting magistrate who became a national hero for his sustained assault on corruption in high places.

The Comit index shed 14.44 to 615.36 amid worries of further political uncertainty if Mr Di Pietro blamed pressure from Rome for his departure.

In the event, shares picked up from their lows after his resignation letter was viewed as even-handed, criticising political pressure from all sides.

Some analysts also drew comfort from news that Mr Di Pietro had requested a prison sentence in a corruption case for Mr Umberto Bossi, the leader of the Northern League and a coalition partner they suggested that the develop-

## FT-SE Actuaries Share Indices

Dec 5	Open	THE EUROPEAN SERIES					Close
		10.30	11.00	12.00	13.00	14.00	
FT-SE Eurostock 100	1342.47	1346.12	1338.05	1338.20	1338.05	1337.31	1338.78
FT-SE Eurostock 200	1383.70	1382.23	1381.52	1381.23	1381.52	1384.00	1382.85
Dec 5	Dec 6	Dec 1	Dec 5	Dec 10	Dec 20	Dec 29	Dec 30
FT-SE Eurostock 100	1323.74	1342.82	1344.45	1341.85	1338.97		
FT-SE Eurostock 200	1328.40	1320.50	1323.84	1327.14	1328.44		

ment might persuade Mr Bossi to temper future criticism of Mr Silvio Berlusconi, the prime minister.

Against the lower trend, Montedison was unchanged at 11,138 after the European Court rejected an appeal by Union Carbide against the proposed joint venture with Shell.

PARIS worsened in the morning as the Fidelity news upset sentiment, but recovered its composure later. The CAC-40 index finished with a loss of 4.70 at 1,968.95, off a session low of 1,952 and just off a high of 1,970.

A Swiss Barneby, of the US, initiated coverage of the two major oil stocks, Elf Aquitaine and Total, off 1.70 at 1,948.90 and Total down FFr3.50 to FFr32.25.

The broker said that it was recommending a neutral position in the former, but put out a buy note on Total, based on its depth of management expertise, strong balance sheet and exposure to growth mar-

kets in the Far East.

ZURICH picked up from the day's lows, which were a response to concerns about higher money market rates, after a better than expected performance from Wall Street in the aftermath of the Magellan Fund news.

The SMI index finished 21.9 down at 2,589.1, after a low of 2,581.7, although trading volumes remained thin.

Financials were mixed, with OS Holding losing SFr10 to SFr54.1 and UBS bearers SFr16 lower at SFr11.134, amid suggestions that investors were switching to the insurance sector.

Swiss Re led the insurers higher, picking up SFr14 to SFr17.60 as some dealers said that the company was buying back its own shares.

AMSTERDAM followed the downward trend and the Aex index gave up 2.17 to 411.18.

Kleinwort Benson yesterday downgraded the Netherlands from neutral to overweight, based

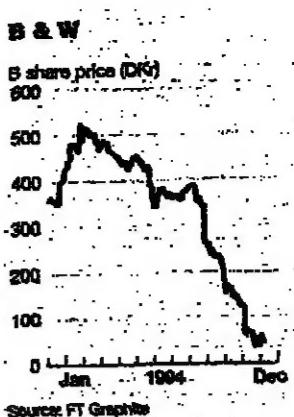
on an expected revival of consumer confidence in 1995 and given the market's strong exposure to international consumer stocks. In contrast, the broker reduced its exposure to the Dutch chemicals sector based on general worries regarding long-term valuations and concern that "the present boom in basic chemicals could be reversed in the first half of next year".

Ahola gave up 20 cents to FI 61.30 following an impressive rise on Monday after third quarter figures, and, among the internationals, Royal Dutch slipped FI 1.90 to FI 188.90.

STOCKHOLM fell sharply, declining as Ericsson and Astra leading as the AllBorsvärden general index lost 17.90 or 1.2 per cent to 1,458.10 in turnover of SFK2.6m.

The two heavyweight stocks were affected by separate downgrades. Ericsson, down SKr15.50 to SKr40.50 in the B shares, attracted a number of sell notes.

Astra, off SKr5 to SKr19.50, was affected by a note from Merrill Lynch. Ms Janet Dyson, Astra's pharmaceuticals analyst, changed her opinion from "buy" to "take profits" in the short term" on news that the US FDA was to suspend a review of the company's Asthma drug, Pulmicort



Turbuhaler, pending further information. This suspension was likely to lead to a delay in the drug's approval of at least three months, with the consequent knock-on effect on earnings by 1996, she added.

COPENHAGEN was depressed, additionally by reports of financial problems at the Danish shipping and shipbuilding group, B & W, and the fall in turnover of SKr2.5m to B shares.

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ious to book profits, which took the BSE-30 index 43.26 down to 4,040.37.

Brokers noted that prices had fallen throughout the session, a day after the government announced the minimum bidding price of 42m shares in six state-owned companies.

COLONBO fell for the second day running, the All Share index slipping 74.05 to 1,056.93 on retail selling, with local and foreign institutions on the sidelines due to political and economic uncertainties.

JAKARTA eased slightly amid thin volume on the first day of the new account. The KSE 100 index lost 12.81 at 2,127.44. Declining issues led advances by 200 to 109.

BOMBAY was 1 per cent lower after selling by domestic and foreign mutual funds, anxious on Monday.

## Nikkei average firmer as Seoul continues to improve

## Tokyo

The Nikkei 225 average saw an early loss erased and then added narrowly to Monday's gain shortly before the close.

Activity was limited, as most investors remained absent, writes *Robert Paton* in Tokyo.

The 225 average, after trading down for most of the day, edged up slightly at the finish to gain 34.71 at 18,340.47.

Profit-taking, anticipated because of Monday's substantial move, never materialised. In early trading, block sales through Nikko Securities coincided with index-linked buying, causing the market to slide to the day's low of 18,342.85 in the first 40 minutes of the morning. Within an hour the market rallied to a high of 18,342.85 but failed to follow through.

The Topix index of all first section stocks inched up 0.63 to 1,535.49 and the capital weighted Nikkei 225 crept forward 0.83 to 262.35.

First section volume, up from Monday's 205m shares, was an estimated 234m. Gainers maintained a slight lead over losers by 512 to 455, and the composite index moved 0.98 higher to 1,075.61 in spite of 2,000 sell orders by the stock market stabilisation fund.

Samsung Electronics went the day's limit up, appreciating Won3,000 to Won18,500, while Kepco moved Won18,500 to Won20,800.

HONG KONG finished moderately firmer in thin trade, with

sharp early losses reversed on the strength of rebounding index futures.

The Hang Seng index put on 30.12 at 4,332.65, having fallen 12.53 points at one stage. Turnover dipped to HK\$2.6m from Monday's HK\$2.75m.

TAIPEI was unable to sustain Monday's gain as investors decided to take profits.

The weighted index was down 40.75 at 6,709.47 but after a 40.75 low. Turnover was 18.75m at NT\$37.7m.

Profit-taking was mainly in financials, which had risen for the three previous sessions - Farmers Bank lost T\$3.50 to T\$6.88 and Chang Hwa Bank T\$6 to T\$5.10.

MANILA strengthened as blue chips were actively

sought, and the composite index posted a rise of 32.92 at 2,855.63.

Brokers commented that buying was stimulated by the release of good economic indicators in recent days. The commercial-industrial sector index saw the session's biggest gain with a rise of 48.3 to 3,913.5.

KUALA LUMPUR was lower for the fourth trading day in a row amid foreign selling, particularly from Hong Kong, Tenaga Nasional and Telekom Malaysia. The composite index ended 10.20 or 1.1 per cent

lower at RM51.68.

Telekom declined 40 cents to RM1.20, still affected by rumours of a share placement, and Tenaga finished 30 cents cheaper at RM10.20.

SOLOMON ISLANDS was 1 per cent lower after selling by domestic and foreign mutual funds, anxious

## FT-Actuaries World Indices

The FT-Actuaries World Index Policy Committee has reviewed the issues raised by the Hong Kong Stock Exchange of Dairy Farm International Holdings, Hongkong Land Holdings, Mandarin Oriental International Holdings and Jardine Matheson Holdings and Jardine Strategic Holdings. The committee decided that under Section II (a) of the FT-AWI Construction and Maintenance Rules, the

should remain in the Hong Kong Index of FT-AWI.

Section II (a) states: "In most instances stocks are included in that country where the company is legally registered and recognised for taxation purposes including regulation of its financial affairs. Exceptions are made where the international market's recognition of the company's area of business or its market listings clearly suggest a different allocation."